

# Annual Report 2019

Financial Statements of DHB Bank for the Year 2019



**DHB Bank**  
DEMİR-HALK BANK (NEDERLAND) N.V.

Table of Contents
About DHB Bank
Report of the Supervisory Board
Report of the Managing Board
DHB Bank Overview
Corporate Governance
Statement of Financial Position
Statement of Profit or Loss
Statement of Comprehensive Income
Statement of Changes in Equity
Statement of Cash Flows
Notes to the Financial Statements
Other Information
DHB Bank Locations and Contact Details

<b>ABOUT DHB BANK</b>	3
1. Outline	4
2. Mission Statement	4
3. Vision Statement	4
<b>REPORT OF THE SUPERVISORY BOARD</b>	5
4. Proposals to the Annual General Meeting of Shareholders	6
5. Overview of the Supervisory Board	6
6. Corporate Governance and Compliance	7
7. Risk Management, Audit and Internal Control Systems	7
8. Strategy	8
9. Financial Performance	9
10. Related Party Transactions	9
11. Self-Evaluation	9
12. Lifelong Learning	9
13. Board Composition	10
14. Shareholders	10
<b>REPORT OF THE MANAGING BOARD</b>	12
15. 2019 Highlights	13
16. Shareholders	13
17. Lifelong Learning	14
18. Corporate Governance & Risk Management	14
19. Environment	14
20. Strategy	15
21. Risk Management	16
22. External Audit	16
23. Financial Review	17
24. Organization and Operations	23
25. Expectations	24
26. Board and Staff	25
27. Conformity Statement	26
<b>DHB BANK OVERVIEW</b>	28
28. Business Overview	29
29. Organizational Overview	31
<b>CORPORATE GOVERNANCE</b>	34
1. Introduction	35
2. Managing Board	35
3. Supervisory Board	38
4. Bankers' Oath	41
5. Clients First	42
6. Policies and Procedures	42
7. Risk Governance and Management	43
8. Remuneration	47
9. Dutch Banking Code	47
<b>STATEMENT OF FINANCIAL POSITION</b>	50
<b>STATEMENT OF PROFIT OR LOSS</b>	51
<b>STATEMENT OF COMPREHENSIVE INCOME</b>	52
<b>STATEMENT OF CHANGES IN EQUITY</b>	53
<b>STATEMENT OF CASH FLOWS</b>	54

<b>NOTES TO THE FINANCIAL STATEMENTS</b>	55
1. Corporate Information	56
2 Basis of Preparation	56
3. Summary of Significant Accounting Policies	56
4. Statement of Financial Position	72
4.1 Cash and Balances with Central Banks	72
4.2 Financial Assets and Liabilities at FVPL	72
4.3 Financial Assets at FVOCI	73
4.4 Securities at Amortized Cost	73
4.5 Loans and Advances – Banks (Amortized Cost)	74
4.6 Loans and Advances – Customers (Amortized Cost)	74
4.7 Hedge Accounting	75
4.8 Property and Equipment & Assets Held for Sale	77
4.9 Intangible Assets	78
4.10 Income Tax Assets	78
4.11 Other Assets	79
4.12 Due to Banks	79
4.13 Deposits from Customers	80
4.14 Provisions	80
4.15 Income Tax Liabilities	83
4.16 Other Liabilities	83
4.17 Share Capital	84
4.18 Revaluation Reserves	84
4.19 Defined Benefit Obligation Reserve	84
4.20 Retained Earnings	84
5. Statement of Profit or Loss	85
5.1 Net Interest Income	85
5.2 Net Fee and Commission Income	85
5.3 Result on Financial Transactions	86
5.4 Other Operating Income	86
5.5 Staff Expenses	87
5.6 Other Administrative Expenses	87
5.7 Net Impairment Charge	88
5.8 Taxation	88
5.9 Dividends	89
6. Additional notes	89
6.1 Commitments and Contingent Liabilities	90
6.2 Related Parties	90
6.3 Capital Adequacy	91
6.4 Fair value Measurement of Assets and Liabilities	92
6.5 Offsetting Financial Assets and Financial Liabilities	96
6.6 Transfer of Financial Assets	97
6.7 Subsequent Events	98
7. Risk Management	99
8. Profit Appropriation	120
<b>OTHER INFORMATION</b>	121
Independent Auditor's Report	122
Profit Appropriation	129
<b>DHB BANK LOCATIONS AND CONTACT DETAILS</b>	130

<a href="#">Table of Contents</a>	◀
<a href="#">About DHB Bank</a>	◀
<a href="#">Report of the Supervisory Board</a>	◀
<a href="#">Report of the Managing Board</a>	◀
<a href="#">DHB Bank Overview</a>	◀
<a href="#">Corporate Governance</a>	◀
<a href="#">Statement of Financial Position</a>	◀
<a href="#">Statement of Profit or Loss</a>	◀
<a href="#">Statement of Comprehensive Income</a>	◀
<a href="#">Statement of Changes in Equity</a>	◀
<a href="#">Statement of Cash Flows</a>	◀
<a href="#">Notes to the Financial Statements</a>	◀
<a href="#">Other Information</a>	◀
<a href="#">DHB Bank Locations and Contact Details</a>	◀

# ABOUT DHB BANK

01

# About DHB Bank

Table of Contents
About DHB Bank
Report of the Supervisory Board
Report of the Managing Board
DHB Bank Overview
Corporate Governance
Statement of Financial Position
Statement of Profit or Loss
Statement of Comprehensive Income
Statement of Changes in Equity
Statement of Cash Flows
Notes to the Financial Statements
Other Information
DHB Bank Locations and Contact Details

**1. OUTLINE** | Demir-Halk Bank (Nederland) N.V. – hereafter referred to as DHB Bank – was established as a commercial bank under Dutch law in 1992. Headquartered in Rotterdam, the bank conducts its activities through locations in the Netherlands, Germany, Belgium and Istanbul. It is a self-standing and mature organization that possesses all the necessary functions to conduct its operations independently with 111 staff in total. As of year-end 2019, the bank's balance sheet size and equity were EUR 1,550.5 million and EUR 239.7 million respectively. The bank's business overview is presented under the section 'DHB Bank Overview' of this annual report.

wned by HCBG Holding B.V. (70%) and Türkiye Halk Bankası A.Ş. (30%), DHB Bank has a two-tier management structure, the Managing Board and the Supervisory Board. Both shareholders have equal voting rights proportional to their shares; there are no non-voting shares in DHB Bank, neither shares with no or only a limited right on profit sharing or a specification of the powers attached to those shares.

HCBG Holding B.V., whose principal business activity is to act as a financial holding company, is 100% owned by Dr Halit Cingilloğlu. In addition to DHB Bank, the holding has 38.5% shares in Access Financial Services IFN S.A. Romania, 37.17% shares in C International (Nederland) N.V., 9.7% shares in C Faktoring A.Ş. in Turkey, and 7.5% in Demir Kyrgyz International Bank O.J.S.C.

Türkiye Halk Bankası A.Ş. (Halkbank), with around EUR 68 billion in balance sheet size, is one of the largest banks by assets in Turkey; its main shareholder is the Turkish Sovereign Wealth Fund with a 51.10% stake, while 48.88% is free float, and the remainder is held by other shareholders. Halkbank, which has established itself as the leading bank for financing SMEs in Turkey, continues its mission to contribute to the country's economic development. Halkbank possesses various subsidiaries and affiliated companies in Turkey, mainly in the financial sector, as well as other bank subsidiaries in Macedonia and Serbia and affiliate bank in Hungary.

On 26 September 2019, Moody's Investors Service affirmed DHB Bank's Counterparty Assessment of Baa2, its Counterparty Risk Ratings of Baa3, and its Long Term Deposit rating of Ba1 with negative outlook. The outlook was determined in view of the recent adverse developments in Turkey independent of the bank specific factors.

DHB Bank continued its operations in 2019 by creating value for all its stakeholders while living up to its economic and social responsibilities.

FINANCIAL HIGHLIGHTS	2019 (EUR 000)	2018 (EUR 000)
Total assets	1,550,533	1,606,412
Loans and receivables – banks	139,986	183,308
Loans and receivables – customers	961,943	1,096,792
Due to banks	112,766	155,560
Deposits from customers	1,187,478	1,203,987
Total equity	239,735	238,105
Net interest income	46,627	53,512
Net fee and commission income	1,474	1,345
Result on financial transactions*	(4,237)	(14,033)
Net profit	15,672	14,443
Non-performing exposures (NPE) ratio	1.67%	1.23%
NPE coverage ratio	15.4%	85.8%
Solvency ratio**	19.79%	18.65%
Number of employees	111	113
Number of locations	7	7

\* The result on financial transactions represents mainly the cost of swap transactions (that are not designated for hedge accounting purposes) conducted by the bank for funding its loans in USD and TRY denomination.

\*\* The solvency ratios exclude the annual net profits for both years.

## 2. MISSION STATEMENT

Delivering quality through transparent and fairly priced products and services to our clients in a select number of countries in order to foster mutually beneficial long-term relationship for sustainable business success in favour of all our stakeholders.

## 3. VISION STATEMENT

Being an international bank of choice in the niche markets where we operate, a trusted partner for our customers, a valuable investment for our shareholders, a preferred employer for our staff, and a good corporate citizen for society.

<a href="#">Table of Contents</a>	◀
<a href="#">About DHB Bank</a>	◀
<a href="#">Report of the Supervisory Board</a>	◀
<a href="#">Report of the Managing Board</a>	◀
<a href="#">DHB Bank Overview</a>	◀
<a href="#">Corporate Governance</a>	◀
<a href="#">Statement of Financial Position</a>	◀
<a href="#">Statement of Profit or Loss</a>	◀
<a href="#">Statement of Comprehensive Income</a>	◀
<a href="#">Statement of Changes in Equity</a>	◀
<a href="#">Statement of Cash Flows</a>	◀
<a href="#">Notes to the Financial Statements</a>	◀
<a href="#">Other Information</a>	◀
<a href="#">DHB Bank Locations and Contact Details</a>	◀

# REPORT OF THE SUPERVISORY BOARD

02

<a href="#">Table of Contents</a>
<a href="#">About DHB Bank</a>
<a href="#">Report of the Supervisory Board</a>
<a href="#">Report of the Managing Board</a>
<a href="#">DHB Bank Overview</a>
<a href="#">Corporate Governance</a>
<a href="#">Statement of Financial Position</a>
<a href="#">Statement of Profit or Loss</a>
<a href="#">Statement of Comprehensive Income</a>
<a href="#">Statement of Changes in Equity</a>
<a href="#">Statement of Cash Flows</a>
<a href="#">Notes to the Financial Statements</a>
<a href="#">Other Information</a>
<a href="#">DHB Bank Locations and Contact Details</a>

# Report of the Supervisory Board

We are pleased to present the report of the Supervisory Board (SB/ the Board) and the financial statements of DHB Bank for the year ending 31 December 2019.

These financial statements were prepared by the Managing Board (MB), and have been audited by Deloitte Accountants B.V. The external auditors' unqualified report is attached to the annual accounts.

## 4. PROPOSALS TO THE ANNUAL GENERAL MEETING OF SHAREHOLDERS

We propose to the annual General Meeting of Shareholders (GMS) to adopt the financial statements for 2019 and to retain the entire net profit of 2019 profit in the bank for reconsidering dividend distribution in October 2020, depending on the evaluation of the prevailing economic situation. We consider this approach as prudent in line with the recommendations of the supervisory authorities.

We also propose to the GMS to discharge the Managing Board from liability with respect to its management of the bank's activities pursuant to Article 23, clause "d" of the Articles of Association (AoA) of the bank. Similarly, pursuant to Article 23, clause "e" of the AoA, we propose to the GMS to discharge the Supervisory Board from liability with respect to its supervision of the bank's activities.<sup>1</sup>

## 5. OVERVIEW OF THE SUPERVISORY BOARD

DHB Bank's Supervisory Board, consisting of six members, is organized as a body with collegial working practices and with members having complementary and diverse qualifications as well as specific individual expertise in various banking fields.

As a main principle, the SB always pays specific attention to the benefit of all its stakeholders and particularly to DHB Bank providing added value and appropriate services to its

clients. The accumulation of new rules and regulations that were introduced in the banking sector over the past decade continued to require a great effort and attention on the part of the MB and the SB to align the bank's activities accordingly, and keep the stakeholders informed timely and comprehensively.

In this line, as part of its working schedule, the SB regularly meets with the MB. The SB convenes pursuant to a pre-determined meeting schedule determined before the beginning of the year. Aside meetings in person (at least 5 times per year), generally once or twice a month separate teleconferences are organized for credit matters and urgent agenda items, if any. All these meetings are being attended by all the SB members and MB members, barring a few negligible exceptions.

The main matters discussed during the SB meetings usually include the regulatory, financial and economic environment and requirements, and other major issues, such as the bank's business model and overall strategy, budget, financial developments, risk appetite & risk management, compliance, and credit matters.

These topics, together with other bank-specific subjects, were covered extensively in the regular management reports as well as in the reports of the second line of defence units, the internal and external auditors. Succession planning is another subject of attention for the SB.

The SB fulfils some of its responsibilities via committees, namely Risk and Audit Committee, Related Party Transactions Committee, Remuneration and Compensation Committee, Supervisory Board Credit Committee and Nomination Committee. More information on the SB and its composition

<sup>1</sup> All these proposals were unanimously approved by the annual general meeting of shareholders on 1 May 2020.

Table of Contents
About DHB Bank
Report of the Supervisory Board
Report of the Managing Board
DHB Bank Overview
Corporate Governance
Statement of Financial Position
Statement of Profit or Loss
Statement of Comprehensive Income
Statement of Changes in Equity
Statement of Cash Flows
Notes to the Financial Statements
Other Information
DHB Bank Locations and Contact Details

and functioning, including the duties of the committees, the main items discussed therein and their composition are explained under the section Corporate Governance of this annual report.

## 6. CORPORATE GOVERNANCE AND COMPLIANCE

Appropriate corporate governance is of great importance to any institution and it is explicitly codified and implemented in DHB Bank in accordance with the many rules and regulations introduced in the past few years. Furthermore, though the Dutch Corporate Governance Code is not applicable to DHB Bank because it is not a listed company, the bank has adopted the Code's relevant requirements, including provisions related to internal risk management, internal audit and compliance. A dedicated 'Corporate Governance' section in this annual report comprehensively explains the respective practices at the bank. DHB Bank also follows in this regard developments regarding risk governance, such as the framework and guidance on enterprise risk management by COSO (Committee of Sponsoring Organizations of the Treadway Commission COSO).

Along with its committees, the SB continued in 2019 to closely monitor compliance with regulatory requirements. The EU's 5th Anti Money Laundering (AML) Directive, which enhanced the provisions of the previous one, and the EU's Anti-Tax Avoidance Directive (ATAD) coupled with DNB's "Best Practice on Tax Integrity Risk" in 2019 have led the bank to place substantial attention on the related stipulations.

Following its examination in late 2018 and its report in early 2019, the Dutch Central Bank (De Nederlandsche Bank – DNB) informed the bank that it was evaluating whether measures would be taken as a result of findings with respect to KYC and AML matters. DNB has not provided any information up to now in this respect. In view of the DNB findings, the MB continued on strengthening the compliance framework of the bank while developing in the mean time an improvement plan, including the subjects of systemic integrity risk analysis (SIRA), customer due diligence (CDD) documentation, transaction monitoring and reporting. Taking into account the increasing regulatory requirements and supervisory standards, the MB has chosen to work in consultation with professional third parties to bolster the bank's compliance in all aspects, in line with a three lines of defense approach. Progress vis-à-vis the implementation of the related action plan, which will be ultimately validated by an acknowledged third party, was – and will continue to be - shared with DNB on a periodical basis. In this respect, the

SB is pleased to observe the substantial reported progress and will continue to oversee the respective process in the course of 2020.

DHB Bank continued full compliance - in both text and spirit – with the stipulations of Future-oriented Banking (FoB) guidance that was introduced in the Netherlands by the Dutch Banking Association in 2015. FoB comprises a social charter, an updated Banking Code and rules of conduct associated with the bankers' oath; it is intended to achieve an ethical, customer-oriented and sustainable banking sector in the Netherlands. The SB sincerely believes in the guidance and stipulations covered in this package and in DHB Bank applying these in its activities. All the stipulations of the new Dutch Banking Code are also fully adopted by DHB Bank; regarding compliance with the Banking Code, detailed information is provided in the bank's website.

## 7. RISK MANAGEMENT, AUDIT AND INTERNAL CONTROL SYSTEMS

The effectiveness of DHB Bank's internal risk management and control systems is an important area of interest for the Board; the primary function of Risk and Audit Committee (RAC), whose members have sound knowledge and experience on risk management, audit and internal control, is to monitor the effectiveness of the related systems, among others.

In this line, the periodical meetings of the RAC are also attended by the MB members, by the senior managers of the internal audit, compliance, credits and risk management departments, and by the representatives of DHB Bank's external auditors (by the bank's former external auditors Ernst & Young Accountants LLP in the first half of the year and by the bank's new external auditors Deloitte Accountants B.V. afterwards). As a routine practice, although not required, other SB members also generally participate in RAC meetings as observers ; this practice supports that all the members are adequately informed on all the relevant risk management subjects of the bank; this additionally facilitates decision making in risk management matters overall.

Subjects regularly reviewed during RAC meetings are financial reporting, internal audit matters and their recommendations & findings, internal control systems and risk management policies and practices, regulatory correspondence, quarterly credit portfolio risk reports, corporate governance and its applications, compliance, the assessment of the bank's risk appetite and its risk profile vis-à-vis the respective risk appetite as well as incident reports.

<a href="#">Table of Contents</a>
<a href="#">About DHB Bank</a>
<a href="#">Report of the Supervisory Board</a>
<a href="#">Report of the Managing Board</a>
<a href="#">DHB Bank Overview</a>
<a href="#">Corporate Governance</a>
<a href="#">Statement of Financial Position</a>
<a href="#">Statement of Profit or Loss</a>
<a href="#">Statement of Comprehensive Income</a>
<a href="#">Statement of Changes in Equity</a>
<a href="#">Statement of Cash Flows</a>
<a href="#">Notes to the Financial Statements</a>
<a href="#">Other Information</a>
<a href="#">DHB Bank Locations and Contact Details</a>

The external auditor's periodical reports also constitute an agenda item of RAC. Following up the recommendations of the internal and external auditors constitute an attention point of the committee as well.

The risk appetite of the bank established and proposed by the MB and annually approved by the SB covers various risk dimensions including capital adequacy, liquidity, credit risks and concentration, market risks, operational risk, IT and information security, integrity and reputation risk, as well as compliance with regulations. For each risk type, the risk appetite level is aligned with DHB Bank's business model and strategy, and with its respective expertise and experience. Through periodical assessments made by the Risk Management Department, and as reviewed by the RAC, it was verified that the bank's risk profile remained overall within the risk levels established in the risk appetite statement throughout 2019, with adequate explanations concerning (temporary) deviations.

The independent organizational position of the Internal Audit Department and the Compliance Department, with a direct information line to the RAC, also ensures an effective control in the respective fields.

The SB and the Supervisory Board Credit Committee (SBCC) regularly convened to assess and provide advice on the credit proposals furnished by the bank in line with the existing escalation procedure.

In terms of risk absorption capacity, DHB Bank has a robust capital buffer by international standards, to weather unexpected local and/or regional crises. A sticky retail deposit base, combined with the bank's liquid assets and the short average duration of the loan portfolio, enables DHB Bank to withstand possible liquidity squeezes in the market under plausible stress scenarios. This position is a result of and is supported by the bank's internal capital adequacy assessment process (ICAAP) and its internal liquidity adequacy assessment process (ILAAP), both of which were subject to the supervisory review and evaluation process (SREP) in 2019.

The bank's Recovery Plan sets out the possible key measures to be taken by DHB Bank in case of a near-default scenario – without assuming the availability of publicly funded support – in order to emerge from a severe crisis independently and with its core business intact. Guidelines published by EBA on this subject are taken into account in the Recovery Plan. The SB and RAC consider that the measures envisioned therein provide adequate comfort regarding the preparedness of the bank against possible severe crises.

The Covid-19 outbreak in the first quarter of 2020 will have inevitable and major impacts on the world economy and financial environment alike. The SB will place additional oversight on matters pertaining to this outbreak and on their potential impact on the bank, all the while being confident about the bank's proven flexibility in adapting to challenges of different nature throughout its history. The current strong liquidity position and capital base of the bank provide additional comfort in this respect.

The SB values the MB's prudence concerning sound operations and active risk management, and maintains its view that internal risk governance is adequately designed and efficiently working at DHB Bank. The SB also appreciates the constructive and effective dialogue that the MB has established with the Dutch Central Bank (De Nederlandsche Bank –DNB). The SB members, jointly and/or separately, had an effective interaction with DNB delegates at several occasions in 2019 to discuss regulatory and financial matters in relation to DHB Bank as well.

## 8. STRATEGY

The SB monitors the development regarding the bank's business model and pays special attention to supervising the manner in which the MB implements the long term value creation strategy. These are followed via SB meetings and reports prepared by the MB. In this context, in line with the shareholders' expectation, the MB had developed – and implemented in the past years - certain measures to further streamline the bank's organisational structure and reduce its cost base – in alignment with its business model - in order to enhance the bank's profitability against a backdrop of a continued negative/zero benchmark interest rates environment in its markets of operation, as well as a rise in compliance costs, direct or indirect. These measures yielded positive results without affecting the business model of the bank and its risk appetite. The SB closely followed their implementation and appreciated their timely completion as well as frequent reporting from the MB in this respect.

In this line, during a joint SB and MB strategy workshop that was organized in last quarter of 2018 and during the SB meetings in the first half of 2019, possible strategic alternatives for DHB Bank were jointly deliberated. As an outcome of the related joint sessions, significant changes were not envisaged - in the foreseeable future - in DHB Bank's core strategy that consists of traditional banking; that is, principally retail deposits funding mostly wholesale lending to prime corporates and banks - predominantly in the European Economic Area, aside

<a href="#">Table of Contents</a>
<a href="#">About DHB Bank</a>
<a href="#">Report of the Supervisory Board</a>
<a href="#">Report of the Managing Board</a>
<a href="#">DHB Bank Overview</a>
<a href="#">Corporate Governance</a>
<a href="#">Statement of Financial Position</a>
<a href="#">Statement of Profit or Loss</a>
<a href="#">Statement of Comprehensive Income</a>
<a href="#">Statement of Changes in Equity</a>
<a href="#">Statement of Cash Flows</a>
<a href="#">Notes to the Financial Statements</a>
<a href="#">Other Information</a>
<a href="#">DHB Bank Locations and Contact Details</a>

a small yet growing retail loans portfolio in Belgium. The views of the SB, the MB and the shareholders are aligned on the strategic prospects of DHB Bank.

The SB monitored the bank's continued adherence to the requirements of the Policy Rule on Maximizing the Deposits and Exposures Ratio under the Act on Financial Supervision as well, which guided the bank to expand more in the European Economic Area. The SB appreciates the MB's intensive efforts for meeting and exceeding the relevant asset and liability diversification targets and furthering the bank's position and prospect in this context. Intensive commercial activities with sound operations and active risk management, supported by careful policy development and implementation, have continued in 2019 to bring about overall a satisfactory performance of the bank.

The SB considers strategy review as a continuing process that requires regular attention under changing market circumstances. The SB will continue its strategic oversight concerning the business model and activities of the bank on the basis of sound risk parameters, including strong solvency and liquidity levels in compliance with the regulatory requirements and in alignment with the approved 2020 risk appetite statement.

## 9. FINANCIAL PERFORMANCE

In the challenging and demanding environment of the past years, DHB Bank has successfully attained a certain maturity in terms of business profile and activities with clear-cut directions and working principles. Against this background, 2019 continued to be marked with intense regulatory and supervisory requirements, coupled with a relatively better economic environment in the EEA, but with low yields in general.

In this context, the bank attained anchorage in the EEA and limited its exposure to Turkey – less than 15% of the balance sheet on average - in light of the recent adverse circumstances in the country, carried very high liquidity and strong solvency throughout the year as a precautionary stance, and continued to retain a reasonable NPE ratio. The SB highly regards this performance, which was delivered thanks to DHB Bank's strong risk management principles and discipline, its overall organizational governance and its operational structure.

The SB has continued to closely monitor the financial and economic developments in the Eurozone and in Turkey – parallel to political and economic developments, along with

the bank's general exposures and investment profile in terms of size, borrower segments and geographical coverage. The significant depreciation of TRY against hard currencies and geopolitical developments in Turkey over the past few years were a particular attention area for the SB members as well; the Board appreciates DHB Bank's capability to swiftly adjust the asset composition and the MB's prompt action where needed.

During 2019, beside regular SREP-related subjects, DHB Bank was also in intense dialogue with DNB concerning various themes, such as managing/monitoring terrorist financing risk, interest rate risk in the banking book, credit files and the like. The SB closely followed the outcomes of these supervisory initiatives that prompted the bank to further refine its policies, methodologies and practices in some cases.

## 10. RELATED PARTY TRANSACTIONS

The Related Party Transactions Committee (RPTC) of the SB, consisting of two independent SB members, reviewed the occasional transactions that the bank intended to conclude with related parties in the ordinary course of business and informed the SB accordingly. The SB members related to the shareholders do not participate in voting on the proposals involving their own group. This working principle, along with other policies, is an important building block for the prevention of conflict of interests.

## 11. SELF-EVALUATION

The SB members annually provide the chairman of the SB with a written self-evaluation of their performance in relation to their functions in the bank. The subjects of this evaluation are comprehensive, including, in the overall framework of corporate governance, the involvement and contribution of each member, their cultural fit, their self-development, the effectiveness of the lifelong learning, and the relationship between the Supervisory Board and the Managing Board and the pursuit of the bank's interests, among others. This enables the SB members to examine their own and each other's views on the functioning of the Board. The SB is of the opinion that these evaluations strengthen the already constructive working principles of its members by providing an additional open and congenial discussion platform, with a view to adapting to the continuously changing banking environment.

In the same line, through the Remuneration and Compensation Committee, the SB evaluates both the

<a href="#">Table of Contents</a>
<a href="#">About DHB Bank</a>
<a href="#">Report of the Supervisory Board</a>
<a href="#">Report of the Managing Board</a>
<a href="#">DHB Bank Overview</a>
<a href="#">Corporate Governance</a>
<a href="#">Statement of Financial Position</a>
<a href="#">Statement of Profit or Loss</a>
<a href="#">Statement of Comprehensive Income</a>
<a href="#">Statement of Changes in Equity</a>
<a href="#">Statement of Cash Flows</a>
<a href="#">Notes to the Financial Statements</a>
<a href="#">Other Information</a>
<a href="#">DHB Bank Locations and Contact Details</a>

functioning of the MB as a whole and that of the individual MB members, including the achievements of their individual and collective targets.

## 12. LIFELONG LEARNING

DHB Bank has in place a policy covering the framework and implementation of lifelong learning, which is a permanent agenda item of the chairman and SB members. Parallel to the Lifelong Learning Program 2019, all the SB members in office – and the MB members – took part in learning sessions organized during the year under review. In the two sessions that were facilitated by external consultants, the subjects covered were:

- 4th Anti Money Laundering Directive/Wwft (Anti-Money Laundering and Anti-Terrorist Financing Act of the Netherlands) and the gatekeeper's role of banks in the Netherlands
- Turkey: Macroeconomic Outlook

The SB members are allocated with a budget to follow individual trainings or events in this respect as well, which they can make use of according to their personal requirements. As instances: the chairman attended a training on 'Board Dynamics' organized by a professional consultancy and a discussion platform on 'Money Laundering' organized by NVB (the Dutch Banking Association) while two SB members participated in an 'Ethics Workshop' organized by NVB and facilitated by an academic expert on governance and integrity.

The SB considered these sessions valuable for enhancing the expertise of its members.

The SB is of the opinion that these learning sessions, combined with their professional background and experience, also helped the MB members to continue fulfilling the expertise requirements developed by DNB in the exercise of their functions.

## 13. BOARD COMPOSITION

Mr Cornelis Visscher, independent SB member who had joined DHB Bank in 2016, informed that he would not be available for a new term upon the expiry of his mandate on 7 March 2019 - due to his increased workload in his function at another bank. Similarly, Ms Liana Mirea, who had also joined the bank in 2016, was not available either for a new term upon the expiry of her mandate on 19 January 2020.

We would like to express our sincere appreciation for the contributions that both our former SB fellow members made to DHB Bank during their terms of office.

The Nomination Committee convened a few times in 2019 in relation to the respective vacancies and recommended the appointment of new candidates to the SB according to their selection process and along the required qualifications for the members. Following the completion of these processes, discussions and decisions at the SB and shareholders levels - and ultimately subsequent to the receipt of DNB's approval - Mr Ariel Hasson joined the Board on 17 May 2019 as independent member while Mr Kemal Cingillioğlu joined the Board on 29 January 2020 as member related to HCBG Holding BV. The SB welcomes Mr Hasson and Mr Cingillioğlu, who was an observer in the Board since 2013.

For further details on the background of the SB members, please refer to the Corporate Governance section in this annual report.

## 14. SHAREHOLDERS

We would like to thank once more our shareholders for their continuous commitment towards the bank since its establishment and particularly during the past years' globally volatile environment. The founding shareholders, Dr Halit Cingillioğlu as the ultimate beneficiary majority owner and Türkiye Halk Bankası A.Ş. as our valued minority shareholder, have supported DHB Bank for over twenty five years. The SB's open and constructive dialogue with the shareholders will continue in 2020 concerning the bank's strategic activities, in the interests of all stakeholders.

We express our appreciation for the dedication of DHB Bank's management and staff, and thank them for their overall performance during the year under review in a challenging economic and regulatory setting.

Finally, we would like to thank all our clients and partners for the confidence they continued to place in DHB Bank.

Rotterdam, 1 May 2020

**Frederik-Jan Umbgrove (Chairman)**  
**Nesrin Koçu-de Groot**  
**Maarten Klessens**  
**Onur Bilgin**  
**Ariel Hasson**  
**Kemal Cingillioğlu**



*From left to right*

Mr **Onur Bilgin**  
Mr **Maarten Klessens**  
Ms **Liana Mirea**  
Mr **Frederik-Jan Umbgrove** (Chairman)  
Ms **Nesrin Koçu-de Groot**  
Mr **Ariel Hasson**  
Mr **Kemal Cingilloğlu**

<a href="#">Table of Contents</a>	◀
<a href="#">About DHB Bank</a>	◀
<a href="#">Report of the Supervisory Board</a>	◀
<a href="#">Report of the Managing Board</a>	◀
<a href="#">DHB Bank Overview</a>	◀
<a href="#">Corporate Governance</a>	◀
<a href="#">Statement of Financial Position</a>	◀
<a href="#">Statement of Profit or Loss</a>	◀
<a href="#">Statement of Comprehensive Income</a>	◀
<a href="#">Statement of Changes in Equity</a>	◀
<a href="#">Statement of Cash Flows</a>	◀
<a href="#">Notes to the Financial Statements</a>	◀
<a href="#">Other Information</a>	◀
<a href="#">DHB Bank Locations and Contact Details</a>	◀

# REPORT OF THE MANAGING BOARD

03

# Report of the Managing Board

**15. 2019 Highlights |** During the year under review, DHB Bank's balance sheet was maintained around EUR 1.6 billion on average and closed the year with EUR 1,550.5 million, representing a minor (3%) reduction with the previous year. This negligible decrease was liabilities-driven, with reduction in wholesale funds by EUR 42.8 million and customer deposits by EUR 16.5 million, among minor changes in other liability items, all implemented deliberately by the MB. It should be noted that despite the reduction, the share of deposits from customers in total liabilities slightly increased by almost 2 percentage points (to 76.6% of total liabilities).

In the assets side, the sum of corporate loans were lower by EUR 167.5 million, (with EUR 825.6 million balance as of 2019 year-end) and bank loans were lower by EUR 43.4 million (with EUR 139.9 million balance) whereas cash was higher by EUR 98.4 million (with EUR 254.1 million balance). Retail loans increased by EUR 26.6 million to reach EUR 141.5 million and securities by EUR 20.9 million to amount EUR 181.1 million in total, among minor changes in other asset classes.

The equity slightly increased by EUR 1.6 million to EUR 239.7 million in spite of 100% distribution of the previous year's net profit as dividend in 2019. This increase is mostly attributable to slightly higher profit in 2019 compared with 2018. Similar to deposits, the share of the equity in the liabilities slightly increased percentage-wise to 15.5%.

Thanks to an active asset and liability management in 2019 while operating within the boundaries of the risk appetite, the bank closed the year with EUR 22.9 million operating profit before impairment and before tax. This is slightly higher than the previous year, for which clarifications are made under the section 'Statement of Profit or Loss'. Combined with higher total operating income, higher operational expenses and lower impairment charges than the previous year, despite keeping a very high level of cash balance on daily average basis, 2019 profit after tax amounted to EUR 15.7 million compared with EUR 14.4 million in 2018.

## 16. SHAREHOLDERS

The MB values the shareholders' traditional commitment to the bank since its establishment by way of occasional capital injections and frequent profit retentions, among others. The MB members would like to extend their sincere appreciation for the shareholders' continued support in 2019.

Thanks to the strong capital position of the bank, DHB Bank started to distribute 50% of annual net profit as dividend since 2012, and 100% since financial year 2016. The MB assesses the current capital position of the bank very strong to allow distributing dividend. However, in line with the recent recommendation of the ECB for significant credit institutions and DNB for the credit institutions under its supervision, the MB proposes to retain the entire net profit of 2019 in the bank and evaluate the economic situation in October 2020 for reconsidering dividend distribution.

In 2018, Halkbank and DHB Bank signed a liquidity standby agreement in order to create a contingent liquidity facility for DHB Bank to weather even a very severe deterioration of market liquidity, which was extended for one more year in 2019. This agreement allows DHB Bank to rely upon an immediate cash support from Halkbank up to EUR 75 million. The MB would like to extend their gratitude to the management of Halkbank for this support.

## 17. LIFELONG LEARNING

The Senior General Manager, together with inputs from his fellow Managing Board members, sets an annual lifelong learning programme for the MB at the beginning of each year. The MB members attended the following lifelong learning sessions in 2019:

- 4th Anti Money Laundering Directive/Wwft (Anti-Money Laundering and Anti-Terrorist Financing Act of the Netherlands) and the gatekeepers role of banks in the Netherlands
- Compliance Culture
- Turkey: Macroeconomic Outlook

Additionally, the MB members separately attended several seminars, courses, forums or similar events in the framework of lifelong learning on subjects such as the future of banking, key challenges of banks in 2019, global economy, etc to name a few.

The MB is of the opinion that lifelong learning sessions in 2019 reinforced the already extensive knowledge base of its members and their ability to adapt to the ever changing banking environment.

## 18. CORPORATE GOVERNANCE & RISK MANAGEMENT

In order to cover the Report of the Managing Board in a concise fashion with reference on developments/explanations related to the financial year 2019 as well, corporate governance applications and the risk management set-up of DHB Bank are presented in this annual report under the section 'Corporate Governance'.

## 19. ENVIRONMENT

Economic, financial and (geo) political developments in the markets of DHB Bank, namely in the European Economic Area (EEA) and Turkey as well as stringent regulatory requirements continued to prevail in 2019, all of which had and continue to have varying degrees of impacts on the bank.

### Economic & Financial Environment

#### EEA

Overall, the economic environment in the EEA, where the

bank has over 78.5% of its assets, did not have particularly any negative or positive impact on the bank's operations (aside increased competition to some extent towards the client base of the bank) - thanks to the relative recovery in the region, albeit not homogenous across all the member countries.

On the financial front, the European Central Bank' policy of low/negative interest rates continued, having natural implications on financial markets, thus causing downward pressure on almost all types of yields in DHB Bank's asset generation activities.

Considering the magnitude of its exposures in the (EEA), DHB Bank will continue to diligently monitor the political, economic and financial developments, including the consequences of Brexit, in this region.

#### Turkey

Turkish exposure used to represent the majority of the bank's assets in the past, which was reduced in a progressive manner over the years, mostly in 2018, and coming down to 12.5% of the balance sheet at the end of 2019.

Several developments in the country starting in 2018, such as TRY depreciation, deterioration in macro-economic indicators, ensuing economic and financial difficulties, geopolitical tensions and difficulties in some neighboring environment prompted DHB Bank to further limit its Turkish exposure. All these developments led the major rating agencies to further downgrade the country's rating that was in the sub-investment category. Despite somewhat recovery in the second half of 2019, on a comparative basis, it is expected that Turkish economy will be marked with high FX rates, interest rates and inflation rates. Following a full-year growth of 0.6% in 2019, the economic growth in Turkey in the following years is expected to realize at a slower pace than its historical average performance of close to 5%. With this view, DHB Bank will maintain Turkish exposure at less than 20% of the balance sheet, by continuing to cooperate with resilient companies and prime banks.

### Regulatory & Supervisory Environment

The most significant regulatory requirements having implications for the activities of the bank are i) the Policy Rule on Maximizing the Deposits and Exposures Ratio under the Act on Financial Supervision (the Business Model Policy Rule), and ii) the Policy Rule on the Treatment of Concentration Risk in Emerging Countries (the Country Concentration Policy Rule). In summary, they guide Dutch

banks towards more anchorage in the EEA and higher capital charge for some exposure types – outside the EU.

During the year under review the Dutch Central Bank (De Nederlandsche Bank – DNB) initiated some new (or followed up on) bank-specific or system-wide thematic examinations (some via self-assessments or questionnaires) or deep dive, namely: transaction monitoring in the framework of tax and anti-money laundering, managing/monitoring terrorist financing risk, credit files review, IT risk assessment and leveraged transactions etc.

DHB Bank had satisfactory results for most of the examinations and self-assessments. Concerning the bank's compliance framework, in accordance with the critical remarks of DNB in its early 2019 report, the MB initiated an improvement plan covering various items including systemic integrity risk analysis (SIRA), customer due diligence (CDD) documentation, transaction monitoring and reporting. For the purpose of adopting the best practices, the MB also engaged external consultants to bolster the bank's compliance in all aspects with a three lines of defense approach. It will be ultimately validated by an acknowledged third party in the end of 2020. Progress vis-à-vis the implementation of the related action plan is being realized under the oversight of the SB and shared with DNB on a periodical basis. DNB informed in April 2019 that it was evaluating whether measures would be taken as a result of the findings with respect to KYC and AML matters, without any additional information up to now in this respect.

DHB Bank timely completed its annual Internal Capital Adequacy Assessment Process (ICAAP) and Internal Liquidity Adequacy Assessment Process (ILAAP) in the first quarter of 2019 by extending their coverages - including stress testing details and horizons; these were followed by the Supervisory Review and Evaluation Process (SREP) conducted and completed by DNB for the year. The outcome of SREP did not reveal significant changes compared with the previous year. Moreover, DHB Bank is in compliance with all the capital adequacy ratios of the Basel III Accord as well as with the liquidity coverage ratio (LCR) and the net stable funding ratio (NSFR). DHB Bank continued to maintain relatively high liquidity level in the form of cash balances and ECB eligible securities – considering the economic environment.

Since 2016, DNB collects ex-ante contributions from Dutch banks to the Deposit Guarantee Scheme (DGS) according to which the amount of an individual bank's contribution is calculated as per the banks' risk profile and on the amount of guaranteed deposits at these banks. As

per DNB's new guidelines in this field, the bank's reporting format in this respect has been updated to enhance Single Customer View.

With the introduction of Single Resolution Mechanism, which aims at alleviating the impact of failing banks on public funds by accumulating a Single Resolution Fund (SRF) over a transition period, DHB Bank started to contribute to this fund at the end of 2015, albeit with a small amount.

## 20. STRATEGY

Long-term value creation instead of short term profits is the building block of DHB Bank's strategy. Against this backdrop, the bank applied in the past years considerable changes in its governance infrastructure and activities. Due to the regulatory developments mentioned in the section above, particularly concerning the Business Model Policy Rule, DHB Bank refined its strategic alignment, which had originally begun in 2010, and attained a certain stability and maturity following these endeavours. It involved more focus on EEA exposure, a continued shift from exposures to banks towards exposures to non-banks, and proliferation of wholesale funding sources. Utilization of these sources depended on the bank's funding needs for asset creation as long as economically feasible. The latter is conducted in the framework of DHB Bank's customary stringent credit risk assessment, limit establishment and monitoring practices, aimed at preventing higher risks in search of higher leverage and return.

In this direction, the bank maintained the balance sheet size round EUR 1.5 billion in 2019. In the short to medium term, it will remain in the same range with slight variations depending on market circumstances and opportunities. Anchorage will be kept in the EEA on the asset side while retail deposits will continue to remain the main funding source. The past years' efforts in terms of geographical diversification bore results, thanks to which exposures to the EEA started to represent the largest share in the bank's portfolio since 2015 and around the 70% of the balance sheet since 2017. In these endeavours, DHB Bank additionally gained expertise in doing business in different jurisdictions. DHB Bank continued to put more emphasis on corporate clients instead of banks, while retail loans started to gain extra momentum in the bank's lending endeavours. Turkey used to be a major market for DHB Bank, where in the past an overwhelming portion of the loans were generated from. It still continues to represent a certain portion of the loans (with around 15% of the balance sheet on average,

<a href="#">Table of Contents</a>
<a href="#">About DHB Bank</a>
<a href="#">Report of the Supervisory Board</a>
<a href="#">Report of the Managing Board</a>
<a href="#">DHB Bank Overview</a>
<a href="#">Corporate Governance</a>
<a href="#">Statement of Financial Position</a>
<a href="#">Statement of Profit or Loss</a>
<a href="#">Statement of Comprehensive Income</a>
<a href="#">Statement of Changes in Equity</a>
<a href="#">Statement of Cash Flows</a>
<a href="#">Notes to the Financial Statements</a>
<a href="#">Other Information</a>
<a href="#">DHB Bank Locations and Contact Details</a>

with an average maturity of 8 months), despite the macro-economic and financial difficulties since 2018, thanks to the Management's experience and in-depth knowledge in the country.

As an important sub-set of strategy, credit risk management remained as a special focus area like in other banks. In this context, periodical credit portfolio risk reports as well as supplementary credit risk related analyses were prepared by the Credit Analysis Department, with a mission to identify possible relevant risks in advance. Such reports are thoroughly reviewed at the meetings of the bank's governing bodies. In the same line, special country reports and reviews like the impact of FX volatility on the bank's customers are prepared on regular intervals. These analyses identify the potential impact of plausible (adverse) developments on customers, enabling the bank to take measures such as credit enhancements or to end relations with some customers, where needed. The bank's historically low NPE ratio reflects the bank's rigorous credit underwriting and monitoring processes.

In the last quarter of 2018, a strategy review session was organized with the SB and MB jointly – with a financial consultancy firm as facilitator - to review the prevalent strategic direction of the bank and to explore possible threats and opportunities in the framework of prospective external environment and the bank's risk appetite. Eventually, the SB and MB were in agreement for not implementing major changes in DHB Bank's core business model in the short to medium term, which was also supported by the bank's both shareholders.

DHB Bank pursues its strategy to maintain recurring profitability in the face of a negative/low interest rate environment while not deviating from its prudent risk appetite, and to further refining its business model, if needed, for the benefit of all its stakeholders. The general strategic direction of DHB Bank is regularly covered in the meetings with DNB as part of their routine supervisory function. The financial results of the pursued business strategy were monthly reported to the SB within the governance structure of the bank, while also giving regular updated information on non-financial business activities and developments.

Overall, DHB Bank will continue to capitalize on its expertise and experience in particular customer segments and geographies to achieve its business objectives instead of accepting greater risks with higher returns to seek for higher profitability. This approach will continue to be the bank's strategic mainstay in the future.

Considering their natural investment interests, meetings are being organized with the shareholders about twice a year when presentations are also made to inform them about the strategic direction and performance of the bank.

Overall, the MB would like to reiterate its appreciation to the SB's valuable guidance with respect to the bank's long-term strategy and to the shareholders' support in this respect.

## 21. RISK MANAGEMENT

Detailed information on the bank's risk management framework is provided under the section 'Corporate Governance' of this annual report.

As operational risk, the bank's regular Operational Risk and Control Assessment (ORCA) aims to effectively manage operational risks. It is a systematic process of identifying and assessing the effectiveness of the risks and controls. It is conducted by risk owners (by each department concerning operational risks relevant to their function) while each risk dimension is challenged by Risk Management Department (and by Information Security Officer for IT risks) before the finalization of risk registers. The outcome of the 2019 ORCA round and the suggested risk mitigating measures were discussed and approved by the Organization and Control Committee within the bank, and subsequently presented to the Risk & Audit Committee of the Supervisory Board.

## 22. EXTERNAL AUDIT

DHB Bank's external auditors Ernst & Young Accountants LLP for the first half of the year concluded the audit of prudential reports related to the financial year ending 31 December 2018 in coordination with Financial Control Department and with the support of Internal Audit Department. These audit reports have been submitted to DNB with no major findings.

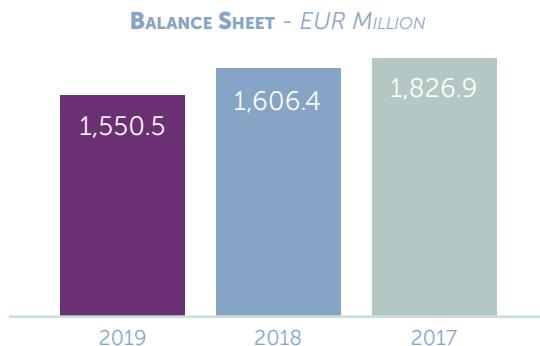
A new reporting format for DGS reporting had been introduced by DNB. This report was subject to audit of external auditors on the suitability of design of controls of the bank on DGS processes as of 31 March 2019. EY accordingly performed a respective audit and issued an unqualified audit opinion. The external auditor's report was sent to DNB.

After having cooperated with Ernst & Young Accountants

LLP (EY) for five years, and after having organized a tender process among the Big Four accounting firms (including EY), the Management proposed to switch to Deloitte Accountants B.V. as external auditors, which was consented on by the Supervisory Board and approved by the shareholders.

## 23. FINANCIAL REVIEW

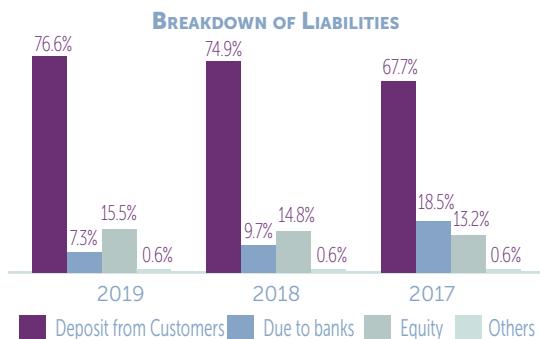
The 2019 financial statements of DHB Bank, which does not have subsidiaries, are prepared according to EU IFRS.



In the Dutch banking sector, DHB Bank stands as a small-sized bank with flexibility for swiftly adapting to changes in the economic and financial environment. This advantage is coupled with a straightforward business model based on traditional banking. The bank closed 2019 with EUR 1,550.5 million in assets, close to the previous year but smaller than 2017 for maintaining its asset quality in the face of adverse developments in Turkey starting from 2018.

The bank's financial goal is to maintain sustainable profitability while keeping adequate capital ratios and relatively high liquidity levels in the form of cash and cash equivalents as per regulatory requirements.

### Liabilities



DHB Bank's external liabilities consist mainly of customer deposits, while wholesale funds account for a relatively small portion of the total. The share of total deposits from customers in the balance sheet gradually increased over the past three years while wholesale funds reflected a reverse trend. Retail deposits are planned to remain as the primary funding source of the bank in the future.

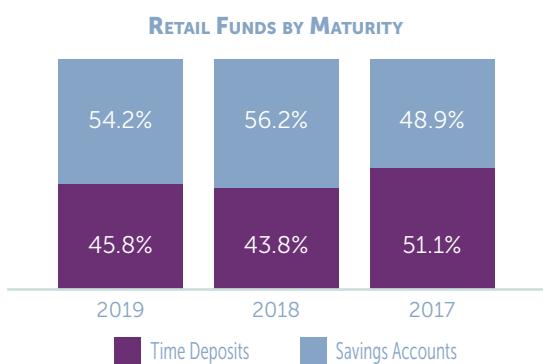
The bank's own funds have traditionally been at very comfortable level by international standards with a strong loss absorption capacity. This continued to be the case in 2019. The shareholders' equity stood at EUR 239.7 million as of year-end 2019, corresponding to a high 15.5% of total liabilities – and low leverage for the commercial banking sector.

With regard to capital adequacy, in the year under review DHB Bank reported a very comfortable 19.8% total capital ratio (even higher than the previous year's 18.7%), which is equal to Core Tier 1 capital ratio. Owing to its straightforward business model as well as to its robust equity base, the bank does not make use of hybrid capital instruments. Ever since the bank started distributing dividends, net profits are not taken into account in this calculation, which is valid for the planned proposal of 100% net profit distribution for 2019 as well. In the calculations throughout the year, the current year's profit has not been taken into account either in line with the Capital Requirements Regulation. Nevertheless, the bank's capital ratio has always been above 19% in the year under review.

DHB Bank applies the standardized approach for credit risk under Pillar 1 according to the Basel II Capital Accord. The capital adequacy assessment under Pillar 2 is regularly updated and taken into account in solvency calculations under ICAAP. In terms of financial transparency, additional disclosures are published on the web site of DHB Bank

as required under Pillar 3. The bank's capital level is also adequate as per the requirements in the Netherlands that demand – compared to international Basel standards – additional capital for certain exposures in line with DNB's Country Concentration Policy Rule.

Deposits from customers, the liabilities item overwhelmingly consisting of retail deposits (versus a very small portion of corporate deposits), were EUR 1,187.5 million (90.1% of non-equity liabilities) as of year-end 2019. Retail deposits are collected from the Netherlands and Germany via call centres and the internet in almost equal percentages. In terms of product breakdown, time deposits constituted 45.8% of the total while the remainder consisted of savings accounts (and minor current accounts) as of year-end 2019. Management considers this distribution as healthy in composition of the bank's liabilities. Out of total retail customer deposits, 75.9% were collected from Germany, 23.7% from the Netherlands, and the negligible remainder from Belgium where deposit collection was terminated in 2016; the latter represents time deposits that will be reimbursed to customers at their maturities. With regard to customer services, Management is happy to observe that there were not many and important complaints from its customers who are considered to be the most important asset of the bank.

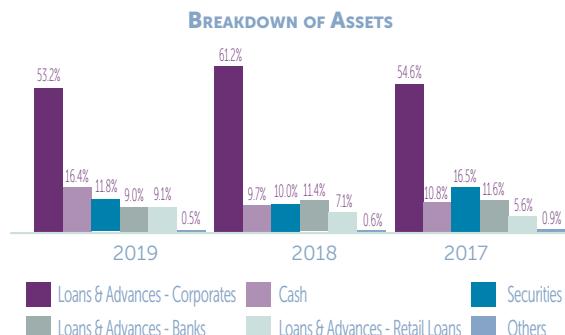


DHB Bank ranks at the mid-range of the market spectrum concerning offered deposit rates, with occasional deviations in the ranking - depending on assets and liabilities management preferences.

'Due to banks' item, as a wholesale funding source, amounts to 8.6% of non-equity liabilities with EUR 112.8 million. Nearly EUR 100 million of this item consists of funds obtained from the ECB under TLTRO, while the majority of the remainder comprises bilateral bank borrowings and money market borrowings.

Other liabilities, amounting to total EUR 10.6 million, consist of items such as financial liabilities held for trading, derivative financial instruments designated for hedge accounting, various provisions, accrued expenses, payables to suppliers, premium payables et cetera.

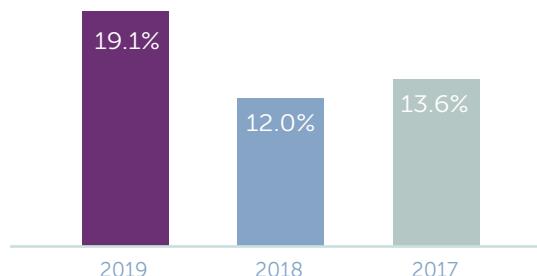
## Assets



DHB Bank's interest-earning assets – except for EUR 254.1 million (cash) balances primarily with the European Central Bank which are carried at negative interest rate – corresponded to close to 80.4% of the total balance sheet; they comprise corporate loans, securities investments, retail loans and bank placements – in order of size. Cash was voluntarily maintained high, namely around 16.4% of the balance sheet throughout the year on average as a matter of high liquidity preference related to the external environment.

The immediately available liquidity of DHB Bank was higher with EUR 296 million, when the available – i.e. unencumbered – ECB eligible securities after haircuts and accounts with correspondents are taken into account; this represents 19.1% of the balance sheet total. The strong liquidity position of the bank is additionally supported by its asset structure with short tenors, as shown in the below table 'Maturity of Interest Earning Assets'.

## IMMEDIATE LIQUIDITY % OF BALANCE SHEET



# Report of the Managing Board

Table of Contents
About DHB Bank
Report of the Supervisory Board
Report of the Managing Board
DHB Bank Overview
Corporate Governance
Statement of Financial Position
Statement of Profit or Loss
Statement of Comprehensive Income
Statement of Changes in Equity
Statement of Cash Flows
Notes to the Financial Statements
Other Information
DHB Bank Locations and Contact Details



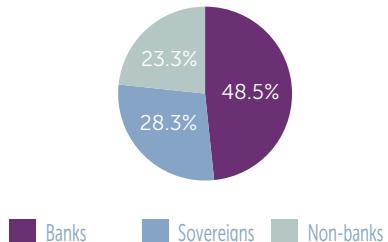
The item of 'Loans and Advances – Corporates' decreased by EUR 167.5 million in 2019 to close the year with EUR 825.6 million. This decrease is the result of the Management decision to de-risk and maintain high solvency and liquidity in the face external developments. An important feature of the bank's credit allocation principles is granting loans to companies that stand out on their own financial and performance merits; their parent's guarantees are also generally obtained as credit enhancement especially at the start-up phases. These loans also constitute the main interest earning asset class of the bank with 53.2% of the balance sheet. As a supplementary asset class, retail loans, which are fully insured by an A- rated renowned insurance company, continued their growth trend (to EUR 142 million, including a negligible amount of non-insured loans from the past), 9.1% of the balance sheet in 2019) in conformity with the endeavours to increase the bank's footing in this secure loan type; percentage wise, they grew by 23.3% in 2019.

## LOANS AND ADVANCES CUSTOMERS - 2019



Securities investments had a balance of EUR 181.2 million at the end of 2019, slightly higher than the previous year. A majority of them were investment grade in the A- to AAA rating scale; 89% were ECB eligible securities issued in EEA countries. A high portion of these securities were used for TLTRO funding with matching maturities, while the unencumbered portion was taken in the account of liquidity buffer.

## SECURITIES BY ISSUER - 2019



The item of 'Loans and Advances – Banks' represented the fourth largest portion of DHB Bank's assets at the end of 2019, with a total of EUR 139.9 million, or 9.0% of the balance sheet. This item does not include securities issued by banks, which are presented under the Securities item in the balance sheet. The general trend in this lending type was a gradual decline over the recent years, also as a consequence of the strategic alignment plan that envisaged expansion in corporate loans in the past couple of years at the expense of bank loans. The level of bank loans in the balance sheet was also determined with a risk management perspective, by considering the virtue of their short-term tenor and sell-ability in the secondary markets (a majority of which are bank syndications) as well as their relatively safer nature, particularly top banks with which DHB Bank cooperates.

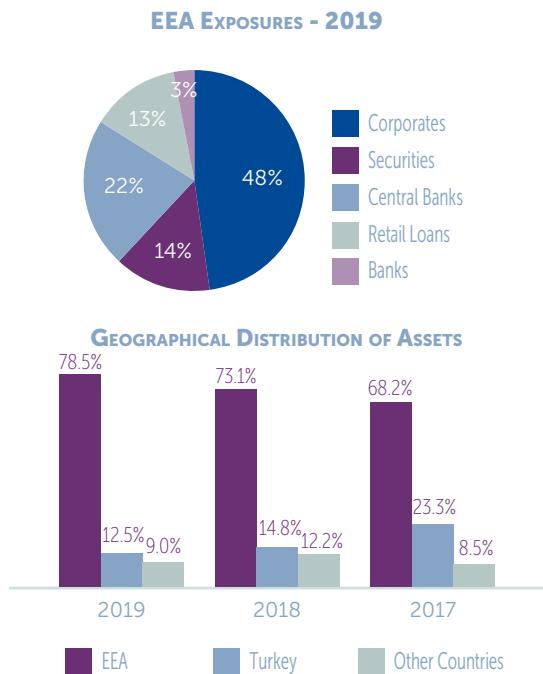
## LOANS AND ADVANCES BANKS - 2019



Depending on alternative opportunities, and as far as feasible given liquidity and capital requirements, bank loans – as well as securities – have a pivotal function: their balances are reduced or increased according to developments in non-bank loans and in overall asset & liability management preferences of the bank.

The distribution of DHB Bank's assets reflects its efforts to increase diversification in terms of geography. Setting aside non-interest earning assets, 78.5% of the bank's exposures originated from the EEA and 12.5% from

Turkey. This geographical distribution is a concrete result of the bank's continuous work towards expansion in the EEA. A majority of EEA assets were top quality exposures consisting of cash, securities, exposures to internationally operating banks, fully insured retail loans and the like, while the remainder possessed strong credit enhancements.



## Statement of Profit or Loss

DHB Bank possesses a straightforward earnings model: The key revenue driver is interest income supported by a relatively small contribution from commission income and trading income, while the main expense items are staff expenses and administrative costs. If the "net cost of derivatives" were to be booked under interest expense (as clarified under Operating Income sub-section) to identify recurring profitability, net interest income would effectively account for 96.9% of total operating income versus net commission income 3.1% in 2019. As for the expense items, excluding impairment charges, staff expenses accounted for 57.8% of total operating expenses versus other administrative expenses 38.7% and depreciation & amortization expenses 3.5% in the same period (compared with 2018, percentage-wise, staff expenses slightly decreased versus slight increase in other administrative and depreciation & amortization expenses). Detailed information regarding various risk factors such as credit risk or market risks that might affect the earnings of the bank, and their management and hedging is presented in the financial statements part and corporate governance part of this annual report.

## Operating Income

The negative base rates - Euribor and ECB deposit rates - environment continued in 2019, which inevitably has an impact on the bank's income level, albeit compensated to a certain extent by decrease in funding costs and by slim increase in the yields of assets. Net interest income amounted to EUR 46.6 million, lower than the previous year's EUR 53.5 million figure (but actually higher, when adjusted according to net cost of derivatives mentioned above). The bank has undertaken several reductions on offered retail deposit interest rates throughout the year (close to 0.13% p.a. on average) in parallel with market developments and the bank's preferences. It should also be noted in this respect that the bank kept around EUR 231 million cash balance (on average) with the ECB throughout the year, which, coupled with the negative interest rate policy of the ECB, continued to have an adverse impact on the income side, aside the opportunity cost it implies.

On the other hand, to present an alternate picture of net interest income, the cost of swap transactions (that are reported under Result on Financial Transactions) could be reclassified under interest expense from an economic perspective, as these represents the cost of funding obtained through swap transactions for loans denominated in USD and TRY. These costs were EUR 4.2 million and EUR 14.0 million in 2019 and 2018 respectively, and when they are reclassified under interest expense, the picture of net interest income after cost of swaps is as follows, which reveals that effectively net interest income increased in 2019.

EUR million	2019	2018
Reported Interest Income	55.1	64.1
Interest Expense	(8.5)	(10.6)
Cost of Swaps	(4.3)	(14.4)
<b>Net Interest Income after Cost of Swaps</b>	<b>42.3</b>	<b>39.1</b>

*The main component of cost of swaps used to be related to obtaining funding in TRY for extending short-term Turkish Lira loans; the significant decrease in 2019 is the result of terminating the provision of such loans in the first half of the year.*

Net fee and commission income was EUR 1.5 million in 2019, in line with previous year. Gross commission income, with a balance of EUR 1.7 million, consists of fees received from some banking services, and, to a lesser extent, of brokerage fees for insurance intermediation in relation to retail lending. Concerning commission income overall, DHB Bank has largely terminated providing traditional banking services that generate commission revenues, such

# Report of the Managing Board

Table of Contents
About DHB Bank
Report of the Supervisory Board
Report of the Managing Board
DHB Bank Overview
Corporate Governance
Statement of Financial Position
Statement of Profit or Loss
Statement of Comprehensive Income
Statement of Changes in Equity
Statement of Cash Flows
Notes to the Financial Statements
Other Information
DHB Bank Locations and Contact Details

as money transfers or trade finance intermediation services due to their high administrative costs not justifying the returns; therefore this income type does not represent an important revenue generation source on an overall basis. The commission expense item mainly represents fees related to banking services received in the course of daily operations, with a low yearly cost of EUR 0.2 million in 2019, more or less the same as in previous years.

The negative result of EUR 4.2 million on financial transactions includes the results from foreign currency exchange transactions, securities transactions, market valuation of FX swaps, cross currency swaps and interest rate swaps – with some of them costs and some of them gains, but all-in-all almost zero balance – and overwhelmingly the net (interest) cost of these swaps. As explained higher above, the latter amounts to EUR -4.2 million and represents the cost of funding obtained through swap transactions for loans denominated in USD and TRY. In other words, the respective swap cost that substantially affects result on financial transactions is not related to any positions taken for trading purposes, as the bank does not keep a trading book or FX position in general.

Despite the unfavourable effect of maintaining very high liquidity - at negative yields on the cash balance with the ECB and at very low yields on ECB eligible securities - total operating income closed the year 2019 with EUR 43.8 million, higher than EUR 41.0 million in 2018, primarily thanks to higher interest income in the year under review thanks to higher asset yields in spite of lower asset volumes.

## Operating Expense

Total operating expenses increased by EUR 1.6 million to EUR 21 million in 2019 versus EUR 19.4 million in 2018, due to the reasons explained further below.

EUR million	2019	2018	Difference
Staff Expenses	12.1	11.6	+0.5
Other Administrative Expenses	8.1	7.4	+0.7
Depreciation & Amortization	0.8	0.4	+0.4
<b>Total Operating Expense</b>	<b>21.0</b>	<b>19.4</b>	<b>+1.6</b>

Increase in staff expenses is a matter of the normal course of business, while the main component of rise behind other administrative expenses is higher support activities expenses (such as consultancy mainly related to the strengthening of the bank's compliance framework) and higher depreciation & amortization expense caused by

change in accounting policy (first time application of IFRS 16 'Leases', effective starting as of 1 January 2019).

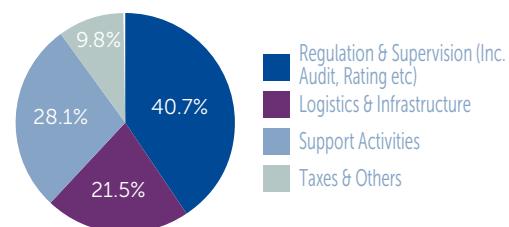
Deposit Guarantee Scheme (DGS) premiums and Single Resolution Fund fees, Regulation and Supervision charges as well as other similar charges such as external audit etc. constitute the highest portion of other administrative expenses with close to 41% of the total, among which DGS premiums is the highest.

Operating result before impairment in 2019 was EUR 22.9 million, above the EUR 21.6 million figure of the previous year mainly due to higher interest income outweighing higher total operating expenses.

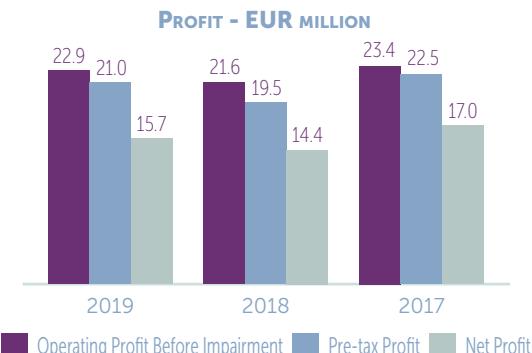
Impairment charges were net EUR 1.9 million in 2019 (EUR 0.2 million lower than 2018), comprised mainly of specific provisions made mainly for some corporate loans together with a relatively smaller Expected Credit Loss provision as per IFRS 9 requirements.

There were no activities in the area of research and development in 2019.

## DISTRIBUTION OF OTHER ADMINISTRATIVE EXPENSES



## Result



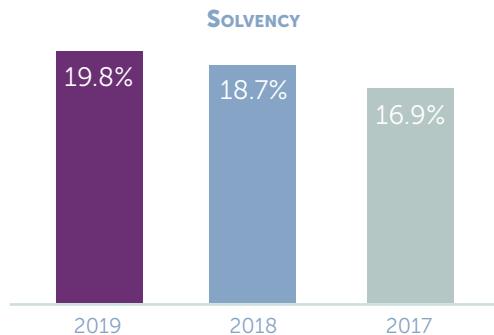
DHB Bank reported a pre-tax profit of EUR 21 million in 2019, representing EUR 15.7 million on a net basis. EUR 1.3

million increase on a net basis compared with the previous year was mainly the combined result of higher interest income, higher operating expenses and lower impairment charge.

## Key Indicators

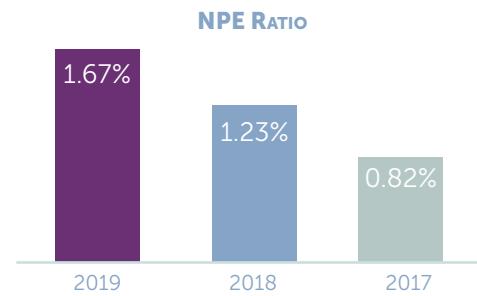
Some of the key indicators related to DHB Bank's 2019 performance were as follows:

DHB Bank always reports high levels of capital adequacy ratio, with a very high 19.8% at the end of the year under review, even though the net profit is not included in calculations, reflecting the bank's considerably low leverage in terms of risk weighted assets and high level of loss absorption capacity. Low leverage was also demonstrated in nominal terms, with the bank's Tier 1-Capital over total on-balance and off-balance exposures being a high 15.5% (2018: 14.8%), which was intentionally maintained as such by the Management so as to continue having a high level of solvency while preserving asset quality.



The cost to income ratio was realized as 47.8% at the end of 2019, slightly higher than the previous year's 47.3%.

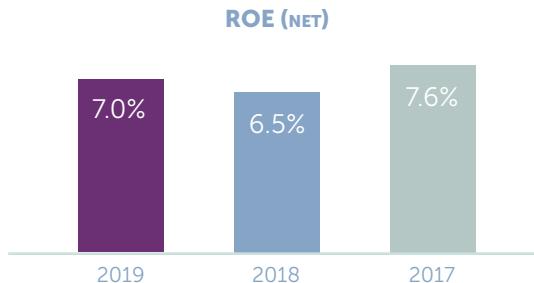
As of year-end 2019, total non-performing exposures (defined as exposures for which any of the principal, instalment or interest receivables are 90 days overdue) as a proportion of the bank's total exposures stood at 1.67%, which represents an increase compared with the 1.23% ratio of 2018 due to adverse economic developments in the markets of DHB Bank, while it was agreed to support some viable corporates with restructured deals in end-2018 and 2019 coupled with credit enhancements, and while some companies were exited. Nevertheless, Management regards the NPE ratio as low in view of the related collaterals and projected cash flows and considering that the majority of the respective companies are still continuing their operations.



*Relative increase in the NPE Ratio in the above graph is partly explained by the decrease in the balance sheet size of the bank in the respective years.*

DHB Bank's net interest margin was realized as 3.30% for 2019, an improvement over the 2.55% ratio of 2018. This is a reflection of relatively increased yields in the portfolio of DHB Bank starting the second half of the year coupled with decreased retail deposit interest rates and wholesale funding costs. Yet, its effect on the bottom line was limited in 2019, owing to the voluntary maintenance of very high liquidity, as covered higher above.

Based on the above-covered developments, the bank's net return on average assets (ROA) and on shareholders' equity (ROE) were realized as 1.01% and 7.0% respectively in 2019, compared with 0.83% and 6.5% in 2018, an improvement achieved despite the prevailing difficult environment.



## 24. ORGANIZATION AND OPERATIONS

DHB Bank has a centralized organizational and operational structure (the bank's organizational overview is presented under the section DHB Bank Overview of this annual report). The bank's wholesale banking activities, including credit decision processes and primary risk management functions as well as treasury activities and IT services are conducted via its head office in Rotterdam. The bank's units abroad focus mainly deposit collection (in Germany), retail loans (in Belgium) and on corporate customer relations (in Turkey) as well as local legal & compliance functions and liaison, among others.

Major developments at DHB Bank in 2019 from organizational and operational perspectives are presented below.

### New Roles & Functions

A 'Customer Due Diligence and Transaction Monitoring Officer' position was created in the organization to increase the role of transaction monitoring and CDD processes at the front offices as first line of defense, while staff members in the same departments assumed a more active role in the same context.

An Architecture Board was established within IT Department, whose purpose is initiating and coordinating the design and implementation of information & communication technology in an integrated manner to ensure that the bank's units operate efficiently and focus on business development with the most recent technological tools.

As per the new EBA Guidelines on Outsourcing Arrangements, an Assistant General Manager was designated - as directly accountable to the MB - for managing the risks of outsourcing arrangements in the bank.

### Information Technologies and Information Security

Information Security (IS) and Information Technology (IT) departments continued in 2019 their efforts to further progress in the maturity ladder for meeting the respective regulatory requirements as well as industry standards in line with advances in technology.

Investment is made to the bank's core banking system Matrix servers in order to bring more efficiency and lessen dependency to third parties for the coming ten years - by consolidating different servers in one platform.

IT Department also realized certain automation tasks during the year to reduce cost, to enhance customer service and/or to support business growth. Some other IT based improvements include Belgium retail loan modules being improved for providing faster customer response.

In the framework of Payment Services Directive 2, IT developed an interface providing access to third party service providers to the accounts of the bank's deposit customers - upon their consent - by ensuring that the interface does not create any obstacles in the customers' journey for the provision of payment initiation and account information services.

IT started preparations in the framework of T2-T2S Consolidation Project (aiming to consolidate and optimise the provision of the TARGET2 and T2S services with respect to Eurosystem payment and settlement services).

IT Department continued with the automation of prudential reporting in the framework of data quality jointly with Financial Control Department.

Outsourcing parties for IT development were significantly replaced by new staff to reduce the related costs and dependencies.

IT completed the project of connecting DHB Bank to the Bank Data Retrieval Portal (BDRP), in the framework of providing direct data access to the Ministry of Justice and Security, following which automated requests from various government agencies started to be received. As part of the project, a third party performed a penetration test, which confirmed the bank's secure set-up in this respect - with no findings.

The project of upgrading and/or replacing workstations running Windows 7 to Windows 10 was completed for in the DHB Bank Network.

### IRRBB Models

In accordance with the new EBA guidelines, Risk Management Department of the bank developed new Interest Rate Risk in the Banking Book models with the support of an external consultant, which were subsequently validated by a separate specialized firm in the market.

### Brexit

The bank completed all the preparations for Brexit and has

fully mitigated the related risks, including, among others, on-boarding to new entities in other EU countries for respective third party services.

## 25. EXPECTATIONS

Management assesses the bank's business model as able to weather the negative effects of the negative/low interest rate environment in Eurozone that is expected to prevail for some more time. Management is also confident that the bank has a robust operational and organizational framework and a strong governance to ensure a sustained commercial performance and risk management going forward.

Considering the bank's asset composition, neither aggressive expansion in corporate lending area nor considerable balance sheet growth is anticipated. As an exception, noteworthy growth is continued to be aimed at consumer loans in terms of percentage, yet their portion is small relative to the total interest-earning assets.

Apart from reference interest rates in Eurozone being at below zero level, coupled with the negative yields of some strong sovereign bonds, credit spreads for high quality assets are expected to be narrow due to the combined effect of vast market liquidity and lenders' search for higher yields. This trend has been observed for some years for high-credit standing institutions globally, and also in DHB Bank's markets. Accordingly, the financial environment is expected to continue putting pressure on the bank's profitability in terms of interest margin in the short-to-medium term, while, on the other hand, yields in Turkey FX loans are expected to be relatively high, notwithstanding the fact that the bank has significantly reduced its exposures in the country.

In many Eurozone countries, including the Netherlands, since the 2008 global crisis, deposit interest rates have decoupled from Euribor rates, causing a significant discrepancy between funding costs and good quality asset lending rates, as a result of which funding costs are much higher than lending spreads for low-risk investments for corresponding maturities. Liquidity costs in the Eurozone continue to be high due to the ECB's accommodative monetary policy, resulting in some sovereign bonds still being traded at negative interest rates. This phenomenon is expected to continue for some time - in parallel to uncertainty in economic recovery in the Eurozone - before policy rates once again trend upwards.

In this context, with also pressure on the cost side from the regulatory compliance front, Management expects overall the profitability of the bank to decline somewhat in 2020 while maintaining the bank's cautious positioning in terms of asset generation.

Regarding bank and corporate exposures, DHB Bank's asset quality overall is expected to remain healthy. Borrowers will continue to be selected among those with high credit standings, and strict credit underwriting processes will be maintained with additional credit enhancements where needed. Management will not compromise on rigorous risk monitoring processes.

In terms of geographical coverage/lending, the bank will continue to focus on the EEA that has become its primary market over the past years.

Retail deposits – collected from Germany and the Netherlands – will continue to be the primary funding source of the bank's operations, followed by wholesale funds to a smaller extent. The retail deposit base – and its portion to total liabilities – is planned to be maintained. Prospects to increase wholesale funds will be explored depending on relevant opportunities but actual borrowing amount will be dependent on the bank's balance sheet size and asset/liability structure.

Liquidity and capital management will continue to be covered in the context of ILAAP and ICAAP. Possessing a strong capital base and highly liquid balance sheet, DHB Bank does not expect any adverse developments in these fields. Thanks also to the presence of a Recovery Plan, Management does not expect the viability of the bank to be affected by any possible severe crisis, idiosyncratic or systemic. The maintenance of the recovery plan, ILAAP and ICAAP will continue to be conducted on a yearly basis in dialogue with DNB.

With an efficient and effective in-house IT system, DHB Bank has no plans for major new investments in this area in the near future, except for ongoing IT operation and maintenance expenses. Software development efforts will be exerted to further improve business efficiency and effectiveness, with a particular attention to consumer loan process, and to enhance reporting capabilities in line with the changing regulatory requirements and market standards.

DHB Bank will continue its activities on a stand-alone basis, with all its functions in place while recourse will be made to outsourcing when needed. Management will

continue to pay utmost attention to maintain a controlled and sound operating environment, including in its relations with its outsourcing partners.

Systematic Integrity Risk Assessment (SIRA), CDD (customer due diligence), AML (anti-money laundering), transactions monitoring and reporting will continue to be at the forefront of compliance while the knowledge of staff will be kept updated with trainings. Implementation of the ongoing improvement plan in this respect will continue as scheduled with periodic progress reporting to DNB. DHB Bank will make further adjustments, if necessary, in parallel to the updates in the EU guidelines.

The bank's low risk appetite for almost all the risk dimensions will be maintained.

Closely monitoring developments related to Covid-19 pandemic and its wide-ranging world-wide negative impacts will be crucial for the Management to steer the bank cautiously in this unprecedented period. The pandemic has swiftly severed the production and flow of goods and services worldwide. These difficulties in the real economy - production and distribution of goods and providing services - could cause the companies and people to suspend fulfilling their obligations to financial institutions. In this context, the support of governments and accommodative policies of central banks alike to contain its negative economic and financial effects provide a cautious comfort. As part of its robust risk management, the bank applies a number of stress scenarios to anticipate the consequences of plausible events like outright defaults and possible delays in collection of maturing assets in part or in full in order to assess the adequacy of its capital and liquidity. These stress scenario tests reveal that DHB Bank expects to weather a further deterioration of the situation in the current available scenarios, thanks to its very high liquidity and very strong capital base, coupled with the long-term relationships with its corporate customers. Nevertheless, uncertainty about when this pandemic can be controlled on a global basis makes it difficult to predict the outlook for the coming period. In this context, the Management will continue to steer the bank cautiously in this unprecedented period.

As a result of Management's strategic stance, a balance sheet size around EUR 1.5 billion is projected in 2020 with an asset and liability composition similar to 2019 and a capital adequacy ratio above 17.0% on average throughout the year.

## 26. BOARD AND STAFF

As at year-end 2019, the bank employed 111 staff, slightly lower than one year earlier. In view of the lower credit spreads on the one hand and the rising compliance standards on the other hand, Management plans to employ a few new staff members in 2020 both on first and second line of defense units.

Throughout the year, facilitated by internal or external trainers, the staff members attended a number of joint trainings and workshops in the bank while some attended a number of external courses related to their business lines. A particular attention was given to compliance on the subjects of customer due diligence (CDD), Anti Money Laundering and customer tax integrity risk.

In addition, several social events continued to be organized to further strengthen the DHB Bank Family concept, which was developed and cemented thanks to an overwhelming majority of the employees and senior management having served the bank for very long years.

As covered under the section 'Report of the Supervisory Board', a few changes occurred in the composition of the SB in 2019 and early 2020. Mr Cornelis Visscher and Ms Liana Mirea were not available for a new term after their mandates ended in March 2019 and January 2020, respectively. We would like to express them our sincere thanks for their contributions during their tenure at DHB Bank, while extending our heartfelt welcome to our new SB members Mr Ariel Hasson and Mr Kemal Cingillioğlu, who took office on 17 May 2019 and 29 January 2020, respectively.

In conclusion, we would like to convey once again our sincere gratitude to our Supervisory Board for their critical yet constructive oversight and valuable advice. We would also like to offer our sincere thanks to the bank's management and staff for their contributions and dedication, which have helped bring about success in DHB Bank's activities and shaped the bank into what it is today, as well as to our clients and partners who chose to work with us.

Having left more than 25 years behind, we are very appreciative of the continued commitments towards and confidence placed in the bank by our shareholders HCBG Holding - by Dr Halit Cingillioğlu, as ultimate beneficiary owner - and by Halkbank since DHB Bank's inception. We trust that we will continue together on a successful

path, sustain profitability in 2020 and beyond, and further strengthen the bank's franchise to deliver added value to our clients and all other stakeholders in the years to come.

## 27. CONFORMITY STATEMENT

The Managing Board is required to prepare the Annual Accounts and the Annual Report of DHB Bank for each financial year in accordance with applicable Dutch law and those International Financial Reporting Standards ('IFRS') that were endorsed by the European Union.

In this context, the Managing Board is responsible for maintaining proper accounting records, for safeguarding assets and for taking reasonable steps to prevent and detect fraud and other irregularities. It is responsible for selecting suitable accounting policies and applying them on a consistent basis, making judgements and estimates that are prudent and reasonable. It is also responsible for establishing and maintaining internal procedures which ensure that all major financial information is known to the Managing Board, so that the timeliness, completeness and correctness of the external financial reporting are assured.

As required by section 5:25c paragraph 2(c) of the Dutch Financial Supervision Act, each of the signatories hereby confirms that to the best of his knowledge:

- DHB Bank 2019 Annual Accounts give a true and fair view of the assets, liabilities, financial position and profit or loss of DHB Bank as a whole; and
- DHB Bank 2019 Annual Report gives a true and fair view of the position at the balance sheet date, the development and performance of the business during the financial year 2019 of DHB Bank, together with a description of the principal risks DHB Bank is being confronted with.

Rotterdam, 1 May 2020

**Mr Kayhan Acardaş**  
*Senior General Manager*

**Mr Steven Prins**  
*General Manager*

**Mr Okan Balköse**  
*General Manager*

## Report of the Managing Board

<a href="#">Table of Contents</a>	◀
<a href="#">About DHB Bank</a>	◀
<a href="#">Report of the Supervisory Board</a>	◀
<a href="#">Report of the Managing Board</a>	◀
<a href="#">DHB Bank Overview</a>	◀
<a href="#">Corporate Governance</a>	◀
<a href="#">Statement of Financial Position</a>	◀
<a href="#">Statement of Profit or Loss</a>	◀
<a href="#">Statement of Comprehensive Income</a>	◀
<a href="#">Statement of Changes in Equity</a>	◀
<a href="#">Statement of Cash Flows</a>	◀
<a href="#">Notes to the Financial Statements</a>	◀
<a href="#">Other Information</a>	◀
<a href="#">DHB Bank Locations and Contact Details</a>	◀



*From left to right: Mr Kayhan Acardaş, Mr Steven Prins, Mr Okan Balköse.*

<a href="#">Table of Contents</a>	◀
<a href="#">About DHB Bank</a>	◀
<a href="#">Report of the Supervisory Board</a>	◀
<a href="#">Report of the Managing Board</a>	◀
<a href="#">DHB Bank Overview</a>	◀
<a href="#">Corporate Governance</a>	◀
<a href="#">Statement of Financial Position</a>	◀
<a href="#">Statement of Profit or Loss</a>	◀
<a href="#">Statement of Comprehensive Income</a>	◀
<a href="#">Statement of Changes in Equity</a>	◀
<a href="#">Statement of Cash Flows</a>	◀
<a href="#">Notes to the Financial Statements</a>	◀
<a href="#">Other Information</a>	◀
<a href="#">DHB Bank Locations and Contact Details</a>	◀

# DHB BANK OVERVIEW

04

# DHB Bank Overview

## 28. BUSINESS OVERVIEW

### General Information

Starting its operations in 1992 with EUR 8.1 million (equivalent of NLG 17.8 million) in equity, the bank grew over the years to become a full-fledged commercial bank with an equity of EUR 239.7 million (both with profit retention and occasional capital injections) and asset size of approximately EUR 1.5 billion at the end of 2019. During this time-span, the bank has successfully and independently weathered financially and economically several turbulent times, both regional and global. Thus, DHB Bank has established that it possesses the organizational structure, operational infrastructure and human resources (with low turnover and long tenure of managers staff members) to continue, now and in the future, on its path in long-term sustainable banking for the benefit of all its stakeholders.

The bank's relatively small size, centralized organization, and focused business areas with straightforward products and services are the main factors securing its flexibility in swiftly adapting to changing environments.

### Business Model

DHB Bank's activities are anchored in traditional commercial banking, based primarily on retail funding (and wholesale funding to a certain extent) and mainly wholesale asset generation (again relatively small retail asset generation). DHB Bank's business model and revenue stream fully rely on traditional banking transactions, and there is no reliance on any kind of speculative income. Therefore, the bank tries to minimize the market risk by avoiding FX positions or interest rate positions, and derivative transactions are mainly done for hedging purposes. Against the backdrop of its mission and vision statements, the bank conducts its activities within the executive authorities and responsibilities of the Managing Board (MB), under the supervision of the Supervisory Board (SB), and cascades these down throughout the organization founded on different building blocks (i.e. departments and functions).

- Retail Banking: DHB Bank's retail operations consist of retail deposits and consumer loans. Retail deposits are collected from Germany and the Netherlands via Internet and call centre channels.

Retail deposits, which have already proved their stickiness in several globally or regionally stressed environments, constitute the main pillar of the bank's funding.

As far as the product range is concerned, retail deposit products offered are current accounts (on a limited scale), savings deposits and time deposits (between 3-month and 5-year in different brackets). DHB Bank also offers floating rate term deposits and notice-period saving accounts to its customers in the Netherlands and Germany so as to meet the needs of different customer segments.

Consumer lending occupies a relatively small portion of the assets. The marketing of the consumer loans continues in Belgium in a completely insured setup via a reputable insurance company in the A rating scale. A very small part of the consumer loan portfolio includes Turkey Home Credits, a special mortgage product that was offered in the past to residents of European Union member countries for their residential purchases in Turkey. These loans are not insured, but collateralized.

The bank terminated providing any services in cash since the past few years.

- Wholesale Banking: On the assets side, wholesale banking is the foremost revenue generation source for DHB Bank. The bank's wholesale asset generation activities are centralized at the head office in Rotterdam. Wholesale asset generation activities comprise primarily placements in the form of corporate loans, syndications, to an extent bilateral loan to banks, and securities investments. Geographical diversity is an essential feature of DHB Bank's activities on the asset side with exposures primarily in the European Economic Area (EEA). This business is conducted

by the Corporate Marketing, Financial Institutions & Forfaiting and Treasury departments. In its lending endeavours, the bank strictly follows its traditionally stringent risk assessment, credit granting and monitoring principles through the Credit Analysis and Credit Risk Monitoring & Control departments.

In conformity with the bank's business model, the primary clients of the bank in the wholesale segment are corporates, and, to a lesser extent, banks, while sovereign exposures account for only a very small portion of the total.

The main product types in the corporate segment of wholesale asset generation will continue to be bilateral loans for working capital and project financing. The bank does not offer FX/derivative intermediation services (only FX spot) to its corporate client - and retail clients. In the financial institutions segment, bank loans, mostly in the form of syndicated facilities and partially bilateral loans, are extended on a selective basis with maturities generally shorter than one year. Thanks to their tradability in secondary markets, depending on market circumstances, syndicated facilities are also considered an asset & liability management tool. Securities/bonds transactions are maintained as an activity for the bank's own portfolio, since these asset types provide the dual benefit of being liquidity and investment tools; as of year-end 2019, almost 90% of the securities portfolio consisted of ECB eligible securities, while DHB Bank does not keep in principle a securities/bonds trading book. DHB Bank is additionally a member of Eurex, allowing it to access repo funding easily.

On the liabilities side, as part of its strategies, the bank maintains a certain portion of its funding in the form of wholesale funds. These funds consist primarily of repo funding, of which a major portion relates to deals closed with the ECB under the Targeted Longer Term Refinancing Operations (TLTRO). DHB Bank also made use of wholesale funding in the form of bank bilateral loans or money market borrowings during the year, with voluntary decreasing trend in terms of amount.

Apart from securities investments, including its general role in assets and liabilities management for the bank's activities, the Treasury Department continued to manage liquidity and market risk, which is separately monitored by the Risk Management Department.

## Our Clients

Clients are perceived by the bank as vital partners from a continuity perspective as well as from the perspective of corporate social responsibility. Although DHB Bank takes into account the interests of all its customers ranging from individuals to corporates and financial institutions, it pays particular attention to the interests of its retail customers, as the other groups are professional entities equipped to assess and pursue their best interest. Even so, DHB Bank conducts all its activities on a fair and open basis, including all dealings with corporates and financial institutions, for which it has a 'Client First Policy'.

## Sources of Profit and Profit Prospects

Central to DHB Bank's sources of profit is net margin between interest paid for retail deposits (and wholesale funds to a lesser extent) and interest collected from loans/securities. Net commission income and result from financial transactions (other than the cost of swap transactions, which are considered essentially as funding cost) have a low contribution to the bank's bottom line. DHB Bank does not conduct investment and private banking activities.

From an overall perspective the bank's activities deliver positive net interest spread while a portion of its assets are ECB eligible securities with very low - or even negative yields in a few instances - but high liquidity. These securities are invested in for (regulatory) liquidity management purposes, which inevitably exert pressure on the ROE.

DHB Bank does not expect significant fluctuations in its recurring revenue base in 2020 on the face of the current regulatory, economic and financial environment..

## Competition and Stakeholder Perspective

DHB Bank demonstrated that, thanks to its strategic alignment introduced at the end of 2010 and refined on different occasions parallel to regulatory, economic & financial changes and shareholders expectations, it has the foundation and infrastructure to continue as a viable institution. From a resources perspective, aside the equity, the bank possesses a sticky retail deposit base that proved to be stable; a large portion of the bank's customers remained loyal even during severe crisis situations in financial markets. As for revenue generation activities, again the afore-mentioned strategic alignment endeavours ensured a more clear-cut and refined

business model; i.e. with a more precise definition of target customer base (particularly corporate customers) that are expected to remain with the bank thanks to established relationships with them and quality of the offered services.

Against this background and taking into consideration the size of the bank, competition is not expected to significantly affect the bank's customer base on the deposit side. On the asset side competition is being felt, owing to the customers of DHB Bank being high creditworthy corporates targeted by competitors due to flight to quality; yet this is dealt with through relationship management and high-quality customer services.

The shareholders (HCBG Holding B.V. and Türkiye Halk Bankası A.Ş.) continuously demonstrated their strong commitment to DHB Bank since its establishment in 1992, either in the form of cash injections into the capital (in the early times) or high - and occasionally full- profit retention in the past. In addition, DHB Bank has in place a EUR 75 million liquidity standby agreement with Türkiye Halk Bankası A.Ş., which can be utilized at its discretion in case of need.

### Nature of the Organization

The size of the bank is small and the complexity of its operations is limited. Concerning the fit between strategy and required competencies and resources, DHB Bank's financial standing, human resources, IT applications and overall infrastructure are suitable for conducting its activities. The bank possesses an established organizational structure built around its governing bodies, including General Meeting of Shareholders (GMS), SB and MB as well as SB committees and bank committees. Transactions initiated by front offices are processed by the loans and operations departments, while the overall risk management and compliance applications, reporting and IT support services, among others, are conducted by other dedicated departments and functions anchored in the checks and balances principle - within the three-line of defense system.

### Risk Management & Scenario Analyses

Aside standard management tools for regular risks such as market risks etc, DHB Bank's risk management is built on the bank's risk appetite statement and embodied in the internal capital adequacy assessment process (ICAAP) and internal liquidity adequacy assessment process (ILAAP). These comprehensive processes also cover a combination

of various system-wide, bank-specific, hybrid, progressive and fast-developing crisis scenario analyses dealing with possible adverse conditions. The assessments of these scenarios reveal that the bank can withstand severe external or bank-specific developments for reasonably long periods.

In addition, the bank's Recovery Plan identifies recovery options that are available to counter a near-default scenario; and assesses whether the nature of the options is sufficiently robust, extraordinary and varied to manage a wide range of shocks of different forms.

## 29. ORGANIZATIONAL OVERVIEW

DHB Bank is organized along mainly three wholesale commercial lines of business in terms of asset/revenue generation: Corporate Marketing, Financial Institutions & Forfaiting and Treasury (Front Offices). Additionally, the bank conducts consumer lending activities to a lesser extent via Belgium Branch.

Against this background, the bank's Credit Committee has the authority to establish credit limits up to a certain amount, above which the advice of the SB is sought. Loans are granted to target customers – corporates and banks well as to sovereign entities in a geography spanning primarily in Europe.

The bank's all operations are founded around the principles of checks and balances in the broader framework of three lines of defense. Transactions are processed by the different sections of the Operations Department, while the overall risk management and compliance applications, reporting and IT support services, among others, are conducted by departments defined as staff departments in the bank.

Summary information is provided here below on the departments of DHB Bank.

Corporate Marketing Department (CM): CM is responsible for generating corporate customer loans by acquiring, retaining and managing the corporate customer portfolio. In this regard, it runs relations with corporate business partners of DHB Bank with respect to products and services provided.

Financial Institutions & Forfaiting Department (FI): The main responsibilities of FI are to establish and maintain worldwide close relationship with correspondent banks,

<a href="#">Table of Contents</a>
<a href="#">About DHB Bank</a>
<a href="#">Report of the Supervisory Board</a>
<a href="#">Report of the Managing Board</a>
<a href="#">DHB Bank Overview</a>
<a href="#">Corporate Governance</a>
<a href="#">Statement of Financial Position</a>
<a href="#">Statement of Profit or Loss</a>
<a href="#">Statement of Comprehensive Income</a>
<a href="#">Statement of Changes in Equity</a>
<a href="#">Statement of Cash Flows</a>
<a href="#">Notes to the Financial Statements</a>
<a href="#">Other Information</a>
<a href="#">DHB Bank Locations and Contact Details</a>

financial institutions and insurance companies, to overview forfaiting (syndications buying and selling) activities, to generate primary and secondary market bank assets and syndications, to explore new markets and countries for investment purposes, to create banking related funding base for DHB Bank in line with the bank's strategies and to procure insurance as necessary for different assets classes of the bank.

Treasury Department: Treasury Department is responsible for liquidity and market risk management and hedging activities, alongside securities investments. Within this context, the department conducts – for the bank's own portfolio, as intermediation is not offered to customers – money market lending, money market borrowing, securities purchase and sale activities, repo operations, currency exchanges and swaps, currency forwards, and assists the bank's interest rates and position management alongside foreign exchange rates and position management.

Retail Banking: Retail banking is the predominant activity of the bank in terms of funding. Offering various savings and deposit products is primarily organized around call centres and the Internet in the Netherlands and Germany all with the support of head office departments. Within retail banking, consumer loans (fully insured) are also among DHB's revenue generation activities, albeit with a comparatively limited volume, and these activities are centralized in the Belgium country office of the bank.

Credit Analysis Department (CAD)/ Corporate Loans Department (CLD)/ Credit Risk Monitoring & Control Department (CRMC): CAD is responsible for the assessment of potential and present customers (corporate, bank and sovereigns) and prepares credit analysis reports whereas CLD is involved in the documentation and collateral parts of loan utilizations. CAD also monitors the financial situation of obligors, sectors & countries. CRMC ensures that individual utilizations are within approved limits along with related follow-ups. As such, the objectives of these departments are to exercise the respective tasks in accordance with the policy and procedures of DHB Bank for limit establishment and utilization, and to ensure that related banking practices are in compliance with regulations.

Operations Department: Different sections of Operations Department ensure that front office transactions are properly handled and processed. Within this context it covers International Trade Services, Loan Operations, Treasury Back Office Transactions, and Retail Savings and Services.

The bank has a number of so-called staff departments, as follows:

Business Control Unit (BCU): BCU is responsible for budgeting, management information and reporting.

Compliance, Internal Control and Legal Affairs (CLC): C&L is responsible for the compliance process and supervises the effectiveness and efficiency of this process. The Compliance Officer reports directly to the MB and also has a direct communication line to the Chairman of the SB. As a general rule the Compliance Officer provides an independent evaluation of the bank's integrity risk policy and overviews special requirements concerning AML, KYC, CDD etc. The Compliance Officer (CO) has the responsibility to keep up with developments in relevant laws and legislations to guarantee the completeness and correctness of required compliance control in day-to-day business and adherence to the banking code. CO assists the management in assessing potential compliance issues. These issues are identified based on findings from regular reviews and risk analysis sessions, which are facilitated by CO. These risk analysis sessions are regularly held or whenever laws or regulations have changed. The AML Officer within the department is responsible for identifying, following up and reporting on unusual transactions related to anti money laundering and or fraud incidents while the Senior Internal Control Officer regularly reviews the bank's transactions to determine any potential hazards or breaches of conduct. Legal opinions are mostly procured externally from competent third parties while the legal counsel in Turkey at the representative office provides a wide range of legal advices and opinions concerning the activities in Turkey, including related follow-ups.

Financial Control Department (FCD): FCD is responsible for the preparation of external reports such as the (consolidated) financial statements and prudential reports to DNB. Accounting section within the department is responsible for nostro reconciliation, cost accounting and monitoring of sundry accounts. Data Quality Control section within the department is responsible for ensuring and sustaining data quality in business processes - with a particular focus on financial (risk) reporting – in order to adequately manage and supervise the bank.

General Affairs Department (GAD): GAD is responsible for purchasing office supplies as well as services, maintenance and control of the inventory and real estate.

Human Resources Department: The department is responsible for recruitment, staff development and training, and for the execution of the remuneration policy and for salary and personnel administration.

Information Technology Department (IT): IT determines data processing requirements of the bank and develops strategy based on long term corporate goals. IT maintains current knowledge of new hardware and software and recommends upgrading to maintain efficient operation. As such, IT plans computer and information systems to meet the bank's immediate and long-term needs, advises on the computer equipment, software and networks to be used, confirms and controls the purchasing of hardware and software for the needs of HO Departments and of all domestic and international locations of the bank.

Organized within IT, System Analysis (SA) is responsible for analysing the processes and operations of DHB Bank and participating in the development of projects and coordinating their implementation via the bank's core banking system Matrix. SA also prepares the respective specifications for applications and systems, coordinates the further development, testing and implementation of their assigned modules requested by other departments.

Information Security (IS): IS officer provides direction for the strategies related to information security. IS officer also identifies and addresses potential exposures to accidental or intentional destruction, disclosure, modification or interruption of information, to cover the risk that losses of financial and/or information loss might occur, and assists in the creation of procedures and guidelines to ensure that security and uninterrupted operations of DHB Bank's information systems are in place.

Internal Audit Department (IAD): IAD is responsible for monitoring the core processes and internal controls systems on behalf of management. IAD is independent of the other units and reports directly to the Managing Board and has a direct communication line to the Chairman of Risk & Audit Committee (RAC) who maintains regular contact with the Head of IAD.

Planning, Coordination & Communication (PCC): PCC supports the management of the bank to identify, plan and coordinate corporate issues requiring attention, combines and provides information pertaining to executive deliberations and oversees corporate governance applications in the bank for an efficient corporate structure.

Risk Management Department (RMD): RMD is responsible for developing models for financial risks such as interest rate risk, liquidity risk etc. and monitors and reports on these risks on a periodical basis via the monthly management information (MIS) report. Along with financial risks, RMD compiles and assesses non-financial risks in coordination with the related departments and provides an integrated overview of risks within the Internal Capital Adequacy Assessment Process (ICAAP) and Internal Liquidity Adequacy Assessment Process (ILAAP). RMD also assists the management in preparation of the risk appetite statement of the bank, and in assessing actual risk profile vis-à-vis the risk appetite statement approved by the Supervisory Board, and reporting to the Risk & Audit Committee.

<a href="#">Table of Contents</a>	◀
<a href="#">About DHB Bank</a>	◀
<a href="#">Report of the Supervisory Board</a>	◀
<a href="#">Report of the Managing Board</a>	◀
<a href="#">DHB Bank Overview</a>	◀
<a href="#">Corporate Governance</a>	◀
<a href="#">Statement of Financial Position</a>	◀
<a href="#">Statement of Profit or Loss</a>	◀
<a href="#">Statement of Comprehensive Income</a>	◀
<a href="#">Statement of Changes in Equity</a>	◀
<a href="#">Statement of Cash Flows</a>	◀
<a href="#">Notes to the Financial Statements</a>	◀
<a href="#">Other Information</a>	◀
<a href="#">DHB Bank Locations and Contact Details</a>	◀

# CORPORATE GOVERNANCE

05

# Corporate Governance

**1. INTRODUCTION** This chapter sets out the corporate governance of DHB Bank that is set up in accordance with Capital Requirements Directive IV ("CRD IV") as well as the Banking Code that have been implemented in Dutch law. In addition to the legal requirements, DHB Bank voluntarily adheres to the Dutch Corporate Governance Code to the extent applicable.

These principles are embedded in the bank's corporate culture and supported and substantiated by various policies, procedures, measures and practices, some of which are briefly described below.

## 2. MANAGING BOARD

### Composition and Responsibilities

The Managing Board (MB) consists of three members with extensive knowledge and expertise in the banking sector. All the members have long-term, different but complementary banking backgrounds.

The MB is responsible for the day-to-day management of the bank, for the development and implementation of policies and long-term strategy, risk management and internal governance, for the fulfilment of the bank's obligations towards regulatory bodies, and for representing the bank. Furthermore, the MB sees it as an important responsibility to ensure the integrity of the bank's accounting and financial reporting systems, and not to compromise on the financial and operational controls of the bank, including compliance with the relevant laws and regulations. The MB's authority stems from the respective stipulations of DHB Bank's Articles of Association.

The MB is autonomous in the performance of its duties, notwithstanding the respective supervisory role of the SB. In this line, The MB keeps the SB informed – via regular and/or special reports and during SB meetings, to enable it to perform its duties. The MB always seeks the opinion of the SB on important subjects.

Safeguarding the continuity of the bank and balancing the interests of all the stakeholders, including the bank's clients, are the major principles guiding the decisions of the MB. To this end, the MB ensures a balanced assessment of the commercial interests of the bank and the inherent

risks, taking into account the approved risk appetite of the bank. All the deliberations, strategic planning and day-to-day management of the MB are conducted on a collegial basis. Based on these guiding principles, the MB frequently consults the senior management of the bank as well, and the majority of decisions are taken following discussions and deliberations at various bank committee meetings presented further below. In addition, apart from regularly discussing subjects related to the day-to-day management of the bank, the MB regularly meets at least once a month to consider, deliberate and take decisions on subjects by adhering to a predetermined generic agenda. In this line, each MB member has one vote, and, in practice, almost all the MB resolutions are taken on a unanimous basis.

While being jointly responsible for the management of DHB Bank, the members of the MB have separate primary responsibilities. Thus, e.g., the MB member whose responsibilities are primarily related to commercial activities of the bank does not have primary responsibility in risk monitoring and control and is involved in risk management mainly through specific committees; this applies analogously to the members who are primarily responsible for risk management, among others. In terms of organization and administration, there are clear reporting lines concerning each member's primary responsibilities.

The below table shows the primary reporting lines of each MB member, which demonstrates the balanced segregation of duties within the board:

<b>Steven Prins</b>	<b>Kayhan Acardağ</b>	<b>Okan Balköse</b>
Compliance & Legal	Financial Control	Corporate Marketing
Credit Departments <sup>1</sup>	Business Control	Financial Institutions
General Affairs	Risk Management	Treasury
Human Resources	PCC <sup>2</sup>	
Retail Banking	Internal Audit	
	Operations	
	Information Technology	

The sections and functions under the country managements in Germany, Belgium and the representative office in Turkey are in direct contact with the related departments at the Head Office in accordance with their usual course of business.

Monitoring the operation of the internal risk management and control systems is a permanent agenda of the MB. In this context, all material control measures relating to strategic, operational, compliance and reporting risks are areas of attention, which are discussed during the MB meetings and bank committees when relevant. Attention is given to observed weaknesses, irregularities and findings from the IAD, which presents its audit results to the MB and the RAC, as well as from the external auditor or occasionally the observations of DNB. The bank's set-up ensures that any flaws in the effectiveness of the internal risk management and control systems or any observations with an impact on the risk profile of the company are included in the reports.

Utmost care is jointly taken not to deviate from the risk appetite statement even in volatile financial and economic environment. Temporary or potential deviations, if any, are generally discussed by the related committees, including the Risk & Audit Committee (RAC) of the Supervisory Board, in order to ensure the alignment of the risk profile and risk appetite of the bank.

According to Dutch governance regulations, a Managing Board or Supervisory Board will be deemed to have a balanced gender distribution if, of the seats occupied by individuals, at least 30% are occupied by women and at least 30% by men. DHB Bank's Managing Board was therefore deemed unbalanced. As there has not been a vacancy in the Managing Board during the reporting year, the situation remained the same and there was not natural opportunity to achieve a better gender distribution. In case of future vacancies, gender distribution will be an important aspect to consider in the selection criteria.

For the Supervisory Board, the required gender distribution was met in the reporting year with 2 out of 6 members being women.

## Committees

Going beyond the preparation and review of detailed management information system reports, the MB carries out risk management and ensures an overall controlled environment through a continuous process handled via different committees of the bank where most of the relevant decisions are reached. At least one general manager is the member or the chair of these committees (except SART), and in some cases all the three are members. The other members of the committees are senior managers of the bank relevant to the committee's mission.

### Asset & Liability Management Committee (ALCO):

ALCO manages the bank's assets and liabilities in view of the economic expectations and regulatory constraints to balance risk and return. The committee determines the mix of assets and liabilities as well as the measures for financial risk management, including market risk, interest rate and liquidity risk. ALCO has the responsibility to ensure that all decisions conform to the bank's risk appetite and levels of exposures as determined by the Credit Committee and the Risk Management Committee.

Aside these weekly ALCO meetings, usually twice a year an extended ALCO and activity alignment meeting is organized with the participation of all the senior management of the bank, including heads of departments. The focus of these meetings, aside usual ALCO subjects, is on reviewing and aligning between the departments the activities/projects of the bank for the year.

Complaint Committee (CoC): CoC sets and monitors an efficient and effective complaint process for the customers, while evaluating and deciding on the complaints presented to the Committee.

Compliance Committee (ComCo): On the face of increased regulations, ComCo was set up as a working group to ensure a highly coordinated and robust implementation of

<sup>1</sup> Comprised of: Credit Analysis, Credit Risk Monitoring & Control and Corporate Loans

<sup>2</sup> Planning, Coordination & Communication Department

all applicable regulatory requirements to the bank's relevant workflows.

Credit Committee (CC): CC sets up, monitors and controls the provision of credit risk management within the bank at individual borrower as well as at portfolio level in line with the strategy and risk appetite of the bank and in compliance with the regulations.

Information Technology & Information Systems Steering Committee: The committee plans and steers information technology and information system functions within the bank in alignment with the business strategies.

Liquidity Crisis Management Committee: The committee would convene in case of a liquidity crisis event (according to criteria described in the liquidity funding plan); its responsibilities encompass to anticipate and manage the resolution of possible serious liquidity problems with the ultimate aim to protect depositors, creditors and shareholders.

Organization & Control Committee (OCC): The mission of OCC is to improve control, efficiency and effectiveness in the bank by providing a platform for reviewing the organizational structure, operational & administrative systems and procedures as well as work processes and client services with supporting documentation.

Risk Management Committee (RMC): RMC assesses the financial and non-financial risks on an aggregate and individual basis, and monitors ICAAP and ILAAP to ensure a bank-wide and integrated risk and capital management.

(Information) Security Assessment and Response Team (SART): As a vital part of IT & IS governance structure, SART focuses on information security issues to ensure proactive assessment of and immediate response to cyber threats to the bank.

## Principles

The working guidelines of the MB are centred around the below principles, all in the framework of the bank's approved risk appetite:

- ✓ Full compliance with regulatory and supervisory requirements
- ✓ Sound capital position
- ✓ Good asset quality
- ✓ High liquidity
- ✓ Rigorous risk management

- ✓ Strong governance
- ✓ Diversified geographical and customer coverage

## Secondary Positions of Managing Board Members

The MB members of DHB Bank do not have any position in another corporation either as an SB member or MB member.

In practice, there are no cases of (appearance of) conflict of interest in the MB resolutions and management activities.

## Information on the Members of the Managing Board

### Mr Kayhan Acardağ

*Senior General Manager*

Born in 1957 in Turkey, Mr. Acardağ holds a bachelor's degree from METU (Middle East Technical University, Turkey), Faculty of Administrative Sciences, Department of Management (1980) as well as an MBA from the University of Warwick-United Kingdom (2007).

He started his career at the Board of Sworn Bank Auditors in Turkey, where he served as Sworn Bank Auditor until 1989. He joined Türkiye Halk Bankası AŞ in 1989 in the position of Advisor to the Chairman of the Supervisory Board, and subsequently served as Manager of the Fund Credits Department until 1993. Mr. Acardağ has held various executive positions at DHB Bank since its establishment and has been a member of the bank's Managing Board since 2004, and Senior General Manager since 2010.

### Mr Steven W. Prins

*General Manager*

Born in 1965 in the Netherlands, Mr. Prins graduated from Hogere Economische School, Groningen, Department of Business Economics in 1987.

After graduation, he worked at Rabobank International, Utrecht between 1987 and 1994 first as financial analyst and subsequently as area manager in the fields of correspondent banking and trade finance. He gradually progressed to the CEO position of GE Artesia Bank, Amsterdam in 2004, subsequent to joining this bank in 1994 and after having worked at various managerial positions in the bank and being promoted in 2003 to the position of CFO and member of the Managing Board.

Mr Prins joined DHB Bank in November 2013 as member of the Managing Board.

### **Mr Okan Balköse**

*General Manager*

Born in Turkey in 1970, Mr. Balköse graduated from Bilkent University, Department of Industrial Engineering in 1991, and received his Masters degree from the same department in 1993. He also holds an MBA from Yeditepe University (2004).

He started his banking career in 1993, and, after serving in managerial positions in several financial institutions such as İktisat Bankası, Demirbank, Citibank and Eczacibasi UBP, he has worked as the General Manager of Bank Pozitif Kredi ve Kalkınma Bankası between 2004 -2013.

Mr Balköse joined DHB Bank in January 2014 as member of the Managing Board.

## **3. SUPERVISORY BOARD**

### **Composition and Responsibilities**

The Supervisory Board (SB) of DHB Bank is composed of six members as of the year-end 2019. In alignment with the Articles of Association, half of the members, including the chairman, are independent. In meetings of the Supervisory Board each member is entitled to cast one vote. In case of a tie of vote, the chairman of the SB shall decide.

The SB is responsible for the supervision of the policy of the MB, for the supervision of the general course of affairs and risk management, and for assessing and approving the strategies and budget proposed by the MB; these responsibilities and authorities of the SB are defined in the Supervisory Board Policy. This policy also covers other aspects related to the supervision of the bank and in particular to the collective responsibility of the SB members. It is updated from time to time as needed. In addition, credit proposals by the Credit Committee of the bank – for amounts above its own authority level – require advice from the SB or from the Supervisory Board Credit Committee (SBCC).

The overriding responsibility of the SB is to find a just and reasonable balance between the interests of all stakeholders while putting the clients' interest first. It has always been the foremost goal of this bank to service its clientele well. The shareholders of the bank believe that good service to the clients over time will propel the bank to prosper. In

such an environment, staff and management can dedicate themselves to their work to create value for all stakeholders.

### **Supervisory Board Committees and Composition**

The SB conducts its activities either with all its members or via its committees that are set up for particular fields and that are comprised of members particularly specialized in these fields. Decisions taken in these committees are subsequently submitted to the SB for final approval or for information purposes, depending on the committees' functions and authorities. These committees are:

Nomination and Remuneration Committee (NRC): The NRC assists the SB for identifying, selecting and proposing candidates for vacancies in the SB and MB. NRC also follows succession planning at both bank level and SB level. In addition, this committee assists and advises the SB in fulfilling its responsibilities with regard to the remuneration and the assessment of the performance of the members of the MB, of the senior staff in general, and of the senior staff engaged in risk management and control functions in view of the related regulations and the policies of the bank.

Related Party Transactions Committee (RPTC): The RPTC reviews and grants pre-approval to the transactions with i) Shareholders; ii) Managing Board Members; iii) Supervisory Board Members; iv) Companies in which a Shareholder holds an interest or has any position; v) Supervisory Board and Managing Board Members of companies referred to under (iv); vi) Close members of the family and relatives of a person referred to Relatives of a person referred to under (i) to (v); and vii) Companies in which a Supervisory Board Member holds an interest or has any position. The members of the RPTC are appointed from among the independent members of the SB.

Risk and Audit Committee (RAC): The RAC assists and advises the SB in fulfilling its oversight responsibilities with regard to risk and audit issues. The RAC discusses the bank's risk profile and assesses, at a strategic level, whether capital allocation and liquidity level in the general sense are in line with the approved risk appetite, among other subjects. The RAC convenes periodically, at least three times a year.

Supervisory Board Credit Committee (SBCC): The SB has delegated to the SBCC part of its authority for providing advice on credit proposals for amounts and transaction types as stipulated in the bank's Policy on Credit Approval & Advice Authorities and Review Principles.

	Risk & Audit Committee	Nomination & Remuneration Committee	Related Party Transactions Committee	Supervisory Board Credit Committee
<b>Frederik-Jan Umbgrove</b>	✓	✓ chair	✓	✓
<b>Nesrin Koçu-de Groot</b>	✓			
<b>Maarten Klessens</b>	✓		✓chair	✓chair
<b>Onur Bilgin</b>	✓	✓		✓
<b>Ariel Hasson</b>	✓chair	✓		
<b>Kemal Cingillioğlu</b>		✓		✓

As from 17 May 2019

## Principles

The SB and/or its committees regularly convene at least every month in the fulfilment of its/their duties, either in person or via teleconference. In its supervision, deliberations and decisions, the Board puts particular emphasis on risk management, on corporate governance, on the financial performance of the bank, on regulatory requirements, and on market developments. The SB continued, in particular, to spend ample time on discussing and reviewing the business model of the bank. This was in response to the requirements of the regulator and in the interests of all stakeholders. In awareness of its duty of care towards clients and of the bank's responsibility towards society, the SB aimed to maintain a healthy and fair balance between all its stakeholders' interests while keeping a low risk profile and conducting its duties within the boundaries set by the laws and regulations. In this context, considering a multitude of important changes in the regulatory environment, with implications for the business model of the bank, the SB and MB jointly or separately organized informative meetings with the shareholders both to provide them with more timely updates - beyond the annual general meetings of shareholders - and to have their opinions and support on the strategic direction and business model of DHB Bank.

## Secondary Positions of Supervisory Board Members

According to regulations in the Netherlands (related articles of 'Wet Bestuur en Toezicht', i.e. 'Act on Management and Supervision'), in addition to their present functions, supervisory board members are allowed to hold a certain maximum number of positions in (other) institutions qualified as 'large'. The SB members of DHB Bank do comply with this regulation, allocating sufficient time for the fulfillment of their responsibilities in the bank.

## Information on the Members of the Supervisory Board

### Mr Frederik-Jan Umbgrove

*Chairman*

Born in 1961 in the Netherlands, Mr Umbgrove holds a Master's Degree in Trade Law and a Certificate in Civil Law, both from Leiden University, and an MBA from INSEAD.

Since 1986 he has held several specialist and executive positions and responsibilities at ABN Amro Bank, both at the head office and at the international offices/subsidiaries of this bank in various fields.

In 2008, Mr Umbgrove joined the Royal Bank of Scotland Group as Chief Credit Officer CEEMEA for this bank's Global Markets Division, following which he served as Chief Risk Officer and Member of the Managing Board of Amsterdam Trade Bank NV throughout 2010-2013 and as Group Risk Officer of Alfa Bank Group Holding between 2011 and 2013. He continued to work as an advisor on several projects in the financial world in the period 2014-2017, and since April 2018, he is a non-executive member of the Board of Directors of Alpha Bank A.E. in Greece. In December 2019, Mr. Umbgrove joined the Supervisory Board of Lloyd's Bank GmbH in Germany.

On 12 April 2016, Mr Umbgrove joined the Supervisory Board of DHB Bank as independent member and chairman of the Supervisory Board Credit Committee, and subsequently was elected chair or member of other Supervisory Board committees. In May 2018, he has become the chairman of DHB Bank's Supervisory Board following the retirement of his predecessor.

## **Ms Nesrin Koçu-de Groot**

Born in 1977 in Ankara, Turkey, Mrs Kocu-de Groot graduated from Middle East Technical University, Ankara, Department of Economics.

She held various roles in the Financial Planning & Control Department and in the Risk Management Department of Demirbank TAŞ, Istanbul that she joined in August 1999. Between September 2001 and February 2006, she led the Financial Control and Risk Management Department of Yapı Kredi Bank (Nederland) NV, following which she was the statutory auditor of C Faktoring AŞ, Istanbul and Bank Pozitif AŞ, Istanbul until March 2013.

Mrs Kocu-de Groot joined the Supervisory Board of DHB Bank in April 2015 as member related to HCBG Holding B.V. Aside this position, she is the Chief Financial Officer of HCBG Holding B.V., Supervisory Board Member of C Faktoring AŞ, and Supervisory Board Member of Demir Kyrgyz International Bank, Bishkek.

## **Ms Liana Mirea**

Ms Mirea was born in 1957 in Bucharest, Romania. She graduated from the Academy for Economic Studies, Faculty of International Economic Relations and also has a post-graduate diploma in International Economic and Fiscal Foreign Currency Relations.

Ms Mirea started her career in 1980 in the reinsurance field, as an economist for the state insurance company Administratia Asigurarilor de Stat. In 1991, she continued her career in the Romanian Bank for Development (currently BRD Societe Generale) first as head of department and later on in various positions up to the level of Head of Investment Banking Department. In 1996, she went on to establish the bank's first securities-trading subsidiary, Eco-Invest BRD, and in 1998 joined another bank, Banca Tiriac (currently Unicredit Romania) as a vice-president (deputy CEO). In 2000 she joined Demirbank Romania (currently Unicredit Romania) as vice-president (deputy CEO), and continued in the same position after the bank was taken over by Unicredit Italy. In 2004 she went back to Banca Tiriac – again in the same position of vice-president (deputy CEO), and after this bank too was acquired by HVB and finally by Unicredit, she established her own consultancy company, Aesopus International, as she was asked to support the merger between the banks during 2006. Afterwards, from 2006 to 2007, she worked for C International as a business developer, until finally in 2007 she and her team established Access Financial Services IFN

SA ("AFS"), a non-bank financial institution regulated by the National Bank of Romania, having initially HCBG Holding as its sole shareholder (and currently as a significant shareholder). She has continued in the position of general manager of AFS ever since.

Ms Mirea also served as a member of the Board of Directors of the Romanian Fund for Energy Efficiency (FREE) for 8 years (the maximum period allowed), from 2007 to 2015.

On 19 January 2016, Ms Mirea joined the Supervisory Board of DHB Bank as member related to HCBG Holding B.V.

## **Mr Maarten Klessens**

Born in 1958, Mr Klessens holds a degree in Business Economics from Erasmus University and a postgraduate in Financial Economics from TIAS Tilburg University. He has followed several leadership programmes at Michigan University, IMD, Insead and IoD.

Mr Klessens started his career in 1984 with Unilever after which he moved to ABN. During his 22 year career at ABN AMRO, Mr Klessens has held a number of positions, including Relationship Management, Risk and Structured Finance. He was member of the Group Risk committee of ABN AMRO.

Following ABN AMRO, Mr Klessens moved to a Financial Advisory firm where he advised on financial (re-)structurings and solutions.

In 2011 he joined RBS Group where he became Deputy Head of Global Country Risk being responsible for country appetite setting and exposure management across the RBS Group and covering the macro economic and political analysis of countries. During these years there was special attention given to the financial stress in the Eurozone periphery and recommendations for the board to mitigate exposures. In this position he was an alternate member of the RBS Group Risk committee.

Mr Klessens is member of the Supervisory Boards of NatWest Markets NV since 2015 and Bank of Africa Group SA since 2016, the latter as a nominee of FMO. He joined the SB of DHB Bank in June 2017 as independent member.

## **Mr Onur Bilgin**

Born in 1981 in Ankara, Turkey Mr Bilgin graduated from Ankara University, Department of Business Administration

and currently is continuing his studies at Law School of Marmara University to obtain a bachelor degree in law.

He began his professional career in 2006 as Assistant Specialist in Credit and Project Appraisal Department of Halkbank. In 2007, he started to work in International Banking and Structured Finance Department within the same institution. He held various positions in IFI Loans Division of International Banking Department during his term between 2007 and 2018. Since August 2018, he has been serving as Head of International Banking and Structured Finance Department in Halkbank.

Mr Bilgin joined the Supervisory Board of DHB Bank on 17 January 2019 as member related to Türkiye Halk Bankası A.Ş.

### Mr Ariel Hasson

Born in 1973 in Israel, Ariel Hasson holds an MBA with Distinction from the Kellogg School of Management in Northwestern University, Illinois and a B.A., magna cum laude, in Economics and in Management from the Tel Aviv University.

Mr. Hasson is the CEO of Kardan NV, a dual listed company in the Euronext Amsterdam and the Tel Aviv Stock Exchange. Mr Hasson serves as the CEO of Kardan Group as well as the Chairman of several of the group's subsidiaries. Prior to assuming the group CEO position, he headed the Financial Services arm of the group with several retail and SME banking focused subsidiaries in CEE countries. Mr. Hasson had previously served as an Executive Vice President with Bank Hapoalim and Head of the Emerging Markets banking. Mr Hasson also served as the Chief Advisor to the President and CEO of Bank Hapoalim.

Before joining Bank Hapoalim, Mr. Hasson had worked with the Boston Consulting Group (BCG) in the US. He advised Fortune 500 companies on various strategic projects.

Mr. Hasson joined the Supervisory Board of DHB Bank as independent member on 17 May 2019. He currently chairs the bank's Risk and Audit Committee.

### Mr Kemal Cingillioğlu

Born in Atlanta, USA in April 1985, Mr Cingillioğlu holds a Bachelor of Arts degree in Economics from Boston University and a Postgraduate Degree in History of Art and Art World Practice from University of Glasgow (Christie's Education), awarded with Merit.

He has extensive experience both in the financial and non-financial sectors. He has worked in various different departments of banks, factoring and leasing companies - as an intern from early ages. He has been exposed to various businesses through the family office he manages in London, specializing in art investments.

Mr Cingillioğlu joined the Supervisory Board of DHB Bank in January 2020 as member related to HCBG Holding B.V. Aside this position, Mr Cingillioğlu is the Managing Director of Cingilli Collection, London, Director of HCBG Holding BV, Amsterdam, and an Advisory board member of Christie's Auction House.

## 4. BANKERS' OATH

As per the new regulations in a bid to improve confidence in the financial sector, since 2014 SB and MB members of Dutch banks and insurers have had to pledge an oath to put their clients' interests first, and to observe other and similar principles. Since 2016, this oath has become mandatory for all the employees of the banking sector.

All the present SB and MB members as well as all DHB Bank employees took that pledge and signed the bankers' oath. Bank employees who joined DHB Bank in 2019 also took this oath within 3 months of joining the bank.

## 5. CLIENTS FIRST

Clients are at the centre of DHB Bank's activities. In addition, they are perceived as vital partners from the perspectives of business continuity and corporate social responsibility.

In the past several years, the global financial crisis and the – perceived – role that banks and other financial institutions worldwide have played in it have led to a widespread loss of confidence in the financial system on the part of many customers. So as to rebuild and strengthen this confidence, banks need to ensure that, more than ever, client relationships are developed on a long-term, sustainable basis. This is possible only if banks always have the client's best interest at heart. Accordingly, DHB Bank believes that only if the bank can consistently fulfil clients' real financial needs at fair terms will it be able to maintain their goodwill, resulting in continued business and sustainable profitability, in the interest of both parties. DHB Bank has always been committed to these principles.

DHB Bank takes into account the interests of all its customers ranging from individuals to corporates and financial institutions. The bank conducts all its activities on a fair and open basis, including all dealings with corporates and financial institutions. This is ensured by transparent and unequivocal negotiations and agreements in order to prevent reputational risk.

DHB Bank does not offer complex products, but still strives to avoid any asymmetry of information between its clients and the bank. This is especially important for products having a great impact on the customer's life. The bank is aware that under these circumstances, a particular responsibility falls on itself as the stronger, better-informed party in the relationship, to ascertain and act upon the real financial needs of the client. This is additionally supported by clear, understandable and open communication. The bank puts the client's best interest first beyond a traditional customer care approach; in this context, DHB Bank strives to offer only products with sufficient added value for the client, and it ensures that easy channels are established for customers to direct any complaint straight to the bank and/or to the Ombudsman.

## 6. POLICIES AND PROCEDURES

In the course of 2019, DHB Bank continued to apply its strong corporate governance guidelines and is committed to continuously enhancing its corporate governance and compliance structure in line with related developments in the respective fields.

DHB Bank puts particular emphasis on transparency and accountability, on effective risk management, on accurate disclosure of information and effective communication, on a clear, balanced and adequate division of tasks and system of management as part of its corporate governance culture. These are all fuelled by the bank's policies and procedures.

In terms of organization, the Compliance Department of the bank plays an important role in corporate governance practices, while the Internal Audit Department has the task of, among others, assessing whether internal control measures have been designed properly, are present and are working effectively in relation to the quality and effectiveness of the system of governance. The Planning, Coordination and Communication Department in general oversees and/or facilitates applications related to corporate governance.

Some particularities of the bank's corporate governance structure are articulated in the below policies and documents. To ensure up-to-date practices in the bank's operations and activities, policies and procedures are placed in periodical review schedule under the control of Compliance & Legal.

- Articles of Association (AoA):

The Articles of Association (AoA) of DHB Bank require that at least 50% of the SB members in office, including the chairman, are independent.

- Supervisory Board Policy:

The stipulations of the AoA regarding the composition of the SB are also taken up in the SB Policy. It furthermore stipulates that, in the event of the 50% threshold being temporarily breached, the independent members will nevertheless have 50% of the votes in the decision-making. This policy includes stipulations pertaining to the required qualifications of the SB members and the chairman and to the diversity of the SB's composition. This policy additionally prescribes that any related party transaction takes place at arms' length.

- Managing Board Policy:

The managing board policy comprises stipulations related but not limited to corporate strategy, risk management, internal control, the financial reporting process, audit, and compliance; as well as the consideration of clients' interests and social responsibility. This policy includes stipulations pertaining to the required qualifications of the MB members and to the diversity of the MB's composition.

- Internal Audit Charter:

The bank's Internal Audit Charter describes the mission and scope of work, responsibilities, accountability, authority and standards of the Internal Audit Department, and includes stipulations ensuring its independence and objectivity.

- Conflicts of Interest:

Prevention of conflicts of interest is among the key elements of corporate governance. So as to ensure controlled and sound business operations, DHB Bank has a Policy on Conflict of Interest as a guideline. This policy covers measures to prevent (the appearance of) conflicts of interest and to prevent DHB Bank or its employees from performing acts that are contrary to generally accepted standards and might seriously damage confidence in DHB Bank or in the financial markets. Related principles and procedures are also detailed in the Related Party Transactions Committee Policy, the Related Party Credit Acceptance and Approval Procedure, the Procedure on

Financial Services to Employees and Supervisory Board Members, and provisions on promotional gifts as included in the Code of Conduct (Staff Handbook).

- **Social Responsibility:**

DHB Bank's Corporate Social Responsibility Policy covers the bank's adherence to the principles of social responsibility in all the decisions made and in all the activities undertaken. This policy aims to guide the bank in contributing to sustainable development, including the health and welfare of the society.

- **Ethical Values:**

For the purpose of strengthening DHB Bank's corporate culture, the bank's staff handbook is kept updated to address more clearly the seven elements of an ethical culture, comprising the values of balancing interests, balanced actions, consistent actions, openness for discussion, leading by example, feasibility and transparency.

- **Integrity:**

DHB Bank strives to adhere to the highest standards of integrity in all its transactions and relationships. To avoid integrity failures, the bank's integrity risk policy is based on ensuring that a general culture of high ethical standards prevails throughout the bank and that integrity risks are efficiently managed. The general approach is top-down, and the process starts with a strong ethical stance at the top.

- **Duty of Care towards Clients:**

DHB Bank has substantiated its existing practices in this respect by adopting a Client First Policy, intended also as a guideline for the management and staff in decision making and client interaction, so as to put the clients' best interest first. This policy also sets out the principles regarding product development and review, human resources policy and corporate culture, complaint procedures, and communication/transparency with clients. This last principle in particular is given special attention by the bank in all its relations and dealings with its clients. Management sees a client-centred approach as key to long-term success of the bank and continually strives to make sure it is deeply ingrained in the corporate culture.

- **Complaint Procedure:**

As part of its duty of care towards clients and in application of the client first principles, DHB Bank has in place a complaint procedure, designed to resolve any issue or problem brought forward by the customers. Customers can file their complaints via the bank's website, where they are also informed about their option of contacting the

related authorities as well.

- **Product Approval:**

In line with the requirements of the client first principle, DHB Bank introduced its Product Approval Procedure with more focus on the duty of care towards clients, among others. The Internal Audit Department is responsible for periodically checking whether the respective procedure works effectively in practice.

- **Customer Due Diligence Policy:**

Since 2015, the bank continuously revises and updates its CDD policy to ensure adaptation to changing regulations and achieve a more efficient practice in this respect.

In addition to these policies and practices, DHB Bank also has in place a wide range of policies, procedures and measures pertaining to various aspects of governance and compliance, such as Remuneration Policy, Information Security Policy, Business Continuity Policy, Lifelong Learning Policy, Compliance Policy, Policy on Credit Approval & Advice Authorities and Review Principles, Integrity Risks Policy, Dividend Policy and the like.

The independence of the compliance function at DHB Bank is ensured thanks to the direct access of the Compliance Officer to the RAC and to the Chairman of the SB. The Compliance Policy documents the authorities and duties of the Compliance Officer.

In 2019, DHB Bank continued to consistently apply its existing principle in relation to Know Your Customer and customer acceptance criteria.

## 7. RISK GOVERNANCE AND MANAGEMENT

DHB Bank manages risk by seeking to ensure that business activities provide an appropriate balance between the returns achieved and the risks assumed, and that they remain within the bank's risk appetite. The bank's risk bearing capacity is continually assessed within the overall management of risks and was ensured at all times during the financial year under review.

DHB Bank continually strives to further strengthen the bank-wide risk and capital management framework in terms of organizational structure, processes and responsibilities, as well as methods for the identification, measurement, monitoring and control of risks. To achieve this, the MB ensures that all risk-related policies are fully communicated and adopted at all levels within DHB Bank.

## Risk Governance

The bank's risk governance structure is based on the overarching principle that all the business units are primarily responsible for managing risks in their operations within the approved risk appetite framework. Each business unit works in close cooperation with the independent risk assessment units and actively participates in the relevant committees as required to effectively manage the respective risks, thus forming the first line of defence in the bank's triple-layered risk management setup.

The Risk Management Department (RMD) and the Compliance and Legal Department (CL) form the main second line of defence along with the Information Security Department, which functions independently from the IT Department. They support the business units in their decision-making, but have also sufficient independence and countervailing power to avoid risk concentrations.

The Internal Audit Department (IAD) as the third line of defence oversees and assesses the functioning and effectiveness of the first two lines.

The Supervisory Board has the final authority to approve the risk appetite statement proposed by the Managing Board, exercising its oversight of risk management principally through the Board's Risk & Audit Committee (RAC). Supported by assessments and various reports prepared by the Internal Audit Department (IAD), the Risk Management Department (RMD), the Compliance & Legal Department (CL) and related credit departments, the RAC is responsible for the oversight of policies and processes by which risk assessment and management are carried out within the governance structure. The RAC also reviews internal control and financial reporting systems that are relied upon to ensure integrated risk measurement and disclosure processes.

Within the governance structure, and reporting to the MB, the Risk Management Committee (RMC) oversees both financial and non-financial risks bank-wide on an aggregate level, while specialized committees focus on specific risk areas such as credit risk, liquidity risk and market risk. All committees support the MB in fulfilling its responsibilities with regard to integrated risk management and provide oversight to the front offices, which are responsible for managing the risks in their activities within the approved risk limits and tolerance.

The bank pays the utmost attention to the prevention

of integrity risk and associated reputation risk. Based on the categorization of product and activities, on the impact/risk levels for different scenarios and product/service groups, relevant risks, conclusions and follow-up items, the self-assessment reveals that DHB Bank has a robust integrity risk control framework.

With this general approach, the bank maintained its strong governance structure in 2019.

## Risk and Capital Management

DHB Bank's capital management framework, within the broader risk management system, aims to ensure that there is sufficient capital to adequately absorb all residual risks under usual business conditions and plausible stress scenarios, and to meet the bank's business objectives in full compliance with the regulatory requirements.

For European banks, new capital and liquidity requirements, as formulated by the Basel Committee in the form of the Basel III accord, are being implemented through the Capital Requirement Regulation (CRR) and Capital Requirement Directive (CRD IV). DHB Bank was prepared in time to implement systems and methods to regularly monitor its compliance with the new rules.

The bank benefits from ongoing efforts to satisfy higher regulatory and supervisory standards not only with respect to capital management through its periodical internal capital adequacy assessment process (ICAAP), but also in relation to liquidity management through its internal liquidity adequacy assessment process (ILAAP) as required by the Liquidity Policy Rule of DNB.

In addition, the bank's recovery plan - adopted in early 2014 and updated annually - defines recovery options that are available to counter a near-default scenario; and assesses in detail whether the nature of the options is sufficiently robust, credible and varied to manage a wide range of shocks of different forms.

ICAAP, ILAAP, recovery plan and risk management practices separately and jointly point to the strong financial position of DHB Bank, which was also additionally verified in real life by the bank weathering unscathed the severe crises – both local and global – that it was exposed to since its establishment.

## Risk and Capital Management Disclosure

The CRD IV contains certain minimum disclosure requirements regarding risk and capital management in line with the Pillar 3 rules. Its goal is to encourage market discipline in disclosure in order to allow stakeholders to assess the bank's standing in terms of capital resources, capital adequacy, liquidity, overall risk profile, and risk management practices.

DHB Bank publishes its disclosures on its website. The next Pillar 3 disclosure will be available during the first half of 2020 based on 31 December 2019 figures.

## Additional Disclosures

- **Risk Appetite and Key Risks**

As part of the risk management, DHB Bank articulates its risk appetite that is documented and updated regularly. Defining, monitoring and adjusting risk appetite is considered the foundation of an effective risk management. The bank's risk appetite outlines the level and nature of risks that it is willing to accept in order to pursue the articulated strategy on behalf of shareholders at a level that is commensurate to its risk management capacity and philosophy. Risk appetite also sets the boundaries for the acceptable level of risk profile.

DHB Bank's risk appetite covers the following dimensions, which are considered the key risks faced by the bank: Capital adequacy, business model risk, leverage ratio, credit risk, credit concentration (country, sector and obligor), shadow banking, liquidity, FX risk, market risk, interest rate risk in the banking book, operational risk, IT & information security, governance, integrity & reputation, compliance with regulations. For relevant cases, there are subsets with quantitative targets and/or benchmarks, and for each dimension, the risk appetite is separately determined between low, medium or high levels.

Out of a total of 18 primary risk dimensions in 2019, the bank's risk appetite was determined as "low" for 13, "medium" for 4, and "medium-to-high" for 1 dimension. No risk dimension is determined as high. Their breakdown is presented below:

Risk Appetite	Risk Dimension
<b>Low</b>	Capital Adequacy, Business Model Risk, Leverage Ratio, Shadow Banking, Liquidity, FX Risk, Market Risk, Interest Rate Risk in the Banking Book, Operational Risk, Information Security, Governance, Integrity and Reputation, Compliance with Regulations
<b>Medium</b>	Credit, Sector Concentration, Obligor Concentration, Information Technology
<b>Medium-to-High</b>	Country Concentration

As per assessments conducted periodically by the independent Risk Management Department, it was established that these risk appetite levels were complied with during 2019. In cases where the actual risk profile tended to deviate from the risk appetite, DHB Bank took necessary measures to return the risk profile to in the approved risk appetite. It should also be underlined that within capital planning, capital is allocated for an overwhelming majority of the risk dimensions indicated above for an amount commensurate with their exposure/risk levels.

- **Monitoring, Assessment & Control Measures**

DHB Bank controls risk through its established and proven risk management framework, which proved its maturity and efficiency by weathering unscathed several regional and global crises that it was exposed to since its establishment, most recently, the 2008 global crisis, the following crisis in the Eurozone and in Turkey in 2018. In all its activities, the bank places great emphasis on avoiding targeting short-term profits by disregarding long-term risk.

For all the risk parameters, there are monitoring or assessment frameworks in place; e.g. credit risk is monitored at the Credit Committee through various reports (on watch list loans and NPLs), including quarterly credit portfolio risk reports, prepared by the Credit Departments, and through the monthly MIS Reports prepared by the Financial Control Department. These reports provide comprehensive information on the composition and quality of the various portfolios, permitting management to assess accurately the level of credit risk that the bank has incurred through its various activities and to determine whether the bank's performance is meeting the credit risk strategy.

Periodical risk assessment reports prepared by the Risk Management Department additionally cover the subject on a high level, comparing the status quo to the risk appetite statement. Similarly, market risk and interest rate risk (as well as liquidity risk) are managed daily by the Treasury Department, and monitored weekly at the ALCO meetings and monthly through the MIS Reports. MIS reports include reports on VaR on Trading Portfolio, VaR on Open Position, on Interest Rate Risk, on Asset & Liability Maturity Schedule, on Liquidity Stress Tests and other ILAAP / SREP Liquidity measures etc. Periodical risk assessment reports additionally cover these subjects on a high level, in comparison with the risk appetite statement.

DHB Bank's liquidity and funding plan are based on policy statements resulting in various liquidity risk measures, limits and organisational procedures. The bank's liquidity risk management includes stress testing and contingency plan. Stress testing is defined as evaluation of potential effects on a bank's liquidity situation under a set of exceptional but plausible events. Stress testing framework includes also survival horizon metrics and has set the limit for minimum survival of six months under idiosyncratic, market-wide and combination of these two stress scenarios without access to the market funding. During 2019 DHB Bank continued to focus on prudent liquidity risk management, in terms of diversified and strong funding base. DHB Bank had access all the relevant financial markets and was able to actively use and test as described in the bank's funding plan.

As a commercial bank, credit risk is the constant risk dimension present in DHB Bank's activities. In line with this, DHB Bank has in place very rigorous credit underwriting and monitoring policies and practices that allow controlling this risk. Apart from allocating ample capital for its credit exposures, the bank also uses collateralization for credit enhancement. In addition, the bank stringently avoids entering uncharted (market) territories for increasing short-term profits at the expense of incurring high credit risks. Depending on market developments, in order to determine and control various aspects of credit risk and take actions if necessary, the bank conducts special analyses and reports concerning its portfolio; some of the analyses performed in 2019 were: FX volatility and impact analysis related to hard currency appreciation against TRY, impact analysis of geopolitical and macro-economic developments particularly in Turkey, review of possible effects of Brexit on DHB Bank's activities.

DHB Bank is subject to country risk due to its international operations. Among other countries, Turkey was the primary

country of interest for DHB Bank since its establishment thanks to the management's in-depth knowledge and experience in the country. The bank works therein essentially with creditworthy and top tier corporates or banks having high financial standing and reputation while obtaining collaterals for some exposures. As a further risk mitigating factor, the bank sets aside additional capital to alleviate country risk. Furthermore, the bank has considerably decreased its exposure to Turkey, to around 14% in 2019, and does not aim to excessively exceed this level; in this context, DHB Bank strives to and will maintain its exposure to the EEA where it has its highest exposure to. Concerning risk mitigation, occasionally insurance is procured from reliable counterparts to either mitigate risks or open room in the availabilities of limits to companies.

- Expected impact on financials/results if risks or uncertainties were to materialize

The viability of the bank is ensured through ICAAP and ILAAP, which cover various and plausible stress scenarios in relation to uncertainties – such as credit risk, liquidity risk, market shocks etc. - for which countermeasures are in place. In addition, the Bank's Recovery Plan contains measures to be implemented should any of several DHB-specific or industry-wide different risk scenarios materialize, and thus it provides an important backstop for DHB Bank's risk management.

- Risks and uncertainties that had a significant impact during the past financial year, and the consequences thereof.

Starting the second half of 2017, uncertainties in Turkey and depreciation of TRY against hard currencies had led Management to adopt a cautious stance towards asset generation and to maintain high liquidity in this respect. This continued in 2018 particularly towards the second half of the year. During 2019, the FX rates stabilized along with decline in the Turkish Lira interest rates; DHB Bank closely monitored companies in its portfolio that might be vulnerable to devaluation risk via comprehensive assessments, which resulted in exiting some companies (Turkey exposures almost halved in 2018 and further reduced in 2019), in receiving credit enhancements from some and in restructuring some deals of companies assessed as viable but under temporary liquidity pressure. This had an impact on the provisions set aside in 2019 to some extent, while the material impact on the financials has been through opportunity costs and maintenance of very high liquidity; overall, despite this positioning, the bank reported somewhat higher profitability in 2019 compared with the previous year.

This stance reflected the bank's traditional risk-averse approach in risk management.

- Improvements concerning DHB Bank's risk management system

For the past couple of years, DHB Bank has been continuously improving its risk management system and framework. Apart from the distinct classification of the three lines of defense model, several new reports have been developed, risk management practices have been more clearly defined, while the related committees' roles, attention points and functions in relation to various risks have been enhanced. The noteworthy progresses were related to the further formalization of the funding plan, the stress test methodology and the contingency plan within the context of ILAAP, ICAAP and Recovery Plan.

DHB Bank will closely follow potential developments in relation to risk management, both from regulatory sources or from market practices, and will embed these in its risk management organization and culture.

## 8. REMUNERATION

The remuneration of the MB members, as well as that of senior staff members, including those engaged in risk management and control functions, and other staff members, is determined according to the bank's Remuneration Policy and Bonus Plan. This policy and plan are based on the applicable regulations and amongst others includes stipulations concerning fixed and variable remuneration, meeting financial and non-financial criteria for being eligible for a variable remuneration, at least 50% of the variable remuneration is based on non-financial criteria, claw back and deferral payment rules.

As a general rule, variable remuneration does not exceed the maximum of 20% of the gross yearly fixed salary of DHB Bank members, and consists of 50% cash component and 50% non-cash component. Part of the variable remuneration is granted unconditionally (60%), while the remaining part is granted pro rata over a period of 3 calendar years (deferred).

In financial statements of 2019, there exists a provision amounting to Euro 547,500 related to variable remuneration for DHB Bank members for their 2019 performance.

Not any member of DHB Bank qualifies as high earner, i.e. no member has a total annual remuneration of at least EUR 1 million.

## 9. DUTCH BANKING CODE

The Dutch Banking Code, a revised version of which was adopted by the Dutch Banking Associations in 2014 via the Future Oriented Banking document, is applicable to DHB Bank. The Banking Code can be downloaded from the website of the Dutch Banking Association ([www.nvb.nl](http://www.nvb.nl)). Its application to DHB Bank is described in "Implementation of the Dutch Banking Code at DHB Bank", available on the DHB Bank website (<https://www.dhbbank.com>).

## Senior Management

### **Ms Bahar Kayihan**

*Assistant General Manager*  
Operations & Retail Services and  
Savings (Netherlands) & Information  
Security

### **Ms Ayşe Çingil**

*Assistant General Manager*  
Corporate Loans & Credit Analysis &  
Credit Risk Monitoring and Control

### **Mr C. Levent Es**

*Assistant General Manager*  
Financial Institutions & Forfaiting

### **Ms Fulya Baran**

*Assistant General Manager*  
Corporate Marketing

### **Mr İrfan Çetiner**

*Assistant General Manager*  
Treasury

### **Mr İbrahim Beydemir**

*Senior Financial Controller*

## Department Heads

Compliance & Internal Control  
& Legal Affairs

### **Ms Jet van Berchum**

Corporate Customer Services and  
Processes

### **Mr Mustafa Beker**

Corporate Loans

### **Mr Ozan Dereli**

Credit Analysis

### **Mr Kerem Güder**

Financial Control & Accounting

### **Mr Ercan Erdoğan**

Financial Institutions

### **Ms Ayşin Atalay-de Jong**

Forfaiting

### **Mr Gaspar Esteve Cuevas**

General Affairs

### **Ms Kiraz Başaran**

Human Resources

### **Ms Gülhan Develi**

Information Security

### **Mr Dheeraj Katarya**

Information Technology

### **Mr Nezih Engin**

Internal Audit

### **Mr Ahmed Al-Hilli**

Operations

### **Ms Pınar Olierook-Türe**

Planning, Coordination &  
Communication

### **Mr B. Affan Sağ**

Risk Management

### **Mr Ali Kastrat**

## Foreign Main Branches & Representative Office

Germany

### **Ms Nuray Özbağcı**

*Country Manager*

Belgium

### **Ms Monia Nasri**

*Country Manager*

Istanbul Representative

### **Ms Fulya Baran**

<a href="#">Table of Contents</a>	◀
<a href="#">About DHB Bank</a>	◀
<a href="#">Report of the Supervisory Board</a>	◀
<a href="#">Report of the Managing Board</a>	◀
<a href="#">DHB Bank Overview</a>	◀
<a href="#">Corporate Governance</a>	◀
<a href="#">Statement of Financial Position</a>	◀
<a href="#">Statement of Profit or Loss</a>	◀
<a href="#">Statement of Comprehensive Income</a>	◀
<a href="#">Statement of Changes in Equity</a>	◀
<a href="#">Statement of Cash Flows</a>	◀
<a href="#">Notes to the Financial Statements</a>	◀
<a href="#">Other Information</a>	◀
<a href="#">DHB Bank Locations and Contact Details</a>	◀

# FINANCIAL STATEMENTS

## For the Year 2019



# Statement of Financial Position\*

As at 31 December

(in thousands of EUR)

	Notes	2019	2018
<b>ASSETS</b>			
Cash and balances with central banks	4.1	254,082	155,592
Financial assets at FVPL	4.2	1,473	1,323
Financial assets at FVOCI	4.3	240,018	116,528
Financial assets at amortized cost			
- Securities at amortized cost	4.4	40,476	42,354
- Loans and advances – banks	4.5	40,642	183,308
- Loans and advances – customers	4.6	961,943	1,096,792
Derivative financial instruments – hedge accounting	4.7	-	-
Non-current assets held for sale	4.8	-	-
Property and equipment **	4.8	3,841	1,258
Intangible assets	4.9	280	354
Current tax assets	4.10	118	501
Deferred tax assets	4.10	24	5
Other assets	4.11	7,636	8,397
<b>Total assets</b>		<b>1,550,533</b>	<b>1,606,412</b>
<b>LIABILITIES</b>			
Due to banks	4.12	112,766	155,560
Financial liabilities at FVPL	4.2	1,326	2,088
Deposits from customers	4.13	1,187,478	1,203,987
Derivative financial instruments – hedge accounting	4.7	-	176
Provisions	4.14	1,310	1,121
Current tax liabilities	4.15	271	885
Deferred tax liabilities	4.15	254	157
Other liabilities ***	4.16	7,393	4,333
<b>Total liabilities</b>		<b>1,310,798</b>	<b>1,368,307</b>
<b>EQUITY</b>			
Share capital	4.17	113,750	113,750
Revaluation reserves	4.18	791	320
Defined benefit obligation reserve	4.19	(43)	(43)
Retained earnings	4.20	109,565	109,635
Net profit		15,672	14,443
<b>Total equity</b>		<b>239,735</b>	<b>238,105</b>
<b>Total equity and liabilities</b>		<b>1,550,533</b>	<b>1,606,412</b>
<b>Commitments and contingent liabilities</b>	<b>6.1</b>	<b>1,512</b>	<b>4,898</b>

\* DHB Bank applies IFRS 16 using the modified retrospective approach. As a lessee, DHB Bank elects to use a number of practical expedients. Under this approach, DHB Bank does not restate its comparative figures but recognizes the cumulative effect of adopting IFRS 16 as an adjustment to equity at the beginning of the current period.

\*\* DHB Bank has presented right-of-use assets within property, plant and equipment.

\*\*\* DHB Bank has presented lease liabilities within other liabilities.

The notes to the financial statements are an integral part of these financial statements.

# Statement of Profit or Loss

For the year ended 31 December

(in thousands of EUR)

	<b>Notes</b>	<b>2019</b>		<b>2018</b>	
Interest income		55,100		64,100	
Interest expense		(8,473)		(10,588)	
Net interest income	5.1		46,627		53,512
Fee and commission income		1,679		1,553	
Fee and commission expense		(205)		(208)	
Net fee and commission income	5.2		1,474		1,345
Result on financial transactions	5.3		(4,237)		(14,033)
Result on hedge accounting transactions	4.7		39		25
Other operating income	5.4		7		121
<b>Total operating income</b>			<b>43,910</b>		<b>40,970</b>
Administrative expenses:					
Staff expenses	5.5	(12,059)		(11,638)	
Other administrative expenses	5.6	(8,094)		(7,361)	
Total administrative expenses			(20,153)		(18,999)
Depreciation and amortization			(821)		(387)
<b>Total operating expense</b>			<b>(20,974)</b>		<b>(19,386)</b>
<b>Operating profit before impairment</b>			<b>22,936</b>		<b>21,584</b>
Net impairment charge	5.7		(1,918)		(2,113)
<b>Total expense</b>			<b>(22,892)</b>		<b>(21,499)</b>
<b>Operating profit before tax</b>			<b>21,018</b>		<b>19,471</b>
Income tax expense	5.8		(5,346)		(5,028)
<b>Net profit attributable to the shareholders</b>			<b>15,672</b>		<b>14,443</b>

The notes to the financial statements are an integral part of these financial statements.

# Statement of Comprehensive Income

For the year ended 31 December

(in thousands of EUR)

	Notes	2019	2018
Net profit		15,672	14,443
<b>Items that are or may be reclassified to statement of profit or loss</b>			
Change in fair value of financial assets at FVOCI	4.18	452	(704)
Realized gains/losses on financial assets at FVOCI reclassified to statement of profit or loss		-	-
<b>Items that will never be reclassified to the income statement</b>			
Revaluation reserve-fair value of property	4.18	19	10
Re-measurement of defined benefit obligation reserve	4.18	-	-
<b>Other comprehensive income</b>		<b>471</b>	<b>(694)</b>
<b>Total comprehensive income for the year</b>		<b>16,143</b>	<b>13,749</b>

The notes to the financial statements are an integral part of these financial statements.

# Statement of Changes in Equity

(in thousands of EUR)

	Share capital (Note 4.17)	Revaluation reserve**	Fair value reserve**	Defined benefit obligation reserve	Retained earnings	Net profit	Total
<b>Balance at 1 January 2019, as previously reported</b>	113,750	119	201	(43)	109,635	14,443	238,105
Effect of change in accounting policy for initial application of IFRS 16 (Note 3.20)	-	-	-	-	(70)	-	(70)
<b>Balance at 1 January 2019, as adjusted*</b>	<b>113,750</b>	<b>119</b>	<b>201</b>	<b>(43)</b>	<b>109,565</b>	<b>14,443</b>	<b>238,035</b>
Change in revaluation reserve (Note 4.18)	-	19	-	-	-	-	19
Change in fair value reserve (Note 4.18)	-	-	452	-	-	-	452
Net profit for the year	-	-	-	-	-	15,672	15,672
<b>Total comprehensive income</b>	<b>-</b>	<b>19</b>	<b>452</b>	<b>-</b>	<b>-</b>	<b>15,672</b>	<b>16,143</b>

## Transactions with owners, recorded directly in equity

Dividends paid (Note 5.9)	-	-	-	-	-	(14,443)	(14,443)
<b>At 31 December 2019</b>	<b>113,750</b>	<b>138</b>	<b>653</b>	<b>(43)</b>	<b>109,565</b>	<b>15,672</b>	<b>239,735</b>

\* DHB Bank applies IFRS 16 using the modified approach, with the cumulative effect of initially applying the standard recognised in retained earnings at the date of initial application, i.e. 1 January 2019.

\*\* The revaluation reserve and fair value reserve are part of the revaluation reserves caption presented in the statement of financial position.

(in thousands of EUR)

	Share capital (Note 4.17)	Revaluation reserve*	Fair value reserve*	Defined benefit obligation reserve	Retained earnings	Net profit	Total
<b>At 1 January 2018</b>	<b>113,750</b>	<b>811</b>	<b>905</b>	<b>(43)</b>	<b>108,933</b>	<b>17,003</b>	<b>241,359</b>
Change in revaluation reserve (Note 4.18)	-	10	-	-	-	-	10
Change in fair value reserve (Note 4.18)	-	-	(704)	-	-	-	(704)
Net profit for the year	-	-	-	-	-	14,443	14,443
<b>Total comprehensive income</b>	<b>-</b>	<b>10</b>	<b>(704)</b>	<b>-</b>	<b>-</b>	<b>14,443</b>	<b>13,749</b>

## Transactions with owners, recorded directly in equity

Transfer to retained earnings	-	(702)	-	-	702	-	-
Dividends paid (Note 5.9)	-	-	-	-	-	(17,003)	(17,003)
<b>At 31 December 2018</b>	<b>113,750</b>	<b>119</b>	<b>201</b>	<b>(43)</b>	<b>109,635</b>	<b>14,443</b>	<b>238,105</b>

\* The revaluation reserve and fair value reserve are part of the revaluation reserves caption presented in the statement of financial position.

The notes to the financial statements are an integral part of these financial statements.

# Statement of Cash Flows

As at 31 December  
(in thousands of EUR)

	Notes	2019	2018
<b>Cash flows from operating activities</b>			
Net profit for the period		15,672	14,443
<i>Adjustments for noncash items included in profit:</i>			
Depreciation for property and equipment	4.8	724	266
Amortization for intangible assets	4.9	97	121
Unrealized gains		414	61
Net impairment charge on financial assets	5.7	1,918	2,113
Provisions	4.14	189	(3)
Income tax expense	5.8	5,346	5,028
<i>Changes in operating assets:</i>			
Financial assets at FVPL	4.2	(564)	3,214
Loans and advances – banks	4.5	142,676	29,202
Loans and advances – customers	4.6	132,941	(24)
Derivative financial instruments – hedge accounting	4.7	-	10
Income tax assets	4.10	364	687
Other assets	4.11	761	(509)
<i>Changes in operating liabilities:</i>			
Due to banks	4.12	(42,794)	(182,601)
Deposits from customers	4.13	(16,509)	(33,107)
Financial liabilities at FVPL	4.2	(762)	780
Derivative financial liabilities – hedge accounting	4.7	(176)	(544)
Income tax liabilities	4.15	(776)	(2,644)
Other liabilities	4.16	507	690
Income tax paid		(5,096)	(4,330)
<b>Net cash from/(used) in operating activities</b>		<b>234,932</b>	<b>(167,147)</b>
<i>Cash flows from investing activities</i>			
Additions to securities at amortized cost	4.4	(15,312)	(32,804)
Additions to financial assets at FVOCI	4.3	(195,931)	(37,949)
Disposals and redemptions of securities at amortized cost	4.4	17,192	42,312
Disposals and redemptions of financial assets at FVOCI	4.3	72,869	170,163
Investments in property and equipment	4.8	(332)	(407)
Investments in intangible assets	4.9	(23)	(188)
Disposal of property and equipment	4.8	5	24
<b>Net cash (used in)/from investing activities</b>		<b>(121,532)</b>	<b>141,151</b>
<i>Cash flows from financing activities</i>			
Dividends paid	5.9	(14,443)	(17,003)
Lease payment(*)		(467)	-
<b>Net cash used in financing activities</b>		<b>(14,910)</b>	<b>(17,003)</b>
Net (decrease)/increase in cash and cash equivalents		98,490	(42,999)
Cash and balances with central banks at 1 January		155,592	198,591
<b>Cash and balances with central banks at 31 December</b>	<b>4.1</b>	<b>254,082</b>	<b>155,592</b>
<i>Operational cash flows from interest</i>			
Interest received		58,813	69,342
Interest paid		(9,247)	(11,940)

\* DHB Bank has classified the principal portion of lease payment within financing activities.

The notes to the financial statements are an integral part of these financial statements.

<a href="#">Table of Contents</a>	◀
<a href="#">About DHB Bank</a>	◀
<a href="#">Report of the Supervisory Board</a>	◀
<a href="#">Report of the Managing Board</a>	◀
<a href="#">DHB Bank Overview</a>	◀
<a href="#">Corporate Governance</a>	◀
<a href="#">Statement of Financial Position</a>	◀
<a href="#">Statement of Profit or Loss</a>	◀
<a href="#">Statement of Comprehensive Income</a>	◀
<a href="#">Statement of Changes in Equity</a>	◀
<a href="#">Statement of Cash Flows</a>	◀
<a href="#">Notes to the Financial Statements</a>	◀
<a href="#">Other Information</a>	◀
<a href="#">DHB Bank Locations and Contact Details</a>	◀

# Notes to the **FINANCIAL STATEMENTS**

07

Table of Contents
About DHB Bank
Report of the Supervisory Board
Report of the Managing Board
DHB Bank Overview
Corporate Governance
Statement of Financial Position
Statement of Profit or Loss
Statement of Comprehensive Income
Statement of Changes in Equity
Statement of Cash Flows
Notes to the Financial Statements
Other Information
DHB Bank Locations and Contact Details

# Notes to the Financial Statements

## 1. CORPORATE INFORMATION

Demir-Halk Bank (Nederland) N.V. is a public limited company incorporated and domiciled in the Netherlands. Its registered office is at Weena 780 3014 DA Rotterdam, Netherlands.

The shareholders are HCBG Holding B.V. of Amsterdam, which owns 70% and Türkiye Halk Bankası A.Ş. of Ankara, which owns 30%. The ultimate parent company of DHB Bank is HCBG Holding B.V.

The financial position of the bank is to a considerable extent related to the economic developments in Turkey and the European Economic Area on the asset side, and the Netherlands, Belgium and Germany on the liabilities side. The financial statements reflect the Management's best assessment of the financial position of the bank with respect to these developments.

## 2. BASIS OF PREPARATION

### 2.1 Compliance status

The financial statements of DHB Bank have been prepared in accordance with International Financial Reporting Standards (IFRS), as issued by the International Accounting Standards Board (IASB) and adopted by the European Union (EU IFRS) and in accordance with Part 9 of Book 2 of the Dutch Civil Code. The bank is registered in Rotterdam, the Netherlands (Chamber of Commerce number 24199853).

The financial statements for the year ended 31 December 2019 were prepared by the Managing Board and authorized for issue in accordance with a resolution of the Supervisory Board on 1 May 2020. The General Meeting of Shareholders may decide not to adopt the annual accounts, but may not amend these.

### 2.2 Basis of measurement

The financial statements are prepared on a historical cost

basis, except for financial assets at FVOCI, financial assets at FVPL and financial liabilities held for trading (including derivative transactions), derivative financial instruments-hedge accounting, property in use by the bank which are measured at fair value and non-current assets held for sale which are measured at book value or lower fair value less costs to sell. The carrying values of recognized assets and liabilities that are designated as hedged items in fair value hedges that would otherwise be carried at amortised cost are adjusted to record changes in the fair values attributable to the risks that are being hedged in effective hedge relationships.

The financial statements are prepared under the going concern assumption.

### 2.3 Functional and presentation currency

The financial statements are presented in Euros (EUR), which is the functional currency of DHB Bank.

All amounts are stated in thousands of EUR, unless otherwise stated.

## 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

### 3.1 Basis of reporting

The financial statements incorporate the assets, liabilities, income and expenses of DHB Bank. This note provides a list of the significant accounting policies adopted/will be adopted in the preparation of these financial statements. These policies have been consistently applied to all the years presented, unless otherwise stated.

### 3.2 Foreign currency translation

#### Transaction and balances

DHB Bank prepares its financial statements in Euros, which is DHB Bank's functional and presentation currency.

Foreign currency transactions are initially recorded in the

functional currency at the rate on the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are translated into the functional currency with respect to the spot rate at the statement of financial position date. All differences are presented in the income statement. Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates as of the date of the initial transactions. Non-monetary items measured at fair value in a foreign currency are translated by using the exchange rates at the date when the fair value was determined.

### 3.3 Significant accounting estimates

The preparation of financial statements in accordance with EU IFRS requires the use of certain accounting estimates and also requires the management to make judgements and assumptions that affect the application of policies and reported amounts of assets and liabilities. These estimates and assumptions are based on management experience and other factors that are believed to be reasonable under certain circumstances, the results of which affect the judgments made about carrying values of assets and liabilities that are not readily apparent from other sources. Although DHB Bank tries to make maximum use of market inputs and rely as little as possible on estimates specific to DHB Bank, actual results may differ from these estimates.

DHB Bank reviews the estimates and underlying assumptions on an ongoing basis. The most significant use of judgments and estimates are made in the following areas:

- determination of fair values of non-quoted financial instruments, further explained in section 3.4.2 and 6.4
- determination of impairment losses on loans and advances, loan commitments and financial guarantee contracts, further explained in section 3.7
- determination of deferred tax assets and liabilities, further explained in section 3.15
- securities at amortised cost, further explained in section 3.4.2
- financial assets at FVOCI, further explained in section 3.4.2
- loan commitments and guarantees, further explained in section 3.7

These items are explained in related sections.

### 3.4 Financial instruments – recognition and subsequent measurement

#### 3.4.1 Recognition of financial instruments

Financial instruments are classified depending on the purpose

for which the financial instruments were acquired and their characteristics at initial recognition. All financial instruments are measured initially at fair value plus/less transaction costs, except in the case of financial assets and financial liabilities recorded at FVPL. Transaction costs of financial assets at FVPL are recorded in profit or loss.

Purchase of financial assets which require delivery of assets within a certain time frame generally established by regulation or convention in the marketplace are recognized on the settlement date, i.e. the date that DHB Bank receives or delivers the asset.

#### 3.4.2 Classification and measurement of financial instruments

Financial instruments are either measured at amortized cost or fair value.

Amortized cost is calculated by taking into account any discount or premium on acquisition and fees that are an integral part of the effective interest. The amortization is included in the income statement under 'Interest income'.

Following IFRS 13, the bank defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. If there is an active market for the asset or liability, the fair value represents the quoted price in that market. A market is considered active if transactions take place with sufficient frequency and volume.

At initial recognition, the best evidence regarding the fair value of a financial instrument is the transaction price, unless the fair value is evidenced by observable fair market transactions in the same instrument, or is based on a valuation technique that includes inputs only from an observable market.

Where a market is not active and where quoted prices do not exist for a financial instrument, DHB Bank establishes fair value using valuation techniques. Valuation techniques use discounted cash flow analyses and make maximum use of market inputs. Valuation techniques rely as little as possible on estimates specific to DHB Bank.

These valuation models were built by incorporating all factors that market participants would consider in setting a price and they are consistent with accepted economic methodologies for pricing financial instruments. Valuation model inputs reasonably represent market conditions together with market expectations and measures of the risk

# Notes to the Financial Statements

<a href="#">Table of Contents</a>
<a href="#">About DHB Bank</a>
<a href="#">Report of the Supervisory Board</a>
<a href="#">Report of the Managing Board</a>
<a href="#">DHB Bank Overview</a>
<a href="#">Corporate Governance</a>
<a href="#">Statement of Financial Position</a>
<a href="#">Statement of Profit or Loss</a>
<a href="#">Statement of Comprehensive Income</a>
<a href="#">Statement of Changes in Equity</a>
<a href="#">Statement of Cash Flows</a>
<a href="#">Notes to the Financial Statements</a>
<a href="#">Other Information</a>
<a href="#">DHB Bank Locations and Contact Details</a>

and return factors inherent in the financial instrument.

DHB Bank consistently evaluates valuation techniques and tests them for validity using prices from observable current market transactions in the same instrument or based on other available market data.

## 3.4.2.1 Classification and measurement of financial instruments

Classification and measurement of financial assets are dependent on two criteria: business model and type of contractual cash flows of these assets (through the SPPI test). Both criteria are used to determine whether the

features for loans) analyses for the detailed SPPI assessment. 'Modification of cash flows' under IFRS 9 is reviewed considering deferral, cancellation, prepayment and extension conditions in the contracts. Modified time value of money assessment is performed through reasonable scenarios according to benchmark test.

Time value of money, credit risk, basic lending risks, holding costs for a period of time and profit margin (which is consistent with a basic lending agreement) are considered as interest. Additionally, derivatives embedded in contracts where the host is a financial asset in the scope of the standard are not bifurcated under IFRS 9.

### Business model assessment:

Business model	How business is evaluated and reported and risk are managed	Measurement
HTC: Hold-to-collect (if passed SPPI test and fair value option is not applied)	The objective of the business model is to hold asset to collect contractual cash flows.	Amortized cost
HTCS: Hold to collect and sell (if passed SPPI test and fair value option is not applied), applicable for debt instruments	Both collecting contractual cash flows and sales are integral to achieving the objective of the business model.	Financial assets at FVOCI
Other business models (including held for trading)	The business model is neither hold-to-collect nor hold to collect and sell.	Financial assets at FVPL

financial assets are accounted for at amortised cost, at fair value with adjustments recognized at other comprehensive income (FVOCI), or in profit or loss (FVPL).

The combination of these two criteria (business model and the SPPI test) result in the composition of financial assets measured at amortised cost and at fair value.

Sales or expected sales of financial assets may be consistent with hold-to-collect business models if those sales are incidental to the business model (e.g. sales due to increase in credit risk, infrequent sales (significant), frequent sales (insignificant individually or in aggregate) or sales close to maturity). The bank reclassifies financial assets only when its business model of those assets changes.

### Solely payment of principal and interest ('SPPI') assessment:

The contractual terms are tested for assessment of HTCS and FVOCI business models at initial recognition. The SPPI test covers interest rate and currency, contract features, prepayment, extension (additionally performance linked

DHB Bank classifies financial assets and liabilities into the following measurement (valuation) categories:

#### a. Financial assets and liabilities at FVPL

This category includes securities held for trading, derivative contracts consisting of cross currency swaps and forward foreign exchange contracts, interest rate swaps, options on bonds and foreign currencies, futures on equities and credit default swaps and other assets that do not qualify for FVOCI and amortized cost. At initial measurement financial assets and liabilities FVPL are recorded in the statement of financial position at fair value and are subsequently measured also at fair value with changes being realized in the income statement under the item 'Result on financial transactions'. The positions with a positive fair value after re-measurement are recorded under the item 'Financial assets at FVPL' whereas the positions with a negative fair value after re-measurement are recorded under the item 'Financial liabilities at FVPL'.

# Notes to the Financial Statements

Table of Contents
About DHB Bank
Report of the Supervisory Board
Report of the Managing Board
DHB Bank Overview
Corporate Governance
Statement of Financial Position
Statement of Profit or Loss
Statement of Comprehensive Income
Statement of Changes in Equity
Statement of Cash Flows
Notes to the Financial Statements
Other Information
DHB Bank Locations and Contact Details

## Fair value option:

As per reporting date DHB Bank has not designated financial assets or liabilities as at FVPL.

## b. Amortized cost

### *Loans and advances*

Loans and advances at amortized cost are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. The objective of the DHB Banks's business model is to hold asset to collect contractual cash flows. At initial measurement this category is recorded in the statement of financial position at fair value (including transaction costs) and subsequently measured at amortized cost using the effective interest rate method, less provision for impairment. Losses arising from impairment are recognized in the income statement under 'Net impairment charge' and disclosed in the movement table under loans and advances.

### *Securities*

Investments under this category are non-derivative, interest bearing securities such as government bonds, treasury bills and various debt instruments issued by banks and companies with fixed or determinable payments and fixed maturities. At recognition, it is assumed that DHB Bank has the positive intent and ability to hold these financial assets till maturity.

After initial measurement at fair value (including transaction costs), these investments are subsequently measured at amortized cost using the effective interest rate method, less provision for impairment. Losses arising from impairment are recognized in the statement of profit or loss under 'Net impairment charge'.

## c. Financial assets at FVOCI

Financial assets at FVOCI are non-derivative assets which represent a HTCS business model and where the assets' cash flows met SPPI test.

Financial assets at FVOCI consist of interest bearing securities and syndicated bank loans. DHB Bank has the intention to hold these assets and to sell them in response to needs for liquidity or changes in interest rates, exchange rates.

At initial measurement these are recorded in the statement of financial position at fair value including directly attributable transaction costs and are subsequently measured also at fair value. Unrealized gains and losses are recognized net of taxes through other comprehensive income under the item 'Fair value reserve' until the

investment is sold or has matured. Interest income is calculated using the effective interest rate method and recognized in the statement of profit or loss under 'Interest income'.

Movements in the carrying amount are recognized at other comprehensive income, except for impairment gains or losses, interest revenue and foreign exchange gains and losses which are recognized in the statement of profit or loss. When the financial asset is disposed of, the cumulative gain or loss previously recognized in equity is recognized in the statement of profit or loss under 'Result on financial transactions'.

## d. Other financial liabilities

These are non-derivative financial liabilities ('Due to banks' and 'Deposits from customers'). At initial measurement this category is recorded in the balance sheet at fair value (including transaction costs) and is subsequently measured at amortized cost.

## 3.5 Derecognition of financial assets and liabilities

### Financial assets

DHB Bank derecognizes a financial asset when:

- substantially all the risks and rewards of the asset, or the control of the asset were transferred;
- contractual rights to receive cash flows from the financial asset expired;
- rights to receive cash flows from the asset were retained but there exists an obligation to pay them in full without material delay to a third party under a specific arrangement transferring substantially all risks and rewards;
- rights to receive cash flows from the asset were transferred;

When DHB Bank has transferred its contractual rights to receive cash flows from an asset and has neither transferred nor retained substantially all the risks and rewards of the asset nor transferred control of the asset, the asset is recognized to the extent of DHB Bank's continuing involvement in the asset. Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of the consideration that DHB Bank could be required to repay.

Where an existing financial asset is replaced by another to the same borrower on substantially different terms (10% difference), or the terms of an existing asset are substantially modified, such an exchange or modification is treated as

a derecognition of the original asset and the recognition of a new asset, and the difference between the carrying amount and the consideration received is recognized in the statement of profit or loss.

When the modification does not result in the derecognition of that financial asset, a modification gain or loss is recognized in profit or loss for the difference between the carrying amount and the recalculated gross carrying amount of the financial asset (present value of the modified contractual cash flows that are discounted at the revised effective interest rate).

## **Financial liabilities**

A financial liability is derecognized when the obligation under the liability is discharged or cancelled or expired. Where an existing financial liability is replaced by another from the same lender on substantially different terms (10% difference), or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability, and the difference between the carrying amounts and the consideration paid is recognized in the statement of profit or loss.

## **3.6 Offsetting financial assets and financial liabilities**

DHB Bank mitigates the credit risk of derivatives by entering into master agreements and holding collateral in the form of cash.

Derivative transactions are either transacted on an exchange or entered into under International Swaps and Derivatives Association (ISDA) master agreements. In general, under ISDA master agreements in certain circumstances – e.g. when a credit event such as a default occurs – all outstanding transactions under the agreement are terminated, the termination value is assessed and only a single net amount is due or payable in settlement of all transactions.

The above ISDA and similar master arrangements do not meet the criteria for offsetting in the statement of financial position. This is because they create a right of set-off of recognized amounts that is enforceable only following an event of default, insolvency or bankruptcy of the bank or the counterparties. In addition the bank and its counterparties do not intend to settle on a net basis or to realize the assets and settle the liabilities simultaneously.

## **3.7 Impairment of financial assets**

IFRS 9 impairments apply to financial assets at amortised cost and financial assets at FVOCI; lease receivables, financial guarantee contracts and contract assets under IFRS 15. The prior impairment methodology under IAS 39 is based on an 'incurred loss' model. However, under IFRS 9, ECL is recognized in profit or loss before a loss event has occurred and applies to the entire portfolio. Credit loss allowances are expected to be more sensitive and volatile compared to the IAS 39.

DHB Bank has partnered with an external consulting firm to develop and implement the loan loss calculation module that is based on standardized software from that consulting firm. This module includes an expected credit loss model that is tailored towards DHB Bank's loan portfolio characteristics and enables automated calculation of the impairments using transaction data from DHB Bank's source systems.

DHB Bank recognizes an ECL for the following financial instruments:

### Financial assets at FVOCI

### Financial assets at amortized cost

- Securities at amortized cost
- Loans and advances – banks
- Loans and advances – customers

### Financial guarantee contracts and loan commitments

## **Impairment stages**

The expected credit losses are grouped into the following stages:

- Stage 1: The expected credit losses stemming from possible defaults in the next twelve month period is recognized for the financial instruments without a significant increase in credit risk. Interest income is recognized by applying the effective interest rate on gross carrying amount,
- Stage 2: Lifetime expected credit loss ('Lifetime ECL') is recognized for the financial instruments with significantly increased credit risk. Interest income is recognized by applying the effective interest rate on gross carrying amount,
- Stage 3: Lifetime ECL is recognized for the credit-impaired financial instruments. Interest income for credit impaired instruments is recognized by applying the effective interest rate on net carrying amount instead of gross carrying amount.

# Notes to the Financial Statements

Table of Contents
About DHB Bank
Report of the Supervisory Board
Report of the Managing Board
DHB Bank Overview
Corporate Governance
Statement of Financial Position
Statement of Profit or Loss
Statement of Comprehensive Income
Statement of Changes in Equity
Statement of Cash Flows
Notes to the Financial Statements
Other Information
DHB Bank Locations and Contact Details

## **Financial instruments classified as low credit risk**

DHB Bank classifies these financial assets as low credit risk instruments:

- ECB eligible securities
- Risk of financial institutions located in countries with minimum BBB- rating (external or internal)

Low credit risk instruments exist in financial assets at FVOCI and securities at amortized cost. Lifetime ECL is not calculated for financial instruments classified as low credit risk.

## **Credit impaired financial assets and definition of default**

DHB Bank considers a default to have occurred when one or more of the following events takes place:

- a) The obligor fails to pay in time the interest and/or installments of principal and/or any other due financial obligation to DHB Bank within the cure period stipulated which is not longer than 90 days.
- b) The obligors are bankrupt or have filed for legal termination due to a bad financial situation within these entities.
- c) The obligor has been formally declared to be in default by DHB Bank and the default has not been cured or waived within the period as stipulated by DHB Bank.

In addition to the above-mentioned automatic default triggers, the loans are classified as non-performing based on DHB Bank's assessment for each obligor in terms of debt service capacity due to unlikely to pay events.

Financial instruments become credit-impaired when one or more events have a detrimental impact on the estimated cash flows. According to IFRS 9, the ECLs on an instrument is based on an unbiased probability-weighted amount that is determined by evaluating a range of possible and reasonable outcomes and should reflect information available on current conditions and forecasts of future economic conditions.

A financial asset is qualified as non-performing for the entire amount, not taking into account any available collateral, if it is in default status as a result of the default triggers. Furthermore, non-performing classification will be in place if a performing forborne exposure in a probation period receives an additional forbearance measures or becomes more than 30 days past due or is still in overdue status following the cure period of at least 12 months.

A non-performing financial asset is credit-impaired when one or more events that have a detrimental impact on the estimated future cash flows of that financial asset have

occurred. If there is objective evidence that an impairment loss has been incurred, the amount of the loss is measured within IFRS framework.

Consequently, non-performing loans considered as credit-impaired and defaulted based on objective evidence of credit loss event.

## **The calculation of ECLs**

In order to determine ECLs DHB Bank will utilise Probability of Default (PD) x Loss Given Default (LGD) x Exposure at Default (EAD) models for Stage 1 and Stage 2 exposures in the scope. This effectively calculates an ECL for each future period, which is then discounted back to reporting date and summed. PD is the likelihood of a borrower defaulting on its financial obligation (as default and credit impaired), either over the next 12 months or remaining lifetime of the obligation. EAD is defined as total amount to be owed at the time of the default, either over the next 12 months or remaining lifetime of the obligation. LGD is the banks expectation on extend of the loss on a defaulted exposure. LGD varies by availability and type of the collateral. LGD is expressed as a percentage unit expected to be made if the default occurs over the next 12 months or remaining lifetime of the obligation. The bank calculates impairment under four segments: banks, corporates, sovereign and retail portfolios. Retail portfolio is followed under insured, uninsured and mortgage sub-portfolios. DHB Bank does not group any portfolio of assets for collective ECL calculation.

Time horizon applied in ECL calculation for overdraft loans is defined according to the Bank's applied contractual period. Currently, internal rating model enables credit analysts' judgment in Credit Risk to be fed into the final rating. Rating buckets used in ECL loss calculation is determined according to DHB's portfolio distribution and internal rating scale.

The estimation of Credit Conversion Factors (CCF) are existing, standardized and widely accepted regulatory Basel values which are already applied by the bank and valid under IFRS 9. The LGDs are determined based on factors which impact the recoveries made post default. These vary by product type. For secured products, LGDs are mainly based on collateral type and value.

## **Incorporation of forward looking information**

Forecasts of multiple future economic conditions (macroeconomic scenarios) are incorporated into the ECL models as probability weighted in order to determine the eventual expected credit losses. The scenarios depend on historical data of the forward looking indicators. DHB Bank

## Notes to the Financial Statements

<a href="#">Table of Contents</a>
<a href="#">About DHB Bank</a>
<a href="#">Report of the Supervisory Board</a>
<a href="#">Report of the Managing Board</a>
<a href="#">DHB Bank Overview</a>
<a href="#">Corporate Governance</a>
<a href="#">Statement of Financial Position</a>
<a href="#">Statement of Profit or Loss</a>
<a href="#">Statement of Comprehensive Income</a>
<a href="#">Statement of Changes in Equity</a>
<a href="#">Statement of Cash Flows</a>
<a href="#">Notes to the Financial Statements</a>
<a href="#">Other Information</a>
<a href="#">DHB Bank Locations and Contact Details</a>

utilises three macroeconomic scenarios for Stage 1 and Stage 2 financial assets, which are also used in stress testing, in the ECL model: a baseline scenario, a baseline minus and a baseline plus.

For Stage 3-credit impaired financial assets, the Bank uses scenario analyses, including forward looking information and weighted by judgment of credit risk department, which are also probability weighted.

Expected unemployment rate and GDP are forward-looking indicators incorporated in the ECL model.

Considering the bank's portfolio, country distribution and business expectations as well as statistical significance, DHB Bank use weighted average of GDP growth of Turkey and European Union for corporate exposures, GDP growth of European Union for bank and sovereign exposures, unemployment rate for retail (Belgium for insured and Eurozone for uninsured portfolio and mortgage) segments. These are the most significant assumptions affecting the ECL allowance. The key inputs to the model are historical portfolio defaults along with credit quality changes, and macroeconomic forecasts for the related independent variables i.e. EU Real GDP growth, TR Real GDP growth, Belgium unemployment, Eurozone unemployment. The calculation for ECL is performed at a facility level using facility level characteristics like exposure, related PD, etc. For constructing the forward-looking model, a correlation analysis is performed to identify the macro-economic factors which should be used as independent variables, based on statistical significance.

### **Write-off**

DHB Bank may decide to write-off all or parts of a full provisioned loan when debts are considered non-collectible or their continuation as bankable assets is not warranted. Classifying loans as such is a final decisive step along a continuation of assets of progressively lesser quality and eventual provisioning. At the point of determination that a full provisioned asset is a total loss and when all recovery options are exhausted, it is written off and removed from the balance sheet. Such loans are written off after all the necessary procedures have been completed and the amount of the loss has been determined. When any part of a claim is deemed uncollectible or forgiven, a write-off is charged to the allowance account. When a write-off is later recovered, the recovery is recognized in the statement of profit or loss.

### **Stage determination criteria**

Main risk indicators of staging methodology are internal

ratings, watch list/NPL decisions, and modifications. In order to allocate financial instruments in scope between the categories 12-month ECL (Stage 1), Lifetime ECL non-credit impaired (Stage 2) and Lifetime ECL credit-impaired (Stage 3) a framework of qualitative and quantitative factors have been developed.

#### ***Internal rating:***

Internal rating model is used for determining credit risk of the obligors based on their financial and business performance. In the model, there are quantitative and qualitative sections for which data related to financial and business performance of obligors are introduced. The model aggregates an overall score based on weighted scores of quantitative and qualitative section depending on their potential influence on obligor's credit worthiness. As a last step, overall score is converted to internal rating based on pre-determined mapping of scores and ratings.

In order to allocate financial instruments between Stages 1 and 2, the Bank use criteria that are currently applied in the credit process, such as days past due status. Also, the quantitative criteria used are related to the probability of default (PD), where a financial instrument is allocated to Stage 2 when there is a significant increase in credit risk.

A significant increase in credit risk (and its reversal) is determined, implemented through individual assessments for the portfolio. A financial asset in the scope will be transferred from Stage 1 to Stage 2 when both of the following conditions are met due to PD comparison:

1. Relative increase of PD higher than 2 times
2. Absolute increase of PD higher than 1%

For exposures originated before 1 January 2016, PD comparison for the staging assessment is between the first available assigned PD after 1 January 2016 and at the reporting date. For exposures originated after 1 January 2016, PD on origination date will be compared with reporting date.

Additionally, as long as the loan is not considered as default (or derecognized) and modifications in the exposure is not related to commercial reasons, a financial instrument should be transferred to Stage 2 if it meets one of the following criteria:

1. Past due: Loans that are more than 30 days but less than 90 days past due at the reporting date are transferred to Stage 2.
2. Internal rating change: If internal rating of the borrower is downgraded significantly at the reporting date in

# Notes to the Financial Statements

<a href="#">Table of Contents</a>
<a href="#">About DHB Bank</a>
<a href="#">Report of the Supervisory Board</a>
<a href="#">Report of the Managing Board</a>
<a href="#">DHB Bank Overview</a>
<a href="#">Corporate Governance</a>
<a href="#">Statement of Financial Position</a>
<a href="#">Statement of Profit or Loss</a>
<a href="#">Statement of Comprehensive Income</a>
<a href="#">Statement of Changes in Equity</a>
<a href="#">Statement of Cash Flows</a>
<a href="#">Notes to the Financial Statements</a>
<a href="#">Other Information</a>
<a href="#">DHB Bank Locations and Contact Details</a>

comparison to the internal rating on the origination date, impairment amount for corporates, banks and sovereigns is transferred to Stage 2 for loans granted.

3. Watch list: Watch list classification including sub-categories of performing forborne and renegotiated exposures are transferred to Stage 2.

The criteria for allocating a financial instrument to Stage 3 are fully aligned with the criteria for assigning a defaulted status. Loans will be considered as defaulted when one of the following circumstances occurs:

- a) The loan is more than 90 days past due at reporting date.
- b) If a performing forborne loan under probation is extended additional measures or becomes more than 30 days past-due.
- c) Cross default: default of borrower, guarantor or any of their parent granted by another lender.
- d) Bankruptcy of borrower, guarantor or any of their parents.
- e) Significant decrease assessed in the value of the collateral (more than 10%) which is considered to be source of repayment but being at an insufficient level due to updated valuations.
- f) The bank considers the borrower is unlikely to pay.

If the loan does not meet any condition to be kept in Stage 2, the conditions for transfers from Stage 2 to Stage 1 are:

Reversal through payments: In case all past due payments are paid by the borrower and there is no past due loan for the last 60 days at reporting date. In case of the loan is repaid with installments, after all past due amounts are totally repaid; last two installments are also repaid on time.

## *Internal rating change:*

If internal rating of the borrower is changed to same/higher bucket at the reporting date in comparison to the internal rating on the origination date, impairment amount for corporates, banks and sovereigns is transferred to Stage 1 for loans granted.

## *Watch list:*

Loans in the watch list that are removed from "watch list" by the Bank to "standard" in line with internal policy are transferred to Stage 1.

## *Forbearance:*

The loan that is performing forborne under probation

period and that meets all conditions for discontinuation after this period is transferred to Stage 1, if:

- (a) extension has not led the exposure to be classified as non-performing,
- (b) the exposure was not under non-performing status at the date the forbearance measures (concessions towards a debtor facing or about to face difficulties in meeting its contractual commitments) were extended.

Conditions to be met for discontinuation are:

- (a) the contract is considered as performing, including if it has been reclassified from the non performing category after an analysis of the financial condition of the debtor showed it no longer met the conditions to be considered as nonperforming,
- (b) a minimum 2 year probation period has passed from the date the forborne exposure was considered as performing,
- (c) regular payments of more than an insignificant aggregate amount of principal or interest have been made during at least half of the probation period,
- (d) none of the exposures to the debtor is more than 30 days past-due at the end of the probation period.

Non-performing and credit-impaired exposure is restored to unimpaired status when the contractual amount of principal and interest is deemed to be fully collectible in accordance with the terms of the agreement. Objective evidence must exist subsequent to the initial recognition of the impairment to justify reclassification to unimpaired status. Typically, this should take place when:

- (a) The bank has received repayment of the loan's past due principal and interest, none of the principal and interest is due and unpaid, and the bank expects repayment of the remaining contractual principal and interest as scheduled in the agreement.
- (b) The counterparty has resumed paying the full amount of the scheduled contractual principal and interest payments for a reasonable period and all remaining contractual payments (including full compensation for overdue payments) are deemed to be collectible in a timely manner.
- (c) The loan becomes well secured and is in the process of collection.

Additionally, the loans may be considered to have ceased being non-performing forbearance if:

- (a) extension of forbearance does not lead to the recognition of impairment or default,
- (b) one year has passed since the forbearance measures

- were extended;
- (c) there is no, following the forbearance measures, any past-due amount or concerns regarding the full repayment of the exposure according to the post forbearance conditions. The absence of concerns has to be determined after an analysis of the debtor's financial situation.

### **Recognition of impairment**

ECL for financial assets at amortised cost is deducted from the gross carrying amount of the assets. For financial assets at FVOCI, ECL is recognized under other comprehensive income. ECL for commitments and contingent liabilities is recognized in provisions at the statement of financial position. Impairment losses are presented at statement of profit or loss.

### **3.8 Cash and cash equivalents**

Cash and cash equivalents include notes and coins in hand, balances held with central banks and are used by DHB Bank in the management of its short-term commitments.

### **3.9 Repurchase and reverse repurchase transactions**

Securities sold subject to repurchase agreements ('repos') are recorded in the statement of financial position in the items Financial assets at FVOCI (based on the business model) or Financial assets at amortized cost (based on the business model). The repurchase amounts are presented separately in the notes of the annual report. The legal title of the securities is transferred to the lender and the borrowings are recorded in the statement of financial position item 'Due to banks'.

Securities purchased under agreements to resell ('reverse repos') are recorded in the statement of financial position items 'Loans and advances – banks' or 'Loans and advances – customers'. The difference between sale and repurchase price is treated as interest and accrued over the life of the agreements using the effective interest rate method.

### **3.10 Property and equipment**

Property in use by the bank is stated at fair value, being the market value, at the statement of financial position date. Increases in the carrying amount arising on revaluation of property in use by the bank are credited to the revaluation reserve in shareholders' equity, taking deferred tax liabilities into account. Decreases in the carrying amount that offset previous increases of the same asset are charged against

the revaluation reserve directly in equity; all other decreases are charged to the statement of profit or loss.

The fair values of property in use by the bank are based on periodic appraisals by independent experts and any interim adjustments.

Depreciation is recognized in the statement of profit or loss based on the fair value and the estimated useful life. Depreciation is calculated on a straight-line basis over their estimated useful lives as follows:

- |  |                      |
|--|----------------------|
| <ul style="list-style-type: none"> <li>• Real estate</li> <li>• Rebuilding cost real estate</li> </ul> | 50 years<br>10 years |
|--|----------------------|

Items of equipment are measured at cost less accumulated depreciation and impairment losses. Cost includes expenditures that are directly attributable to the acquisition of the asset.

Depreciation is recognized in the statement of profit or loss on a straight-line basis over their estimated useful lives as follows:

- |   |  |
|---|--|
| <ul style="list-style-type: none"> <li>• Leasehold improvements</li> <li>• Right-of-use assets</li> <li>• Furniture and fixtures</li> <li>• Vehicles</li> <li>• Office equipment and IT hardware</li> </ul> | Over the term of respective leases or<br>10 years<br>3 - 10 years<br>5 years<br>5 years<br>3 years |
|---|--|

Depreciation methods, useful lives and residual values are reassessed at the reporting date.

Upon disposal or when no future economic benefits are expected from its use an item of property and equipment is derecognized. Gains and losses on derecognition of the asset are determined by comparing proceeds with carrying amount and are recognized in the statement of profit or loss under 'Other operating income' in the year the asset is derecognized.

DHB Bank assesses the non-financial assets carried at cost or at fair value, whether there is an indication that a non-financial asset may be impaired. If any indication exists, or when annual impairment testing for an asset is required, DHB Bank makes an estimate of the asset's recoverable amount. Where the carrying amount of an asset (or cash-generating unit) exceeds its recoverable amount, the asset (or cash-generating unit) is considered impaired and is written down to its recoverable amount.

Previously recognized impairment losses are reversed only if there have been changes in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognized. In such a case, the carrying amount of the asset is increased to its recoverable amount.

## 3.11 Intangible assets

Intangible assets mainly include the value of computer software. Intangible assets acquired separately are measured on initial recognition at cost. Following initial recognition, intangible assets are carried at cost less any accumulated amortization and any accumulated impairment losses. Intangible assets are amortized over the useful economic life and assessed for impairment whenever there is an indication that the intangible asset may be impaired. The amortization period and the amortization method for an intangible asset are reviewed at least at each financial year-end. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset is accounted for by changing the amortization period or method, as appropriate, and treated as changes in accounting estimates. The amortization expense on intangible assets is recognized in the statement of profit or loss in the expense category consistent with the function of the intangible asset.

Amortization is calculated using the straight-line method to write down the cost of intangible assets to their residual values over their estimated useful life, subject to a maximum of 10 years.

## 3.12 Leases

DHB Bank assesses whether the contract is, or contains, a lease, by assessing whether the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

DHB Bank accounts for each lease components within the contract as a lease separately from non-lease components of the contract.

Non-cancellable period of a lease is determined as the lease term, together with periods covered by an option to extend the lease if the Bank is reasonably certain to exercise that option.

### ***Initial measurement of the lease liability***

DHB Bank measures the lease liability initially at the present value of the lease payments that are not paid at that date.

Lease payments are discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, DHB Bank uses its incremental borrowing rate. The Bank has taken into account in the determination of the incremental borrowing rate, the condition as follows; by what rate would the Bank pay to borrow money to purchase the type of asset being leased also considering the asset, location and the lease term (yield curve).

For the variable lease payments that depend on consumer price index, the future lease payments are measured using the index as at the commencement date.

### ***Subsequent measurement of the lease liability***

DHB Bank measures the lease liability subsequently by:

- increasing the carrying amount to reflect interest on the lease liability,
- reducing the carrying amount to reflect the lease payments made; and,
- re-measuring the carrying amount to reflect any reassessment or lease modifications, such change in interest rate or the variable lease payment amounts.

### ***Initial measurement of the right-of-use asset***

DHB Bank measures the right-of-use asset initially at cost. The cost of right-of-use asset comprises the amount of the initial measurement of the lease liability and if any, the initial direct costs incurred by the Bank.

### ***Subsequent measurement of the right-of-use asset***

DHB Bank measures the right-of-use asset subsequently applying a cost model. To apply a cost model, the Bank measures the right-of-use asset at cost less any accumulated depreciation. The right-of-use asset is depreciated over the period of the lease using the straight line method and adjusted for any re-measurement of the lease liability.

Expenses related to short-term leases with a lease term of less than 12 months and leases of low-value assets are recognized on a straight line basis in the statement of profit or loss, as permitted by the standard.

Right-of-use assets are presented as part of property and equipment, while the lease liabilities are presented as part of other liabilities. Depreciation of the right-of-use assets is presented in depreciation and amortization expense, and the interest on lease liabilities is included in interest expense under the statement of profit or loss.

DHB Bank elects not to apply the requirements in paragraphs

to short-term leases and leases for which the underlying asset is of low value. Short-term lease is defined as a lease that, at the commencement date, has a lease term of 12 months or less as per defined terms in IFRS 16. The Bank elects not to apply to leases for which the lease term ends within 12 months of the date of initial application (1 January 2019). In this case, the Bank will account for those leases in the same way as short-term leases. The Bank recognizes the lease payments associated with those leases as an expense on a straight-line basis over the lease term.

### **3.13 Provisions**

DHB Bank recognizes a provision when it has a present obligation (legal or constructive) as a result of a past event, and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

Provisions mainly consist of provisions for variable remuneration and provisions for onerous contracts for a closed branch and ECL calculated for financial guarantee contracts.

#### **Variable remuneration**

In 2014, DHB adopted a variable remuneration plan that is comprised of direct cash component (50%) and stock-based cash component (50%). Variable remuneration is granted to key executives upon meeting the terms and conditions laid down in the respective plan.

Part of the variable remuneration is required to be granted unconditionally (60%) and the remaining part (40%) is granted pro rata over a period of 3 calendar years (deferred) following the year of the grant of the variable remuneration.

Cash payment includes an immediate payment (60% of the total direct cash component) and three equal instalments to be paid in succeeding three years.

The stock-based cash component is in the form of financial instruments called stock derivative rights (SDRs) whose value is derived from the value of the DHB Bank's net asset value. The stock-based cash component is also granted unconditionally (60%) and the remaining part (40%) is granted pro rata over a period of 3 calendar years (deferred). Furthermore, SDRs (whether deferred or unconditional) are subject to a retention period of 1 year after granting.

Vesting and exercise of the variable remuneration plan is

subject to the fulfilment of certain performance conditions and the decision of the Annual General Shareholders' Meeting based on the recommendation of the Supervisory Board.

Variable remunerations are recognized as a staff expense over the vesting period with a corresponding rise in liability, which is recorded under 'Provisions'. The value of the liability is re-measured at each statement of financial position date considering the accounting value of equity, and its adjustment is recognized in income statement under item 'Staff expenses'.

#### **Other**

This item relates to allowances for IFRS 9 expected credit loss for financial guarantee contracts.

### **3.14 Defined benefit plan – minimum guarantee**

DHB Bank has a pension plan in place for its employee's. This plan is fully insured with a third party and therefore this pension plan is treated as a defined contribution plan for DHB Bank's accounting, except for the pension plan related to DHB Bank staff in Belgium.

Due to a specific legislation change in Belgium whereby the bank needs to guarantee a minimum return to its employees, the part of DHB Bank's pension plan that is applicable to its Belgian employees is therefore treated as a defined benefit plan as of 2016.

The net defined benefit liability related to DHB Bank's Belgium Branch as recognized in the statement of financial position is the present value of the defined benefit obligation at the statement of financial position date less the fair value of the plan assets. This amount is presented in the statement of financial position as a net amount under provisions. Based on Belgian law DHB Bank will only have an obligation if the insurance company does not cover the minimum return. DHB Bank will not benefit from a situation where the insurance company exceeds the minimum guarantee levels (i.e. it will never be able to report a net defined benefit asset).

Plan assets solely constitute the insurance policy and are measured at fair value at the statement of financial position date. For determining the pension expense, the return on plan assets is determined using a high quality corporate bond rate identical to the discount rate used in determining the defined benefit obligation.

Changes in plan assets that effect Shareholders' equity and/

# Notes to the Financial Statements

<a href="#">Table of Contents</a>
<a href="#">About DHB Bank</a>
<a href="#">Report of the Supervisory Board</a>
<a href="#">Report of the Managing Board</a>
<a href="#">DHB Bank Overview</a>
<a href="#">Corporate Governance</a>
<a href="#">Statement of Financial Position</a>
<a href="#">Statement of Profit or Loss</a>
<a href="#">Statement of Comprehensive Income</a>
<a href="#">Statement of Changes in Equity</a>
<a href="#">Statement of Cash Flows</a>
<a href="#">Notes to the Financial Statements</a>
<a href="#">Other Information</a>
<a href="#">DHB Bank Locations and Contact Details</a>

or Net result, include mainly:

- return on plan assets using a high quality corporate bond rate at the start of the reporting period which are recognized as staff costs in the statement of profit or loss; and
- remeasurements which are recognized in Other comprehensive income (equity).

The defined benefit obligation is calculated by an external actuary through actuarial models and calculations using the projected unit credit method. This method considers expected future payments required to settle the obligation resulting from employee service in the current and prior periods, discounted using a high quality corporate bond rate. Inherent in these actuarial models are assumptions including discount rates, rates of increase in future salary and benefit levels, mortality rates, trend rates in health care costs, consumer price index and the expected level of indexation. The assumptions are based on available market data as well as management expectations and are updated regularly. The actuarial assumptions may differ significantly from the actual results due to changes in market conditions, economic and mortality trends, and other assumptions. Any changes in these assumptions could have a significant impact on the defined benefit plan obligation and future pension costs.

Changes in the defined benefit obligation that affects shareholders' equity and/or net result, include mainly:

- service cost which are recognized as staff costs in the statement of profit or loss;
- interest expenses using a high quality corporate bond rate at the start of the period which are recognized as staff costs in the statement of profit or loss; and
- remeasurements which are recognized in other comprehensive income (equity).

Remeasurements recognized in other comprehensive income are not recycled to profit or loss. Any past service cost relating to a plan amendment is recognized in the statement of profit or loss in the period of the plan amendment. Gains and losses on curtailments and settlements are recognized in the statement of profit or loss when the curtailment or settlement occurs.

## 3.15 Income taxes

### Current tax

Current tax assets and liabilities for the current and

prior years are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax rules used to compute the amount are those that are enacted or substantively enacted by the statement of financial position date.

### Deferred income tax

Deferred income tax is created, using the liability method, on all taxable temporary differences arising between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. Deferred income tax is not created for permanent differences for tax purposes and initial recognition of assets and liabilities which affect neither accounting nor tax profit.

Deferred tax assets are recognized when it is probable that the future economic benefits resulting from the reversal of taxable temporary differences will flow to DHB Bank. Deferred tax liabilities are recognized for all taxable temporary differences that have arisen in relation with the core banking business. The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient tax profit will be available to allow all or part of the deferred tax asset to be utilized. Unrecognized deferred tax assets are reassessed at each reporting date and are recognized to the extent that it has become probable that future tax profit will allow the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realized or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date.

Current tax and deferred tax relating to items recognized directly in equity are not recognized in the statement of profit or loss.

Deferred tax assets and liabilities are offset if a legally enforceable right exists to offset current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

## 3.16 Non-current assets held for sale

Non-current assets held for sale includes property and equipment whose carrying amount will be recovered primarily through a sale rather than through continuing operations. This relates to buildings for which a sale is agreed upon but for which the transaction has not yet closed or a

sale is highly probable at the statement of financial position date but for which no sale has yet been agreed. Non-current assets held for sale are measured at book value or lower fair value less costs to sell. Assets once classified as held for sale are not amortized or depreciated.

### **3.17 Recognition of income and expenses**

Revenue is recognized to the extent that it is probable that the economic benefits will flow to DHB Bank and the revenue can be reliably measured. The following specific recognition criteria must also be met before revenue is recognized:

#### **a) Interest income and expense**

Interest income or expense for financial instruments is recorded at the effective interest rate measured at amortized cost. Effective interest exactly takes into account all accrued interests and fees with interest character. These amounts are amortized through the expected life of the financial instrument or a shorter period, where appropriate, to the net carrying amount of the financial assets or financial liability.

All contractual terms of the financial instrument including any fees or incremental costs that are directly attributable to the instrument are taken into account for the calculation of the effective interest (except future credit losses). If a financial instrument is written down as a result of an impairment loss, the interest income is thereafter recognized using the rate of interest used to discount the future cash flows for the purpose of measuring the impairment loss. For assets measured at amortised cost, this interest rate would be the original effective interest rate and for Financial assets at FVOCI financial assets it would be the new effective interest rate computed based on the fair value at the date of impairment.

Even if the value of a certain financial asset or a group of similar financial assets has been impaired, interest income continues to be recognized using the original effective interest rate applied to the new carrying amount.

#### **b) Fee and commission income**

DHB Bank applies IFRS 15 for recognition of revenue from contracts with customers, of which are composed of fee and commission income. After contracts and their performance obligations are identified, revenue is recognized as an amount that reflects the consideration to which the bank is entitled to in exchange for transferring services to customers. The transaction price is allocated

to each performance obligation. Revenue is measured at the fair value of the consideration received, taking into account discounts and rebates. Revenue is recognized when a promised service is transferred to the customer. Fees and commission income are either recognized over time or at a point in time.

Over time: DHB Bank earns fees and commission income from various services provided to customers. Fees and commissions against services over a period of time relate to services on an ongoing basis and are recognized over time. These fees include account maintenance fees and financial analysis fee which are accounted under banking services.

At a point in time: Banking services which include fees for money transfers and other banking transaction services, cash loan commissions which are not considered part of the effective interest of the related financial instrument, letter of guarantees and letter of credits are recognized at a point in time.

#### **c) Result on financial transactions**

Result on financial transactions comprises the following items:

##### **Foreign currency exchange transactions**

Differences on foreign currency exchange transactions are recognized under 'Result on financial transactions'.

##### **Securities held for trading**

(Un)realized gains and losses regarding securities held for trading are recognized under 'Result on financial transactions'.

##### **Financial assets at FVOCI**

Gains and losses arising from disposals of financial assets at FVOCI are recognized under 'Result on financial transactions'.

##### **Derivatives held for trading**

Interest income and expenses and (un)realized gains and losses regarding derivatives held for trading are recognized under 'Result on financial transactions'. (Un)realized gains and losses on option trading transactions are included under 'Result on financial transactions'.

Further reference is made in section 3.4 Financial instruments – recognition and subsequent measurement.

# Notes to the Financial Statements

<a href="#">Table of Contents</a>
<a href="#">About DHB Bank</a>
<a href="#">Report of the Supervisory Board</a>
<a href="#">Report of the Managing Board</a>
<a href="#">DHB Bank Overview</a>
<a href="#">Corporate Governance</a>
<a href="#">Statement of Financial Position</a>
<a href="#">Statement of Profit or Loss</a>
<a href="#">Statement of Comprehensive Income</a>
<a href="#">Statement of Changes in Equity</a>
<a href="#">Statement of Cash Flows</a>
<a href="#">Notes to the Financial Statements</a>
<a href="#">Other Information</a>
<a href="#">DHB Bank Locations and Contact Details</a>

## 3.18 Equity components

### Legal reserve

Legal reserve comprises the reserves set aside to comply with legal requirements.

### Revaluation reserve

Revaluation reserve comprises the differences between the carrying amount and the fair value of property in use by the bank determined by independent appraisers. This reserve is set aside on a net basis. The depreciation of the revaluation reserve is presented in this item as well.

### Cash flow hedge reserve

This item relates to the effective portion of the cumulative net change in the fair value of derivatives used for cash flow hedges.

### Fair value reserve

In this component gains and losses arising from a change in the fair value of available for sale assets are recognized, net of taxes, together with changes in the fair value of the hedged items attributable to the hedged risks. When the relevant assets are sold, impaired or otherwise disposed of, the related cumulative gain or loss recognized in equity is transferred to the income statement.

## 3.19 Cash flow statement

The cash flow statement is based on the indirect method of calculation and gives details of the source of liquid funds, which became available during the year and the allocation of these funds. The cash flows are separated according to whether they arise from operating, investing, or financing activities.

Movements in interbank deposits, loans and advances, and deposits from customers are included in the cash flow from operating activities. Investing activities cover purchases, sales, and redemptions in respect of the investment portfolio as well as investments in and sales of property and equipment and intangible assets. The issue of shares, the borrowing and repayment of subordinated loans and the payment of dividends are treated as financing activities.

## 3.20 Changes in IFRS-EU

On 1 January 2019, a number of changes to IFRS became effective under IFRS-EU. The following changes were applied and therefore adopted by DHB Bank:

## IFRS 16 Leases

DHB Bank has adopted "IFRS 16 - Leases" as from 1 January 2019. DHB Bank has applied this standard to its leases retrospectively with the cumulative effect of initial application recognized in retained earnings as of 1 January 2019. Therefore, the Bank did not restate comparative information in line with the transitional provisions of the standard.

### Financial impact of initial application of IFRS 16

As permitted by the standard, DHB Bank applied the practical expedients as below:

- apply the recognition exemption for short-term leases with a lease term ending within 12 months of the date of initial application (1 January 2019)
- apply the recognition exemption to leases for which the underlying asset is of low value.

Initial application of IFRS 16 resulted in an increase in assets by 2,434, an increase in lease liabilities by 2,516 and a decrease in current tax liabilities by 12 as of 1 January 2019. The difference of 70 is recognized in retained earnings.

The table below explains the difference between the operating lease commitments on 31 December 2018 applying IAS 17 and the lease liabilities recognised as a result of the initial application of IFRS 16 on 1 January 2019.

# Notes to the Financial Statements

Table of Contents
About DHB Bank
Report of the Supervisory Board
Report of the Managing Board
DHB Bank Overview
Corporate Governance
Statement of Financial Position
Statement of Profit or Loss
Statement of Comprehensive Income
Statement of Changes in Equity
Statement of Cash Flows
Notes to the Financial Statements
Other Information
DHB Bank Locations and Contact Details

		<b>1 January 2019</b>
Future minimum lease payments under non-cancellable contracts as per 31 December 2018 (IAS 17)		2,749
Discounting effect using the average implicit/ incremental borrowing rate of 1.32%		(125)
Recognition exemption for short-term leases and leases of low-value assets		(108)
<b>Lease liabilities (discounted using the implicit/incremental borrowing rate)</b>		<b>2,516</b>
- Current		362
- Non-current		2,154

Information on total right-of-use assets:

		<b>1 January 2019</b>
Office		2,969
Vehicle		53
<b>Total right-of-use assets*</b>		<b>3,022</b>

\* Total right-of-use assets include prepaid amount of 588 related to lease contracts which was accounted under other assets and reclassified to right-of-use assets as of 1 January 2019.

## **Amendments to IFRS 9 (Prepayment features with negative compensation)**

The IASB issued amendments to IFRS 9, Prepayment Features with Negative Compensation, which became effective on 1 January 2019. These amendments allow instruments with symmetric prepayment options to be measured at amortised cost or at fair value through other comprehensive income. As DHB Bank does not have financial instruments with these features, these amendments have no impact.

These standard and amendments do not have an impact on DHB Bank

## **Interpretations to IAS 12 (Income Taxes)**

DHB Bank has applied this interpretations to the determination of taxable profit (tax loss), tax bases, unused tax losses, unused tax credits and tax rates, when there is uncertainty over income tax treatments under IAS 12 from 1 January 2019.

This interpretations has no material impact to DHB Bank.

## **3.21 Main changes in IFRS-EU applicable after 2019**

The EU has no main changes on standards applicable after 2019.

## **3.22 Other changes in IFRS-EU applicable after 2019**

At the date of authorization of these financial statements, the following standards and interpretations have been issued however are not yet effective and/or have not yet been adopted by the EU and have not yet been adopted by DHB Bank.

## **IFRS 17 Insurance contracts**

IFRS 17 replaces the standard of IFRS 4 Insurance Contracts. The amendment is effective for annual periods beginning on or after 1 January 2021 (with one year possible IASB delay). DHB Bank is currently assessing the impact of this standard.

## **Amendments to IAS 28 Long-term Interests in Associates and Joint Ventures**

The implementation of these amendments have no impact on DHB Bank.

## **Annual improvements to IFRS standards 2015–2017 cycle**

DHB Bank has applied this amendments from 1 January 2019. The amendments are part of the Annual Improvements to IFRS Standards. Amendments compromise improvements in IFRS 3 Business Combinations and IFRS 11 Joint Arrangements, IAS 12 Income Taxes, and IAS 23 Borrowing Costs.

These standard and amendments do not have an impact on DHB Bank.

## **Amendments to IAS 19 (Plan amendment, curtailment or settlement)**

DHB Bank has adopted "Amendments to IAS 19" as of 1 January 2019. The amendment to IAS 'Employee Benefits' is published in February 2018 to clarify plan amendment, curtailment or settlement during the reporting period.

## **IFRS 10 and IAS 28 Sale or Contribution of Assets between an Investor and its Associate or Joint Venture**

The amendments to IFRS 10 and IAS 28 deal with situations where there is a sale or contribution of assets between an investor and its associate or joint venture. Specifically, the amendments state that gains or losses resulting from the loss of control of a subsidiary that does not contain a business in a transaction with an associate or a joint venture that is accounted for using the equity method, are recognised in the parent's profit or loss only to the extent of the unrelated investors' interests in that associate or joint venture. Similarly, gains and losses resulting from the remeasurement of investments retained in any former subsidiary (that has become an associate or a joint venture that is accounted for using the equity method) to fair value are recognised in the former parent's profit or loss only to the extent of the unrelated investors' interests in the new associate or joint venture.

These standards and amendments do not have an impact on DHB Bank.

## **Amendments to IAS 1 and IAS 8 regarding the definition of materiality**

The International Accounting Standards Board (IASB) has issued 'Definition of Material (Amendments to IAS 1 and IAS 8)' to clarify the definition of 'material'. The amendments are effective for annual reporting periods beginning on or after 1 January 2020 while earlier application is permitted. DHB Bank is currently assessing the impact of this standard.

## **Amendments to IFRS 3 (Definition of a business)**

The amendments narrowed and clarified the definition of a business. They also permit a simplified assessment of whether an acquired set of activities and assets is a group of assets rather than a business. The amendments are effective for annual reporting periods beginning on or after 1 January 2020 while earlier application is permitted. DHB Bank is currently assessing the impact of this standard.

## Notes to the Financial Statements

### 4. STATEMENT OF FINANCIAL POSITION

#### 4.1 Cash and balances with central banks

	2019	2018
Balances with central banks	254,082	155,592
<b>Total</b>	<b>254,082</b>	<b>155,592</b>

This item includes all legal tender, as well as demand deposits held at the central bank in countries in which DHB Bank is established.

DHB Bank continued to maintain high liquidity levels in the form of balances with ECB. These balances are kept for liquidity risk management purposes.

#### 4.2 Financial assets & financial liabilities at FVPL

DHB Bank holds derivative financial instruments for general risk management purposes (used for economic hedges) as at 31 December 2019 and 2018. The positions with a positive/negative fair value after re-measurement are

recorded under the items 'Financial assets at FVPL' and 'Financial liabilities at FVPL'. The following table shows the financial assets at FVPL as of 31 December 2019 and 2018:

	2019		2018	
	Fair value	Notional	Fair value	Notional
<b>Financial assets at FVPL</b>				
Currency swaps	819	73,625	59	64,340
Interest rate swaps	82	3,106	101	19,818
Cross currency swaps	572	14,078	1,163	19,111
<b>Total</b>	<b>1,473</b>	<b>90,809</b>	<b>1,323</b>	<b>103,269</b>

The financial assets at FVPL relate to derivatives positions to hedge financial risks, which do not qualify for hedge accounting.

customers in main currencies whereby the currency risk is fully hedged by offsetting deals with bank counterparties.

Currency swaps are mainly used to fund US Dollar and Turkish Lira assets while interest rate swaps and cross currency swaps are used to hedge interest rate risk and foreign currency risk positions related to US Dollar and Turkish Lira. Currency forwards are offered to select

All gains and losses from change in the fair values of financial assets at FVPL are recognized in the income statement under 'Result on financial transactions'.

The following table shows the financial liabilities at FVPL as of 31 December 2019 and 2018:

	2019		2018	
	Fair value	Notional	Fair value	Notional
<b>Financial liabilities at FVPL</b>				
Currency swaps	950	27,545	1,917	66,616
Interest rate swaps	243	44,728	119	19,818
Cross currency swaps	133	2,671	52	18,108
<b>Total</b>	<b>1,326</b>	<b>74,944</b>	<b>2,088</b>	<b>104,542</b>

These liabilities relate to derivatives positions to hedge financial risks, which do not qualify for hedge accounting.

## Notes to the Financial Statements

<a href="#">Table of Contents</a>
<a href="#">About DHB Bank</a>
<a href="#">Report of the Supervisory Board</a>
<a href="#">Report of the Managing Board</a>
<a href="#">DHB Bank Overview</a>
<a href="#">Corporate Governance</a>
<a href="#">Statement of Financial Position</a>
<a href="#">Statement of Profit or Loss</a>
<a href="#">Statement of Comprehensive Income</a>
<a href="#">Statement of Changes in Equity</a>
<a href="#">Statement of Cash Flows</a>
<a href="#">Notes to the Financial Statements</a>
<a href="#">Other Information</a>
<a href="#">DHB Bank Locations and Contact Details</a>

### 4.3 Financial assets at FVOCI

	2019	2018
Loans and advances to banks	99,344	-
Debt securities issued by banks	68,818	64,155
Debt securities issued by corporates	50,811	26,508
Government (Eurobonds)	21,045	25,865
<b>Total</b>	<b>240,018</b>	<b>116,528</b>

From financial assets under this category, 130,660 (2018: 96,700) is under custody with DNB and serves as a pool of ECB eligible securities that can be used to obtain funding from the ECB, of which 111,913 (2018: 86,538) is blocked as a pledge for total funding amounting to 101,514 (2018: 101,931) as obtained from the ECB under the (Targeted) Long Term Refinancing Operations (TLTRO).

The pledged transactions under the TLTRO are conducted in accordance with the general terms and conditions of the ECB. Further details can be found in paragraph 4.12.

There are no subordinated securities at FVOCI (2018: none).

Financial assets at FVOCI developed as follows:

	2019	2018
<b>At 1 January</b>	<b>116,528</b>	<b>249,445</b>
Purchases	195,907	37,950
Sales	(27,303)	(73,168)
Redemptions	(44,495)	(94,948)
FX revaluations and accrued interests	596	(784)
Market value revaluations	(1,215)	(1,967)
<b>At 31 December</b>	<b>240,018</b>	<b>116,528</b>

### 4.4 Securities at amortized cost

	2019	2018
Government (Eurobonds)	21,314	32,515
Debt securities issued by banks	19,162	9,839
<b>Total</b>	<b>40,476</b>	<b>42,354</b>

From the securities at amortized cost 31,038 (2018: 42,354) is under custody with DNB and serves as a pool of ECB eligible securities that can be used to obtain funding from the ECB. From this nil (2018: 22,274) is blocked as a pledge and the remaining of the total ECB eligible at amortized

cost securities is freely available amounting to 31,038 (2018: 20,080).

There are no subordinated securities at amortized cost.

## Notes to the Financial Statements

The securities at amortized cost developed as follows:

	2019	2018
<b>At 1 January</b>	<b>42,354</b>	<b>51,858</b>
Purchases	15,312	32,811
Redemptions	(16,620)	(41,100)
FX revaluations	(29)	-
Changes in accrued interest and (dis)agio	(543)	(1,212)
Impairment reversal/charges	2	(3)
<b>At 31 December</b>	<b>40,476</b>	<b>42,354</b>

### 4.5 Loans and advances – banks (amortized cost)

These are non-derivative exposures to banks classified as 'loans and advances' and comprise also exposures to central banks, which are not included in the item 'Cash

and balances with central banks'. Bank loans that have a business model of HCTS are measured at FVOCI, and therefore reported under section 4.3 if there is balance.

	2019	2018
Money market placements	14,336	6,805
Other loans and advances	26,312	176,519
<b>Subtotal</b>	<b>40,648</b>	<b>183,324</b>
Impairment allowances	(6)	(16)
<b>Total</b>	<b>40,642</b>	<b>183,308</b>

The item 'Loans and advances – banks' includes pledged funds amounting to 8,092 (2018: 22,462) of which is not blocked as a pledge for wholesale borrowings from banks (2018: 15,602), 1,020 (2018: 1,860) serve as collateral for several swap transactions and 7,072 (2018: 5,000) serve as collateral for non-financial transactions. The pledged fund transactions for swap transactions are conducted under

terms based on the applicable ISDA Collateral Guidelines and CSA terms.

Placements with 'Other loans and advances' include the interest-free loan given to the Dutch Central Bank (DNB) in relation to DSB Bank amounting to 3,880 (2018: 4,509).

### 4.6 Loans and advances – customers (amortized cost)

These are non-derivative retail and commercial loans, which are classified as 'loans and advances' and following table shows the specification:

	2019	2018
Retail loans	142,011	115,360
Commercial loans	825,647	993,096
<b>Sub-total</b>	<b>967,658</b>	<b>1,108,456</b>
Collective loan impairment allowances	(2,574)	(1,939)
Individual loan impairment allowances	(3,141)	(9,725)
<b>Total</b>	<b>961,943</b>	<b>1,096,792</b>

<a href="#">Table of Contents</a>
<a href="#">About DHB Bank</a>
<a href="#">Report of the Supervisory Board</a>
<a href="#">Report of the Managing Board</a>
<a href="#">DHB Bank Overview</a>
<a href="#">Corporate Governance</a>
<a href="#">Statement of Financial Position</a>
<a href="#">Statement of Profit or Loss</a>
<a href="#">Statement of Comprehensive Income</a>
<a href="#">Statement of Changes in Equity</a>
<a href="#">Statement of Cash Flows</a>
<a href="#">Notes to the Financial Statements</a>
<a href="#">Other Information</a>
<a href="#">DHB Bank Locations and Contact Details</a>

## 4.7 Hedge accounting

### Accounting policy for hedge accounting

Derivatives held for asset-liability risk management purposes include all derivative assets and liabilities that are not classified as assets at FVPL and liabilities at FVPL.

Principal objective of DHB Bank's asset-liability management is to manage the bank's overall risk exposure through minimizing risk positions while maximizing earnings.

IFRS 9 allows entities to continue with the hedge accounting under IAS 39 after 31 December 2017. DHB Bank decided to continue applying IAS 39 for hedge accounting in their entirety and not to apply the EU carve-out. The bank implemented revised hedge accounting disclosures as required by IFRS 7 'Financial Instruments: Disclosures'.

### Fair value hedges

As part of wider risk management of the bank is set out in Note 7, the bank's strategy is to apply fair value hedge accounting to keep its risks arising from interest rate sensitivities within limits.

DHB Bank manages the interest rate risk arising from fixed-rate loans and advances – customers by entering into interest rate swaps as hedging instruments.

Changes in the fair value of derivatives that are designated and qualify as fair value hedges are recognized in the statement of profit or loss under 'results on hedge accounting transactions', together with fair value adjustments to the hedged item attributable to the hedged risk. Dollar offset method is used comparing the change in fair value or cash flows of the hedging instrument with the change in fair value or cash flows of the hedged item attributable to the hedged risk.

Fair value hedge ineffectiveness within the 80% - 125% bandwidth is recognized in the statement of profit or loss under 'results on hedge accounting transactions' through the actual hedge adjustment. Ineffectiveness outside the 80% - 125% bandwidth is recognized by not posting a hedge adjustment to the hedged item. In this case, the hedge relationship is terminated and it is re-designated at the beginning of the next period if expected to be highly effective prospectively.

If the hedge relationship no longer meets the criteria for hedge accounting, the cumulative adjustment of the hedged item is, in the case of interest bearing instruments, amortised

through the statement of profit or loss under 'result on hedge accounting transactions' over the remaining term of the hedged item or recognized directly when the hedged item is derecognized. For non-interest bearing instruments, the cumulative adjustment of the hedged item is recognized in profit or loss when the hedged item is derecognized.

The main sources of hedge ineffectiveness in fair value can arise from:

- difference in discount rates used for discounting,
- difference in the fixed rate of the swap and the loan rate.

### Effect on Statement of Financial Position and Statement of Profit or Loss

#### Derivative financial instruments - hedge accounting

DHB Bank holds derivative financial instruments for general risk management purposes as at 31 December 2019 and 2018. No hedge accounting is applied as per 31 December 2019.

## Notes to the Financial Statements

The fair value of derivatives designated as fair value hedges are as follows:

	2019		2018		
	Notional amounts	Fair values	Notional amounts	Fair values	
<b>Derivative financial instruments - Interest rate swaps</b>					
Fair value hedges	-	-	43,333	-	176
Total	-	-	43,333	-	176

Fair value hedges	2019			2018		
	Carrying amount	Accumulated FV adjustments	Change in values of hedged item	Carrying amount	Accumulated FV adjustments	Change in values of hedged item
<b>Hedged item</b>						
Loans and advances - customers	-	-	-	43,886	134	77
Securities at amortized cost	-	-	-	-	-	-
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>43,886</b>	<b>134</b>	<b>77</b>

DHB Bank uses interest rate swaps to hedge the interest rate risk in fair value hedges. The average price of the interest rate swaps are not applicable as at 31 December 2019 (2018: 0.03%).

### Result on hedge accounting transactions

	2019	2018
Result on hedge accounting transactions	39	25
'Result on hedge accounting transactions' comprise the gains and losses from:		
• fair value hedges on the hedging instrument	49	(52)
• fair value hedges on the hedged item	(10)	77
<b>Total</b>	<b>39</b>	<b>25</b>

These results are related to the fair value hedges. DHB Bank applies fair value hedge accounting to the interest rate risk arising from financial instruments at FVOCL or at amortized costs with fixed interest rates. DHB Bank uses interest rate swaps as a hedging instrument.

## Notes to the Financial Statements

### 4.8 Property and equipment & assets held for sale

The changes in book value of property and equipment in 2019 and 2018 are as follows:

	<b>Buildings</b>	<b>Right-of-use assets</b>	<b>Other fixed assets</b>	<b>Total</b>
<b>Balance at 1 January 2019, as previously reported</b>	<b>415</b>	-	<b>843</b>	<b>1,258</b>
Effect of change in accounting policy for initial application of IFRS 16 (Note 3.20)	-	3,022	-	3,022
<b>Balance at 1 January 2019, as adjusted</b>	<b>415</b>	<b>3,022</b>	<b>843</b>	<b>4,280</b>

Investments	7	-	251	258
Divestments	-	-	(5)	(5)
Depreciation	(10)	(463)	(251)	(724)
Revaluation	28	-	-	28
Re-measurement	-	4	-	4
<b>Balance at 31 December 2019</b>	<b>440</b>	<b>2,563</b>	<b>838</b>	<b>3,841</b>

Cost	617	3,026	2,603	6,246
Cumulative depreciation	(490)	(463)	(1,765)	(2,718)
Cumulative revaluations	313	-	-	313
<b>Total</b>	<b>440</b>	<b>2,563</b>	<b>838</b>	<b>3,841</b>

	<b>Buildings</b>	<b>Other fixed assets</b>	<b>Total</b>
<b>Balance at 1 January 2018</b>	<b>410</b>	<b>716</b>	<b>1,126</b>
Investments	-	407	407
Divestments	-	(24)	(24)
Depreciation	(10)	(256)	(266)
Revaluation	15	-	15
<b>Balance at 31 December 2018</b>	<b>415</b>	<b>843</b>	<b>1,258</b>

Cost	610	2,437	3,047
Cumulative depreciation and impairment	(480)	(1,594)	(2,074)
Cumulative revaluations	285	-	285
<b>Total</b>	<b>415</b>	<b>843</b>	<b>1,258</b>

The real estate consists of office premise located in Antwerp which was appraised by independent expert as per 31 December 2019. The total market value of the premise amounted to 440 (2018: 415).

DHB Bank does not have any restrictions on title, and property, plant and equipment pledged as security for liabilities (2018: none).

DHB Bank does not have any contractual commitments for the acquisition of property, plant and equipment.

Building in Brussels that was classified as held for sale is sold in December 2018 and there was no non-current assets held for sale as at 31 December 2018.

## Notes to the Financial Statements

**The changes in book value of assets held for sale in 2019 and 2018 are as follows:**

There are no assets held for sale in 2019.

	Buildings	Total
<b>Balance at 1 January 2018</b>	<b>1,932</b>	<b>1,932</b>
Divestments	(1,932)	(1,932)
<b>Balance at 31 December 2018</b>	<b>-</b>	<b>-</b>

The building in own use located in Brussels, which was classified as non-current assets held for sale as of 31 December 2017, was sold in December 2018 for an amount of EUR 2.1 million and subsequently derecognized from the statement of financial position taking into account a

book profit of EUR 0.1 million that is recorded as a profit under other operating income (please refer to note 5.4). The related revaluation reserve was allocated to retained earnings.

### 4.9 Intangible assets

The changes in book value of intangibles are as follows:

	2019	2018
<b>Balance at 1 January</b>	<b>354</b>	<b>287</b>
Investments	23	188
Amortization	(97)	(121)
<b>Balance at 31 December</b>	<b>280</b>	<b>354</b>
Cost	4,642	4,617
Cumulative amortization	(4,362)	(4,263)
<b>Total</b>	<b>280</b>	<b>354</b>

This item mainly includes licenses. The investment amounting to 23 (2018: 188) relates mainly to expenses for banking software. There are no impairment on intangible assets..

### 4.10 Income tax assets

	2019	2018
Current tax assets	118	501
Deferred tax assets	24	5
<b>Total</b>	<b>142</b>	<b>506</b>

The current tax assets include receivables due from the tax authorities. The deferred tax assets are recoverable amounts in future periods in respect of deductible temporary differences.

# Notes to the Financial Statements

<a href="#">Table of Contents</a>
<a href="#">About DHB Bank</a>
<a href="#">Report of the Supervisory Board</a>
<a href="#">Report of the Managing Board</a>
<a href="#">DHB Bank Overview</a>
<a href="#">Corporate Governance</a>
<a href="#">Statement of Financial Position</a>
<a href="#">Statement of Profit or Loss</a>
<a href="#">Statement of Comprehensive Income</a>
<a href="#">Statement of Changes in Equity</a>
<a href="#">Statement of Cash Flows</a>
<a href="#">Notes to the Financial Statements</a>
<a href="#">Other Information</a>
<a href="#">DHB Bank Locations and Contact Details</a>

The movements in deferred tax assets are as follows in 2019:

	Balance at 1 January	Recognized in income statement	Recognized in other comprehensive income	Balance at 31 December
Employee benefits	5	19	-	24
<b>Total</b>	<b>5</b>	<b>19</b>	<b>-</b>	<b>24</b>

## 4.11 Other assets

	2019	2018
Prepayments	6,500	5,665
Other receivables	1,136	2,732
<b>Total</b>	<b>7,636</b>	<b>8,397</b>

Assets that due to their nature cannot be classified in specific statement of financial position items are presented under 'Other assets'.

## 4.12 Due to banks

Due to banks comprise amounts owed to banking institutions insofar as not embodied in debts evidenced by certificates.

	2019	2018
Current accounts	1,241	1,522
Borrowings	111,525	154,038
<b>Total</b>	<b>112,766</b>	<b>155,560</b>

Majority of the balance represents funds obtained through repo transactions amounting to 101,514 (2018: 114,367). Most of the repo transactions relate to the participation in the targeted longer-term refinancing operations (TLTRO), a program that aims to stimulate lending to the real economy in the Eurozone. The interest rate on the TLTROs is normally fixed over the life of the operations at the benchmark rate of the European Central Bank. As per year end 2017, DHB Bank holds EUR 103 million (start date 29 June 2016) in funding from the European Central Bank (ECB) under the second series of targeted longer-term refinancing operations (TLTRO II). As on 31 January 2018 the bank's benchmark stock of eligible EEA loans exceeds a threshold of EUR 352 million in balance, retrospectively the interest rate has been fixed as minus 0.40% per year, which is calculated as 632. This discount qualifies as a government grant and is presented as negative interest expense in the income statement and deducted from the carrying amount in the statement of financial position.

In exchange for the funding obtained, securities need to be pledged whereby a certain haircut is taken into account on the valuation of those securities that is based on the type of instrument and the remaining maturity.

There is no pledge for total funding on the loans and advances (2018: 15,602) and none on the due to banks (2018: 12,436).

This statement of financial position item includes pledged deposits amounting to 340 (2018: 872) which serve as collateral for several swap transactions.

## Notes to the Financial Statements

### 4.13 Deposits from customers

Deposits from customers comprise amounts owed to retail and commercial sector.

	2019	2018
Current accounts	34,079	40,358
Saving accounts	656,052	633,480
Time deposits	497,347	530,149
<b>Total</b>	<b>1,187,478</b>	<b>1,203,987</b>

This item includes pledged deposits amounting to 23,491 (2018: 41,291) which serve as collateral for loans or off-balance sheet credit instruments granted by DHB Bank.

### 4.14 Provisions

Provisions consist of the following items:

	2019	2018
Employee benefits	1,309	1,120
Other	1	1
<b>Total</b>	<b>1,310</b>	<b>1,121</b>

Other balance compromises impairment allowances calculated for financial guarantee contacts..

#### Employee benefits

Below table shows the movements in provisions for variable remuneration and vitality leave.

	2019	2018
<b>Opening balance</b>	<b>1,120</b>	<b>1,092</b>
Addition through income statement	597	481
Utilization	(402)	(453)
Release	(20)	-
Other	14	-
<b>Closing balance</b>	<b>1,309</b>	<b>1,120</b>

Provisions for employee benefits consist of provisions related to the bank's variable remuneration for an amount of 1,202 (2018: 1,042) and to the defined benefit plan that is applicable for DHB Bank's Belgian staff of 81 (2018: 32), while 26 (2018: 46) is related to vitality leave.

Provisions related to the bank's variable remuneration plan, consist of deferred variable remuneration granted to Managing Board members and senior staff of the bank. It is assumed that all amounts provisioned for, will gradually

become payable within the next 5 years. In line with Dutch regulations, the variable remuneration granted consists of a cash portion (50%) and a portion based on the equity value of the bank (50% as well). The provision related to the latter will be adjusted annually, proportionally with the change in equity value of the bank.

# Notes to the Financial Statements

<a href="#">Table of Contents</a>
<a href="#">About DHB Bank</a>
<a href="#">Report of the Supervisory Board</a>
<a href="#">Report of the Managing Board</a>
<a href="#">DHB Bank Overview</a>
<a href="#">Corporate Governance</a>
<a href="#">Statement of Financial Position</a>
<a href="#">Statement of Profit or Loss</a>
<a href="#">Statement of Comprehensive Income</a>
<a href="#">Statement of Changes in Equity</a>
<a href="#">Statement of Cash Flows</a>
<a href="#">Notes to the Financial Statements</a>
<a href="#">Other Information</a>
<a href="#">DHB Bank Locations and Contact Details</a>

## Defined benefit plan

DHB Bank has insured its obligations under the pension plan for its employees. The related insurance premiums are paid and recognized in profit and loss as staff expenses. Due to a change in legislation in 2016 in Belgium, DHB Bank needs to guarantee a minimum return to its employees in the Belgium Branch. DHB Bank needs to recognize a defined benefit liability in relation to this guarantee to cover

any deficit that might arise (e.g. due defaulting insurance company) in case the insurance company does not cover the minimum guarantee.

The associated net defined benefit liability that is presented as a provision is as follows:

	2019	2018
Fair value of plan assets	809	727
Defined benefit obligation	890	759
<b>Net defined benefit liability</b>	<b>81</b>	<b>32</b>

The movement of the net defined benefit liability is as follows:

	2019	2018
<b>Opening balance of plan assets</b>	<b>727</b>	<b>675</b>
Actual return on plan assets	24	17
Employer contribution	54	41
Plan participants' contributions	11	9
Benefits paid	(7)	(15)
<b>Closing balance of plan assets</b>	<b>809</b>	<b>727</b>
<b>Opening balance of defined benefit obligation</b>	<b>759</b>	<b>717</b>
Service cost	43	38
Interest cost	14	13
Plan participants' contributions	11	9
Actuarial gain/loss	70	(3)
Benefits paid	(7)	(15)
<b>Closing balance of defined benefit obligation</b>	<b>890</b>	<b>759</b>
<b>Net defined benefit liability</b>	<b>81</b>	<b>32</b>

## Notes to the Financial Statements

For the calculation of the net defined benefit liability, the following assumptions were taken into account:

	2019	2018
Discount rate:	0.88%	1.85%
Expected return on assets:	0.88%	1.85%
Expected rate of salary increases, including inflation:	1.00%	2.00%
Duration:	16.8	17.3
Retirement age:	65	65
Withdrawal rates per age category:		
o 20-29 years:	10.00%	10.00%
o 30-39 years:	8.00%	8.00%
o 30-49 years:	6.00%	6.00%
o 50-54 years:	4.00%	4.00%
o 55-64 years:	0.00%	0.00%

The discount rate and withdrawal rate considered to be key assumptions by the external actuary. The sensitivity analysis (excluding taxes) of those rates has been determined based on changes of the assumptions occurring at the end of the reporting period that are deemed reasonably possible. The

table discloses the financial impact on the defined benefit obligation if discount rate would increase or decrease if all other assumptions were held constant. In practice, this is unlikely to occur, and some changes of the assumptions may be correlated.

2019	Original	Discount rate		Withdrawal
		-0.5%	0.5%	
Rates	0.88%	0.38%	1.38%	0%
Defined benefit obligation	880	912	856	929
Normal cost	61	67	60	68
Fair value of assets	809	809	809	809

2018	Original	Discount rate		Withdrawal
		-0.5%	0.5%	
Rates	1.85%	1.35%	2.35%	0%
Defined benefit obligation	755	773	739	776
Normal cost	46	46	46	46
Fair value of assets	727	727	727	727

Annual premiums are paid to the insurance company to cover the pension costs in accordance with the insurance contracts. For 2019 the expected contributions are none

(2018: 45) and there is no the estimated payments for 2020 (2019: nil).

## Notes to the Financial Statements

### Onerous contracts

Provision for onerous rental contract relates to the rent obligations of closed branch in Rotterdam branch. Movements of the provision for onerous rental contracts are as follows:

	2019	2018
<b>Opening balance</b>	-	<b>32</b>
Addition	-	-
Utilization	-	(31)
Release	-	(1)
<b>Closing balance</b>	-	-

### 4.15 Income tax liabilities

	2019	2018
Current tax liabilities	271	885
Deferred tax liabilities	254	157
<b>Total</b>	<b>525</b>	<b>1,042</b>

Current tax liabilities include payables due, to tax authorities.

According to our accounting policies all other comprehensive income items under equity must be presented net of tax effect. If these equity items show positive balance, the tax effect has to be shown under deferred tax liabilities.

The movements in deferred tax liabilities are as follows in 2019:

	Balance at 1 January	Recognized in income statement	Recognized in other comprehensive income	Balance at 31 December
Property and equipment – real estate valuation	86	(18)	-	68
Fair value reserve	67	-	114	181
Other	4	1	-	5
<b>Total</b>	<b>157</b>	<b>(17)</b>	<b>114</b>	<b>254</b>

### 4.16 Other liabilities

	2019	2018
Accrued expenses	2,282	1,953
Lease liabilities	2,154	-
Payables to suppliers	78	57
Other payables	2,879	2,323
<b>Total</b>	<b>7,393</b>	<b>4,333</b>

# Notes to the Financial Statements

Table of Contents
About DHB Bank
Report of the Supervisory Board
Report of the Managing Board
DHB Bank Overview
Corporate Governance
Statement of Financial Position
Statement of Profit or Loss
Statement of Comprehensive Income
Statement of Changes in Equity
Statement of Cash Flows
Notes to the Financial Statements
Other Information
DHB Bank Locations and Contact Details

## Lease liabilities

	2019
<b>Maturity analysis – contractual undiscounted cash flows</b>	
Less than one year	409
One to two years	377
Three to four years	300
Four to five years	303
More than five years	861
<b>Total undiscounted lease liabilities</b>	<b>2,250</b>
<b>Lease liabilities included in the statement of financial position at 31 December</b>	
Current	383
Non-current	1,771

## 4.17 Share Capital

Referring to article 67, paragraph 1 of Book 2 of the Dutch Civil Code, the authorized capital amounts to EUR 227.5 million. According to the Articles of Association the shares are subdivided into 500,000 ordinary shares, out of which 250,000 shares have been issued and fully paid up. All of these instruments have a par value of EUR 455 (four hundred fifty five).

## 4.18 Revaluation Reserves

The revaluation reserves as presented in the statement of financial position comprise a revaluation reserve and fair value reserve and cannot be freely distributed as they qualify as legal reserves under Dutch corporate law.

### Revaluation reserve

Revaluation reserve is linked to the fair value of property in use by the bank as determined management based on reports from independent appraisers. The correction related to the depreciation of the assets is taken into account in the revaluation reserve.

### Fair value reserve

This reserve encompasses the unrealized gains and losses on securities classified as FVOCI excluding impairment losses, until the investment is derecognized or impaired.

## 4.19 Defined Benefit Obligation Reserve

This item relates to actuarial gains or losses on the defined benefit pension plan for DHB Bank's Belgian employees.

## 4.20 Retained Earnings

Retained earnings can be freely distributed, except for an amount of 1,105 (2018: 992) related to the unrealized positive fair value on derivatives after tax effect that is included in the statement of profit or loss and to be treated as a legal reserve under Dutch corporate law.

# Notes to the Financial Statements

Table of Contents
About DHB Bank
Report of the Supervisory Board
Report of the Managing Board
DHB Bank Overview
Corporate Governance
Statement of Financial Position
Statement of Profit or Loss
Statement of Comprehensive Income
Statement of Changes in Equity
Statement of Cash Flows
Notes to the Financial Statements
Other Information
DHB Bank Locations and Contact Details

## 5. STATEMENT OF PROFIT OR LOSS

### 5.1 Net interest income

	2019	2018
<b><i>Interest income from:</i></b>		
Loans and advances – customers	48,389	58,058
Loans and advances – banks	4,859	5,196
Financial assets at FVOCI	694	527
Securities at amortized cost	653	(13)
Cash and balances with central banks	416	418
Derivative financial instruments	-	(153)
Other interest income	89	67
<b>Interest income</b>	<b>55,100</b>	<b>64,100</b>
<b><i>Interest expense from:</i></b>		
Deposits from customers	7,192	8,722
Due to banks	1,250	1,847
Lease liabilities	30	-
Other interest expense	1	19
<b>Interest expense</b>	<b>8,473</b>	<b>10,588</b>
<b>Total</b>	<b>46,627</b>	<b>53,512</b>

Derivative financial instruments are the net amount of interest received and paid regarding derivatives used for hedge accounting on assets.

For financial assets or financial liabilities that are not at FVPL, the total interest income amounts to 55,100 (2018: 64,100) and total interest expense amounts to 8,473 (2018: 10,588).

### 5.2 Net fee and commission income

	2019	2018
Banking services	1,223	1,026
Cash loans	263	25
Letter of credits	92	193
Letter of guarantees	18	20
Other fees and commissions	83	289
<b>Sub-total</b>	<b>1,679</b>	<b>1,553</b>
Fee and commission expense	205	208
<b>Total</b>	<b>1,474</b>	<b>1,345</b>

There is no fee and commission income and expense respectively from derivative financial instruments that are classified as FVPL.

## Notes to the Financial Statements

Fee and commission income	2019			2018
	At a point in time	Over time	Total	Total
Belgium	1,053	-	1,053	803
Netherlands	572	46	618	744
Germany	7	1	8	6
<b>Total</b>	<b>1,632</b>	<b>47</b>	<b>1,679</b>	<b>1,553</b>

Fee and commission expense	2019		2018
	Netherlands	Total	Total
Netherlands	205		204
Germany	-		-
Belgium	-		4
<b>Total</b>	<b>205</b>		<b>208</b>

### 5.3 Result on financial transactions

	2019	2018
Results from FVOCI bank transactions	216	8
Results from securities transactions	129	526
Results from derivatives transactions	(4,582)	(14,567)
<b>Total</b>	<b>(4,237)</b>	<b>(14,033)</b>

'Results from securities transactions' are unrealized fair value gains and losses of debt securities held in FVPL portfolio and realized fair value gains and losses from debt instruments held in FVOCI portfolio. In this item are also included the amounts transferred from equity to the income statement on the sale of financial assets at FVOCI.

'Results from FVOCI bank transactions' are realized fair value gains and losses of bank syndicated loans held in FVOCI portfolio.

'Results from derivatives transactions' reflect fair value results

(including foreign currency translation results) on FX swap and cross currency swap transactions, which are concluded to positioning for loans and advances in other currencies, mainly USD and TRY. The differences between their spot rates and forward rates are amortized daily and recognized through the lifetime of the respective transactions.

Within the results from securities transactions, the following amounts were reclassified from equity to the statement of profit and loss in connection with the sale of securities that were part of the securities portfolio during 2019.

	2019	2018
Gross amounts (as recorded in statement of profit or loss)	91	776
Net amounts (as reclassified from equity)	68	582

### 5.4 Other operating income

	2019	2018
Other operating income	7	121

Other operating income consists of non-recurring income items, mainly related to the sale of real estates. In 2018, DHB Bank sold the Brussels building which was classified as non-

current asset held for sale in 2017. The transactions resulted in a gain of EUR 0.1 million.

## Notes to the Financial Statements

### 5.5 Staff expenses

	2019	2018
Wages and salaries	8,981	8,736
Other social security costs	1,347	1,300
Pension costs	1,085	961
Other staff costs	646	641
<b>Total</b>	<b>12,059</b>	<b>11,638</b>

The current number of full-time equivalents in 2019 was 110 (2018: 111)

	2019	2018
In The Netherlands	67	66
Outside The Netherlands	43	45
<b>Total</b>	<b>110</b>	<b>111</b>

Pension costs consist of payments to a defined contribution plan, for which DHB Bank pays fixed contributions and there is no legal or constructive obligation to pay further

contributions. Further reference is made to note 4.14..

The Managing Board compensation is as follows:

<b>Total remuneration</b>	2019	2018
Short-term employee benefits	1,591	1,535
Post-employment benefits	99	95
<b>Total</b>	<b>1,690</b>	<b>1,630</b>

Included in the short-term employee benefits is a variable remuneration of 248 (2018: 198).

### 5.6 Other administrative expenses

	2019	2018
Other administrative expenses	8,094	7,361
Other administrative expenses refer to operational expenses incurred during the year. Major items in other administrative expenses are the premiums regarding deposit guarantee scheme, regulatory supervision expenses, IT expenses and communication expenses.	Social charges in relation to the Supervisory Board are excluded from this and booked under personnel expenses.	
The expenses of the current and former members of the Supervisory Board amounted to 295 (2018: 288) in 2019, of which 245 (2018: 262) relates to the fixed remuneration and 50 (2018: 26) relates to the reimbursements of expenses.	Expenses related to short-term leases and leases of low-value assets are recognized in other administrative expenses and are amounted to 99 and 9, respectively.	
	This item also includes the expenses for audit and audit related services of Deloitte Accountants B.V. (2018: Ernst & Young Accountants LLP):	

	2019	2018
Audit of financial statements	186	192
Audit related services	58	39
<b>Total</b>	<b>244</b>	<b>231</b>

# Notes to the Financial Statements

<a href="#">Table of Contents</a>
<a href="#">About DHB Bank</a>
<a href="#">Report of the Supervisory Board</a>
<a href="#">Report of the Managing Board</a>
<a href="#">DHB Bank Overview</a>
<a href="#">Corporate Governance</a>
<a href="#">Statement of Financial Position</a>
<a href="#">Statement of Profit or Loss</a>
<a href="#">Statement of Comprehensive Income</a>
<a href="#">Statement of Changes in Equity</a>
<a href="#">Statement of Cash Flows</a>
<a href="#">Notes to the Financial Statements</a>
<a href="#">Other Information</a>
<a href="#">DHB Bank Locations and Contact Details</a>

With the recommendation of the Supervisory Board's Risk and Audit Committee, the shareholders resolved on 20 May 2019 to appoint Deloitte Accountants B.V. as DHB Bank's external auditor, starting from the fiscal year 2019. In addition to the audit of the financial statements Deloitte Accountants B.V. provided the following services: an audit of the regulatory reporting to DNB (Corep/Finrep), agreed upon procedures

regarding the interest rate risk report and Deposit Guarantee Scheme (DGS) report to DNB as well as the by Belgium law required audit/review of the Belgium Branch.

From 244, 90 was paid in 2019. The remainder is accrued in the statement of financial position as a liability.

## 5.7 Net impairment charge

	2019	2018
Loans and advances amortized cost	1,896	2,118
Loans and advances at FVOCI	24	-
Securities	(2)	2
Financial guarantee contracts	-	(7)
<b>Total</b>	<b>1,918</b>	<b>2,113</b>

## 5.8 Taxation

### The Netherlands

Corporate income tax is levied at the rate of 25% (2018: 25%) on the worldwide income of resident companies, which is determined by modifying accounting income for certain exclusions and allowances for tax purposes for the year 2019. A unilateral decree for the avoidance of double taxation provides relief for resident companies from Dutch tax on income, such as foreign business profits derived through a permanent establishment abroad, if no tax treaty applies.

### Germany

Profit is subject to trade tax, which is calculated based on

rate of the local city. Trade tax is not deductible for the calculation of corporate tax at a statutory rate of 25%. The statutory solidarity tax is 5.5% on corporate tax. The effective tax rate is estimated at 30.66%.

### Belgium

The statutory tax rate is 29.58% in Belgium consisting of basis tax rate of 29%. The effective tax rate is estimated at 34.41% which is higher than statutory tax rate mainly due to fiscal profit from sale of building in Brussels.

### Reconciliation of effective tax rate

	%	2019	%	2018
Profit before income tax		21,018		19,471
Income tax using the domestic corporation tax rate	(25.00%)	(5,255)	(25.00%)	(4,868)
Effect of tax rates in foreign jurisdictions	(0.28%)	(59)	(0.35%)	(68)
Non-deductible expenses / tax exempt items	(0.08%)	(17)	(0.14%)	(28)
Other	(0.07%)	(15)	(0.33%)	(64)
<b>Total</b>	<b>(25.43%)</b>	<b>(5,346)</b>	<b>(25.82%)</b>	<b>(5,028)</b>

### Income tax expense recognized in income statement

	2019	2018
Current income tax expense	(5,382)	(5,317)
Deferred income tax expense	36	289
<b>Total</b>	<b>(5,346)</b>	<b>(5,028)</b>

# Notes to the Financial Statements

<a href="#">Table of Contents</a>
<a href="#">About DHB Bank</a>
<a href="#">Report of the Supervisory Board</a>
<a href="#">Report of the Managing Board</a>
<a href="#">DHB Bank Overview</a>
<a href="#">Corporate Governance</a>
<a href="#">Statement of Financial Position</a>
<a href="#">Statement of Profit or Loss</a>
<a href="#">Statement of Comprehensive Income</a>
<a href="#">Statement of Changes in Equity</a>
<a href="#">Statement of Cash Flows</a>
<a href="#">Notes to the Financial Statements</a>
<a href="#">Other Information</a>
<a href="#">DHB Bank Locations and Contact Details</a>

Income tax related to components of other comprehensive income	2019	2018
Revaluation reserve	-	-
Fair value reserve	(114)	235
<b>Total</b>	<b>(114)</b>	<b>235</b>

## 5.9 Dividends

	2019	2018
Dividends proposed	-	14,443
Dividend per ordinary share	-	0.0578

Dividend distribution is subject to approval by the Supervisory Board and General Meeting of Shareholders and depending on the no-objection decision of DNB as per the Dutch regulations.

## 6. ADDITIONAL NOTES

### 6.1 Commitments and contingent liabilities

In the normal course of business DHB Bank is a party to activities whose risks are not reflected in whole or part in the statement of financial position. In response to the needs of its customers, DHB Bank offers various irrevocable commitments and contingent liabilities related to loans. Fees received from these activities are recorded in the income statement when the service is delivered.

Commitments and contingent liabilities include all liabilities arising from transactions in which DHB Bank has provided

a guarantee or entered into a commitment to third parties. Commitments and contingent liabilities are initially recognized at fair value.

Non-credit substitute guarantees comprise letter of guarantees issued by DHB Bank.

Irrevocable letters of credit mainly secure payments to third parties for a customer's foreign and domestic trade transactions in order to finance a shipment of goods.

The contingent liabilities can be broken down into liabilities in respect of:

	2019	2018
Non-credit substitute guarantees	1,512	1,286
Irrevocable letters of credit	-	3,612
<b>Total</b>	<b>1,512</b>	<b>4,898</b>

The contingent liabilities by concentrations of geographical regions can be specified as follows:

	2019	2018
The Netherlands	114	1,030
Rest of Europe	1,398	3,868
<b>Total</b>	<b>1,512</b>	<b>4,898</b>

In addition to the business-related commitments and contingent liabilities, DHB Bank entered into a 5-year rental agreement for office in Dusseldorf starting May 2015. The rental agreements qualify as an operational lease with an annual rent for the office space that amounts to 90. As of year-

end 2016 the bank also agreed on a 10-year rental agreement for the headquarters in Rotterdam, an 8 year contract for Charleroi branch and a 2 year contract for Liège branch with yearly amounts of 215, 16, and 14 respectively.

## Notes to the Financial Statements

Table of Contents
About DHB Bank
Report of the Supervisory Board
Report of the Managing Board
DHB Bank Overview
Corporate Governance
Statement of Financial Position
Statement of Profit or Loss
Statement of Comprehensive Income
Statement of Changes in Equity
Statement of Cash Flows
Notes to the Financial Statements
Other Information
DHB Bank Locations and Contact Details

### 6.2 Related parties

Parties are considered to be related, if one party has the ability to control the other party or exercise significant influence over the other party in making financial or operational decisions or if majority of the shares of the parties are owned by the same shareholder. The related parties consist of C Group, Halk Group, the members of the Supervisory Board and Managing Board of DHB Bank and their relatives. As of year-end 2019, C Group companies consist of Demir Kyrgyz International Bank, C Faktoring A.Ş., C Yatırım Holding A.Ş., C & C Art Holding Limited, HCBG Holding B.V., C International N.V., C Real Estate LLC, Access Financial Services – IFN S.A., C Art Holdings Limited, Cingilli Collection Limited, HC Family Financing Limited and Ideal Art (Suisse) SA. Halk group companies consist of Türkiye Halk Bankası A.Ş., Türkiye Halk Bankası A.Ş. Bahrain branch, Halkbank AD Skopje, Halk Finansal Kiralama A.Ş., Halk Faktoring A.Ş and Halkbank AD Beograd.

During the year, the bank entered into a number of transactions, mainly short term, with related parties in the normal course of business. These normal banking transactions are related to loans and advances, deposits, letter of credits and guarantees. All of these transactions were carried out at arms-length pricing and within the limits and the regulatory guidelines set by the Dutch Central Bank.

Regarding the total loans to the related parties, loans are granted against cash collaterals amounting to 2,145 (2018: 2,105). There are no outstanding risks in 2019 against third party promissory notes/cheques (2018: none).

Further reference is made to note 5.5 for the key management personnel compensation.

The outstanding balances with related parties for the year ended 31 December 2019 are as follows:

	Parent companies	Other related parties	Key management and their relatives	Total
<b>Assets</b>				
Securities at amortized cost	9,439	-	-	<b>9,439</b>
Loans and advances – banks	-	5,052	-	<b>5,052</b>
Loans and advances – customers	-	2,179	-	<b>2,179</b>
<b>Liabilities</b>				
Due to banks	125	480	-	<b>605</b>
of which received cash collaterals for loans	-	-	-	-
Deposits from customers	11,475	2,568	30	<b>14,073</b>
of which received cash collaterals for loans	-	2,145	-	<b>2,145</b>
<b>Commitments and contingent liabilities</b>				
Letter of credits	-	-	-	-
Guarantees	3	17	-	<b>20</b>

The income and expenses in respect of related parties included in the financial statements for the year 2019 are as follows:

	Parent companies	Other related parties	Key management and their relatives	Total
Interest income	662	814	-	<b>1,476</b>
Interest expense	3	153	1	<b>157</b>
Commission income	2	28	-	<b>30</b>
Commission expense	115	2	-	<b>117</b>

## Notes to the Financial Statements

The outstanding balances with related parties for the year ended 31 December 2018 are as follows:

	Parent companies	Other related parties	Key management and their relatives	Total
<b>Assets</b>				
Loans and advances – banks	259	2,503	-	<b>2,762</b>
Loans and advances – customers	-	19,879	-	<b>19,879</b>
<b>Liabilities</b>				
Due to banks	795	726	-	<b>1,521</b>
of which received cash collaterals for loans	-	-	-	-
Deposits from customers	164	3,212	201	<b>3,577</b>
of which received cash collaterals for loan	-	2,105	-	<b>2,105</b>
<b>Commitments and contingent liabilities</b>				
Letter of credits	-	-	-	-
Guarantees	3	-	-	<b>3</b>

The income and expenses in respect of related parties included in the financial statements for the year 2018 are as follows:

	Parent companies	Other related parties	Key management and their relatives	Total
Interest income	185	2,108	56	<b>2,349</b>
Interest expense	1	144	4	<b>149</b>
Commission income	3	44	6	<b>53</b>
Commission expense	103	-	-	<b>103</b>

### 6.3 Capital adequacy

The bank manages the adequacy of its own funds and makes adjustments in light of changes in economic conditions and regulatory requirements among others by adjusting the dividend payment to shareholders. The own funds is adequate to cover the credit risk of on-statement of financial position and off-statement of financial position items, market risks, the operational risk and other material risks considered relevant according to the bank's internal capital adequacy assessment process (ICAAP) and the supervisory review and evaluation process (SREP) by DNB. The bank's own funds are solely comprised of Common Equity Tier 1 (CET1) capital which is considered to have the highest loss absorbing capacity to cover unexpected loss.

The bank sets capital adequacy targets and uses the bank's risk appetite along with its actual risk profile and business plans as a basis. Other determining factors are expectations and/or requirements of the stakeholders as well as the position of

the bank in the Dutch banking sector. As a consequence, the bank's capital management encompasses both economic and regulatory approach in order to be comprehensive and effective.

CRDIV/CRR standards are in effect as of January 2014. The objective of CRDIV/CRR is to enhance the capital adequacy of the banking industry by making it more responsive to risk. Under CRDIV/CRR banks have the option to choose between various approaches ranging from standardized to advanced methods. DHB Bank applies the standardized approach for credit risk, market risk and operational risk.

# Notes to the Financial Statements

Table of Contents
About DHB Bank
Report of the Supervisory Board
Report of the Managing Board
DHB Bank Overview
Corporate Governance
Statement of Financial Position
Statement of Profit or Loss
Statement of Comprehensive Income
Statement of Changes in Equity
Statement of Cash Flows
Notes to the Financial Statements
Other Information
DHB Bank Locations and Contact Details

DHB Bank's total own funds, the capital ratio / BIS ratio and the Tier 1 capital figures according to CRDIV/CRR Basel III Capital Accord as of 31 December 2019 and the previous year are as follows:

	2019		2018	
	Required	Actual	Required	Actual
Total capital	90,358	223,540	95,751	223,192
Total capital ratio / BIS ratio(*)	8.00%	19.79%	8.00%	18.65%
Tier 1 capital	50,826	223,540	53,860	223,192
Tier 1 capital ratio	4.50%	19.79%	4.50%	18.65%
Risk weighted assets		1,129,469		1,196,887

(\*) 8.00% is the minimum requirement.

The total capital is based on the expectation that 100% of the net profit for the year 2019 is distributed as dividend as proposed by the Managing Board and adopted by the Supervisory Board and General Meeting of Shareholders, and subsequently depending on the no-objection decision of De Nederlandsche Bank (the Dutch Central Bank). If

the entire net profit for the year 2019 would be taken into account, the actual total capital would be 239,213, while the total capital ratio / BIS ratio would be 21.18%.

## 6.4 Fair value measurement of assets and liabilities

Following IFRS 13, the bank defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants under current market conditions.

If there is an active market for the asset or liability, the fair value represents the quoted price in that market. A market is considered active if transactions take place with sufficient frequency and volume.

Where a market is not active, or where quoted prices do not exist for a financial instrument, the bank establishes fair value by using quoted prices for similar instruments in terms of risk category and product characteristics, or valuation techniques. The valuation techniques incorporate assumptions that other market participants would consider in setting a price, including assumptions about default rates and interest yield curves. These techniques include present value approaches where present value of future cash flows from the asset are estimated using a risk-adjusted interest rate. In particular, the discount rates include credit spreads derived from prices of debt securities with different rating categories.

The estimated fair value at any particular point in time depends on prevailing circumstances and is not always strictly comparable with the information provided by different financial institutions. The bank regularly performs a review of valuations in light of available pricing evidence and other market data.

FVOCI securities are stated at market value taking the bid-quotes at year-end from price contributors that have actively and regularly provided quotes during the relevant trading period.

DHB Bank makes fair value adjustments to cover the credit risk on derivatives (credit value adjustment – CVA, and debit value adjustment – DVA). The CVA is applied to derivatives with a positive fair value for counterparties without objective evidence of impairment. The DVA is applied to derivatives with a negative fair value to cover the counterparty's credit risk on DHB Bank.

## Notes to the Financial Statements

<a href="#">Table of Contents</a>
<a href="#">About DHB Bank</a>
<a href="#">Report of the Supervisory Board</a>
<a href="#">Report of the Managing Board</a>
<a href="#">DHB Bank Overview</a>
<a href="#">Corporate Governance</a>
<a href="#">Statement of Financial Position</a>
<a href="#">Statement of Profit or Loss</a>
<a href="#">Statement of Comprehensive Income</a>
<a href="#">Statement of Changes in Equity</a>
<a href="#">Statement of Cash Flows</a>
<a href="#">Notes to the Financial Statements</a>
<a href="#">Other Information</a>
<a href="#">DHB Bank Locations and Contact Details</a>

	31 December 2019		31 December 2018	
	Carrying amount	Fair value	Carrying amount	Fair value
<b>Assets</b>				
Financial assets at amortized cost				
-Securities	40,476	40,611	42,354	42,452
-Loans and advances – banks	40,642	40,854	183,308	177,351
-Loans and advances – customers	961,943	985,411	1,096,792	1,122,564
<b>Total</b>	<b>1,043,061</b>	<b>1,066,876</b>	<b>1,322,454</b>	<b>1,342,367</b>

### Liabilities

Deposits from customers	1,187,478	1,201,383	1,203,987	1,218,628
<b>Total</b>	<b>1,187,478</b>	<b>1,201,383</b>	<b>1,203,987</b>	<b>1,218,628</b>

Certain financial instruments that are not carried at fair value are carried at amounts that approximate fair value, due to their short-term nature and generally negligible credit risk. These financial instruments include cash and balances with central banks and due to banks. These financial instruments are not included in the table above.

DHB Bank discloses fair values using the following fair value hierarchy that reflects the significance of inputs used in making the measurements.

- **Level 1:** Quoted market price (unadjusted) in an active market for an identical instrument.
- **Level 2:** Valuation techniques based on observable inputs either directly (prices) or indirectly (derived from prices). This category includes instruments valued using: quoted market prices in active markets for similar instruments; quoted for identical or similar instruments in markets that are considered less than active; or other valuation techniques where all significant inputs are directly or indirectly observable from market data.

When valuing the financial assets and liabilities, notably with regard to cross-currency interest rate derivatives, observable prices or model inputs are available. Availability of observable market prices and model inputs reduces the need for management judgment and estimation and also reduces the uncertainty associated with determining

fair values. The principal techniques used to value these instruments are based on discounted cash flows.

The principal inputs to these valuation techniques are:

- Quoted interest rates in the swap and bond markets,
- Foreign currency exchange rates from observable markets both for spot and forward contracts and futures,
- Credit spreads mainly derived from prices of credit default swaps (CDS) or other credit-based instruments, such as debt securities.
- **Level 3:** Valuation techniques based on significant unobservable inputs. This category includes all instruments where the valuation technique includes inputs not based on observable data. The bank has designated controls and processes for the determination of the fair value of its financial assets and liabilities. When unobservable inputs are used, management may determine a range of possible valuations based upon differing stress scenarios to determine the sensitivity associated with the valuation. As a final step, the bank considers the need for further adjustments to the calculated price to reflect assumptions that market participants would make.

In the case of DHB Bank, level 3 valuation is applied to buildings, which are carried out at least once per year by 1 or more certified external appraisers based on comparable methodology. For this approach comparable properties

## Notes to the Financial Statements

Table of Contents
About DHB Bank
Report of the Supervisory Board
Report of the Managing Board
DHB Bank Overview
Corporate Governance
Statement of Financial Position
Statement of Profit or Loss
Statement of Comprehensive Income
Statement of Changes in Equity
Statement of Cash Flows
Notes to the Financial Statements
Other Information
DHB Bank Locations and Contact Details

which are for sale in the market are identified and the reported sale price has been adjusted using a grid with the following parameters:

- Listing: this includes a negotiation margin of about 10%,
- Location: this varies from -5% up to +5% for comparable properties,
- State of repair: this varies from -10% up to 10% for comparable properties,
- Size: this varies from -5% up to +5% for comparable properties,
- Quality frontage: this varies from -5% up to +5% for comparable properties.

The adjustment of comparable correlates opposite compared to the subject property. For example, if the comparable property has a better location compared to Antwerp office building than adjustment will be negative. After all adjustments are determined, the comparable are weighted and valuation is finalized.

Non-current assets held for sale have been measured at book value or lower fair value less costs to sell on a non-recurring basis, with fair value measurement categorized as level 3 in the fair value hierarchy.

### Fair value hierarchy for assets and liabilities measured at fair value

The following table shows an analysis of assets and liabilities recorded at fair value by level of the fair value hierarchy.

31 December 2019	Level 1	Level 2	Level 3	Total
<b>Assets</b>				
Financial assets at FVPL				
	-	1,473	-	<b>1,473</b>
Financial assets at FVOCI	140,674	99,344	-	<b>240,018</b>
Derivative financial instruments – hedge accounting	-	-	-	-
Property and equipment – building	-	-	440	<b>440</b>
<b>Total</b>	<b>140,674</b>	<b>100,817</b>	<b>440</b>	<b>241,931</b>
<b>Liabilities</b>				
Financial liabilities held for trading				
	-	1,326	-	<b>1,326</b>
Derivative financial instruments – hedge accounting	-	-	-	-
<b>Total</b>	<b>-</b>	<b>1,326</b>	<b>-</b>	<b>1,326</b>

31 December 2018	Level 1	Level 2	Level 3	Total
<b>Assets</b>				
Financial assets at FVPL				
	-	1,323	-	<b>1,323</b>
Financial assets at FVOCI	116,528	-	-	<b>116,528</b>
Derivative financial instruments – hedge accounting	-	-	-	-
Property and equipment – building	-	-	415	<b>415</b>
Non-current assets held for sale – building	-	-	-	-
<b>Total</b>	<b>116,528</b>	<b>1,323</b>	<b>415</b>	<b>118,266</b>
<b>Liabilities</b>				
Financial liabilities held for trading				
	-	2,088	-	<b>2,088</b>
Derivative financial instruments – hedge accounting	-	176	-	<b>176</b>
<b>Total</b>	<b>-</b>	<b>2,264</b>	<b>-</b>	<b>2,264</b>

There have been no transfers between Level 1, Level 2 and Level 3 during the period.

## Notes to the Financial Statements

### Fair value hierarchy for assets and liabilities not measured at fair value

The following table shows the fair values of assets and liabilities not measured at fair value and analyses them by the level in the fair value hierarchy. Cash and balances with central banks, and due to banks are not shown as their fair value is indistinguishable from their carrying value.

<b>31 December 2019</b>	<b>Level 1</b>	<b>Level 2</b>	<b>Level 3</b>	<b>Total</b>
<b>Assets</b>				
-Securities at amortized cost	40,611	-	-	<b>40,611</b>
-Loans and advances – banks	-	40,854	-	<b>40,854</b>
-Loans and advances – customers	-	985,411	-	<b>985,411</b>
<b>Total</b>	<b>40,611</b>	<b>1,026,265</b>	-	<b>1,066,876</b>
<b>Liabilities</b>				
Deposits from customers	-	1,201,383	-	<b>1,201,383</b>
<b>Total</b>	<b>-</b>	<b>1,201,383</b>	-	<b>1,201,383</b>
<b>31 December 2018</b>	<b>Level 1</b>	<b>Level 2</b>	<b>Level 3</b>	<b>Total</b>
<b>Assets</b>				
-Securities at amortized cost	42,452	-	-	<b>42,452</b>
-Loans and advances – banks	-	177,351	-	<b>177,351</b>
-Loans and advances – customers	-	1,122,564	-	<b>1,122,564</b>
<b>Total</b>	<b>42,452</b>	<b>1,299,915</b>	-	<b>1,342,367</b>
<b>Liabilities</b>				
Deposits from customers	-	1,218,628	-	<b>1,218,628</b>
<b>Total</b>	<b>-</b>	<b>1,218,628</b>	-	<b>1,218,628</b>

### Movements in level 3 financial assets measured at fair value

The following table shows a reconciliation of the opening and closing amounts of level 3 financial assets which are measured at fair value. These assets are buildings in own use. Further reference is made to Note 4.8.

	<b>2019</b>	<b>2018</b>
<b>Balance at 1 January</b>	<b>415</b>	<b>2,342</b>
Investments	7	-
Divestments	-	(1,932)
Depreciation	(10)	(10)
Revaluation	28	15
<b>Balance at 31 December</b>	<b>440</b>	<b>415</b>

As a result of depreciation with an amount of 10 is recognized under "Depreciation and amortization" in the statement of profit or loss and as a result of revaluation with an amount of 19 is recognized under "Retained earnings". The tax amount of 9 is recognized under deferred tax liabilities.

## Notes to the Financial Statements

### 6.5 Offsetting financial assets and financial liabilities

The bank applies credit risk mitigation techniques that include offsetting financial assets and liabilities, enforcing master netting agreements or similar instruments and collateral management.

Financial assets and liabilities are offset per counterparty and the net amount is reported on the statement of financial position if there is a legally enforceable right to set off the recognized amounts and there is an intention to settle on a net basis, or realize the asset and settle the liability simultaneously. The bank applies netting in the statement of financial position to derivative contracts with some counterparties for which the services of a central clearing house are used.

Collateral are assets with material value given to the bank as a way to mitigate or reduce credit risk associated with a credit facility or exposure. In addition, under certain predefined conditions, collateral can also provide a reduction in regulatory capital. Collateral is monitored regularly to ensure eligibility and sufficient value. More frequent monitoring is required for all types of collateral in case of considerable value decrease of the collateral, significant market changes or significant decrease of creditworthiness

of the counterparty. The bank also regularly uses third-party guarantees (e.g. from insurance companies) to mitigate risks. The credit quality of guarantors is initially assessed and continuously monitored to ensure their value in risk mitigation.

Legally enforceable master netting agreement have provisions that make offsetting exercisable only in the event of default, insolvency or bankruptcy of DHB Bank or counterparties. For some transactions, DHB Bank uses the ISDA (International Swaps and Derivatives Association) master netting arrangements. The Bank signs the ISDA master agreement together with a credit support annex (CSA) before they trade over the counter derivatives with each other. Eurex Clearing AG (Eurex Clearing) has been granted authorization as a Central Counterparty (CCP) under the European Market Infrastructure Regulation (EMIR) on 10 April 2014 and also gives the right to master netting agreements for some repo transactions.

The table presents the potential effect on DHB Bank's statement of financial position related to credit risk mitigation.

							2019
	Gross amount	Offsetting counterparty position in the statement of financial position	Net amounts presented in the financial position	Cash collaterals pledged/received	Financial instruments	Net amount	
<b>Financial Assets</b>							
Derivative assets	1,473	-	1,473	(340)	-	1,133	
<b>Total</b>	<b>1,473</b>	<b>-</b>	<b>1,473</b>	<b>(340)</b>	<b>-</b>	<b>1,133</b>	
<b>Financial Liabilities</b>							
Derivative liabilities	1,326	-	1,326	(1,020)	-	306	
Repo agreements	101,514	-	101,514	-	(101,514)	-	
<b>Total</b>	<b>102,840</b>	<b>-</b>	<b>102,840</b>	<b>(1,020)</b>	<b>(101,514)</b>	<b>306</b>	

## Notes to the Financial Statements

<a href="#">Table of Contents</a>
<a href="#">About DHB Bank</a>
<a href="#">Report of the Supervisory Board</a>
<a href="#">Report of the Managing Board</a>
<a href="#">DHB Bank Overview</a>
<a href="#">Corporate Governance</a>
<a href="#">Statement of Financial Position</a>
<a href="#">Statement of Profit or Loss</a>
<a href="#">Statement of Comprehensive Income</a>
<a href="#">Statement of Changes in Equity</a>
<a href="#">Statement of Cash Flows</a>
<a href="#">Notes to the Financial Statements</a>
<a href="#">Other Information</a>
<a href="#">DHB Bank Locations and Contact Details</a>

2018

	Gross amount	Offsetting counterparty position in the statement of financial position	Net amounts presented in the financial position	Cash collaterals pledged/received	Financial instruments	Net amount
<b>Financial Assets</b>						
Derivative assets	1,323	-	1,323	(872)	-	451
<b>Total</b>	<b>1,323</b>	<b>-</b>	<b>1,323</b>	<b>(872)</b>	<b>-</b>	<b>451</b>
<b>Financial Liabilities</b>						
Derivative liabilities	2,088	-	2,088	(1,860)	-	228
Repo agreements	114,367	-	114,367	-	(114,367)	-
<b>Total</b>	<b>116,455</b>	<b>-</b>	<b>116,455</b>	<b>(1,860)</b>	<b>(114,367)</b>	<b>228</b>

### 6.6 Transfer of financial assets

DHB Bank's financial assets that have been transferred, but do not qualify for derecognition are financial assets at FVOCI and financial assets at amortized cost used in sale and repurchase transactions.

	2019	2018
<b>Gross carrying amount</b>	<b>Sale and repurchase</b>	<b>Sale and repurchase</b>
<b>Transferred assets not qualifying for derecognition</b>		
Financial assets at FVOCI	111,913	86,538
Securities at amortized cost	-	22,274
Loans and advances	-	15,602

### Associated liabilities

Due to banks	101,514	114,367
--------------	---------	---------

DHB Bank has transferred but has not derecognized these assets. The bank has determined that it retains substantially all the risks, including credit risk and market risk, and rewards of these securities and loans, and therefore has not derecognized them.

From the financial assets at FVOCI and securities at amortized cost 161,698 (2018: 139,054) is under custody with DNB and serves as a pool of ECB eligible securities that can be used to obtain funding from the ECB, of which 111,913 (2018: 108,812) is pledged for total funding for an amount of 101,514 (2018: 101,931) as obtained from the ECB under the (Targeted) Long Term Refinancing Operations and none (2018: none) is under custody by other banks and is blocked as a pledge for other short term repo borrowings amounting to none (2018: none). There are 18,747 remaining

freely available ECB eligible FVOCI assets (2018: 10,162) and securities at amortized cost of 31,038 (2018: 20,080) is in custody of DNB but freely available and will be pledged to DNB in case DHB Bank wants to draw down more funding from this DNB credit facility.

The pledged transactions with DNB are conducted in accordance with the general terms and conditions of DNB.

There is no pledge for total funding (2018: 15,602) from loans and advances at amortized cost and none (2018: 12,436) in the form of due to banks.

## 6.7 Subsequent events

The Covid-19 pandemic and its wide-ranging worldwide negative impacts - particularly on the real economy - production and distribution of goods and providing services - will be quite severe in 2020. As the spread of Covid-19 accelerates further throughout much of the world, quarantines and shutdowns are being implemented, which inevitably leads to significant deterioration in the operational and financial capabilities of most companies and economies worldwide. Expectations that the global economy will contract in 2020 are becoming more and more widespread with significant repercussions in the following years. In consideration of this outlook, the bank applies a number of stress scenarios to anticipate the consequences of plausible events. These scenarios assume the bank to experience direct defaults and increase in the risk weights of the assets due to widespread and worldwide economic slowdown, covering especially sectors such as tourism, transportation, hospitality, aviation, travel, oil and gas, construction, manufacturing, automotive and

consumer products. The bank also measures the potential impact of these possible adverse developments on the bank's solvency and liquidity parameters. These tests reveal that DHB Bank would weather a further deterioration of the situation in the current available scenarios, thanks to its very high liquidity and very strong capital base, supported by an active management of the bank's operations in good dialogue with its customers and stakeholders. On the positive side, governments and central banks in almost all countries are announcing comprehensive measures to support the companies and people that are severely impacted by the pandemic as well as the banks to enable them to continue funding the real economy. These supportive measures provide a cautious comfort. Nevertheless, uncertainty about when this pandemic can be controlled on a global basis makes it difficult to predict the outlook for the coming period. In this context, the Management will continue to steer the bank cautiously in this unprecedented period.

Table of Contents
About DHB Bank
Report of the Supervisory Board
Report of the Managing Board
DHB Bank Overview
Corporate Governance
Statement of Financial Position
Statement of Profit or Loss
Statement of Comprehensive Income
Statement of Changes in Equity
Statement of Cash Flows
Notes to the Financial Statements
Other Information
DHB Bank Locations and Contact Details

## 7. RISK MANAGEMENT

Effective risk and capital management is fundamental to the bank's business and plays a crucial role in enabling management to operate successfully in a changing environment. Exposure to risk is inherent in providing financial services, and DHB Bank assumes a variety of risks in its ordinary business activities.

The bank's organization-wide risk management approach is supported by its organizational structure, policies and procedures as well as methods for assessing and managing risks. Furthermore, the risk management framework is supported by a strong risk culture at all levels. The maintenance of risk awareness in the organization is regarded as an essential component for DHB Bank's business strategies.

DHB Bank's ability to define risks is regarded as a key competency. Risks identified are measured and, to the extent possible, addressed in the overall risk management framework.

The measurement models and techniques employed are continually subjected to assessment for appropriateness and reliability. For the risk types that are difficult to quantify, the bank places greater emphasis on qualitative risk factors and on the assessment of activities to gauge the overall level of risks to ensure that they are within the approved risk appetite. Risk factors for new products are systemically identified using a new products approval process initiated by the unit owning the product. All related front and back office units and Risk Management evaluate the product specifications and assess the risk level of the product in all aspects before the launch date.

DHB Bank had satisfactory results for most of the examinations and self-assessments. Concerning the bank's compliance framework, in accordance with the critical remarks of DNB in its early 2019 report, the MB initiated an improvement plan covering various items including systemic integrity risk analysis (SIRA), customer due diligence (CDD) documentation, transaction monitoring and reporting. For the purpose of adopting the best practices, the MB also engaged external consultants to bolster the bank's compliance in all aspects with a three lines of defense approach. It will be ultimately validated by an acknowledged third party in the end of 2020. Progress vis-à-vis the implementation of the related action plan is

being realized under the oversight of the SB and shared with DNB on a periodical basis. DNB informed in April 2019 that it was evaluating whether measures would be taken as a result of the findings with respect to KYC and AML matters, without any additional information up to now in this respect. In the below sections DHB Bank's risk position is presented in detail. Given figures are according to fair value or amortized cost, net of allowances of impairment.

### ***Risk types and their management***

#### **Credit risk**

Credit risk is the risk of encountering losses associated with an obligor's inability or unwillingness to fulfill its obligations towards DHB Bank. Losses associated with credit risk include either the actual default on repayment or a loss of value in financial assets caused by the decrease in the obligor's credit quality. Credit risk stems from various forms of lending to customers, but also from counterparty, settlement and country risk.

The bank's credit management covers the whole lending process, from loan application, assessment, processing, and monitoring up to credit portfolio management, and is based on guidelines and policies set forth by the Managing Board. DHB Bank places an emphasis on building long-term relationship with its customers on the basis of an understanding of customers' individual financial situation and general market environment.

The bank ensures that credit quality is not compromised for growth, and for this purpose applies separate limits for all the lending activities in accordance with the credit approval procedures. All loan decisions are made by the Credit Committee. The loans above a certain level are additionally subject to positive advice from the SBCC or full SB, depending on the respective amount. As for retail credits, the acceptance criteria is drawn up and reviewed separately under the approval authority granted by the Managing Board.

The bank dedicates considerable resources to controlling credit risk effectively. Operating under a sound credit administration, measurement, monitoring and reporting process, DHB Bank strives to maintain appropriate control over credit risk at portfolio, obligor group and individual facility levels. Credit monitoring is carried out at individual

## Notes to the Financial Statements

Table of Contents
About DHB Bank
Report of the Supervisory Board
Report of the Managing Board
DHB Bank Overview
Corporate Governance
Statement of Financial Position
Statement of Profit or Loss
Statement of Comprehensive Income
Statement of Changes in Equity
Statement of Cash Flows
Notes to the Financial Statements
Other Information
DHB Bank Locations and Contact Details

borrower, sector and country levels by the Credit Analysis Department, which conducts credit reviews and reports to the Credit Committee on a regular basis.

The Credit Committee receives the following regular reports for the purpose of identifying, measuring, monitoring and controlling the bank's credit risks:

- Evaluation of credit requests,
- Review of the quality of debtors relative to facilities provided,
- Analysis of country risks and economic sectors,
- Measurement of sector and geography concentration,
- Exposures to large customer groups,
- Impaired assets and impairment allowances.

Credit risk may also arise due to derivative transactions. The bank enters into derivative contracts primarily to hedge interest rate and credit risks positions. Positive market values on derivative contracts imply a counterparty risk, which the bank actively manages through netting agreements, as well as collateral agreements with derivative counterparties, which are reputable international banks.

The bank has an enhanced internal rating system supports related departments to manage portfolio credit risks as well as individual credit risks based on determined guidelines and incorporate available public and private information in

an advanced way in risk decisions to be taken.

This internal rating framework has 22 rating classes and continues to rely on a fundamental credit analysis and building blocks capturing qualitative and quantitative risk factors related to borrowers. The model enables DHB Bank to capture and reflect inherent credit risk accurately by customizing sub-models to mirror differing dynamics of various sectors. Country ceilings are in principle applied for all borrowers. Only in exceptional cases, a borrower may be rated above country ceiling provided that certain strict criteria are met. Finally, the rating framework ensures timely updates of sector and country data to enable interim rating actions when necessary

### Credit exposure

The bank's credit exposure is calculated on the basis of on-and-off balance sheet items that carry credit risk. Within the total credit exposure, items subject to credit risk are related to lending activities that form part of the bank's core banking business. On the other hand, exposure items subject to counterparty risk form part of the bank's derivatives, including hedging activities.

The following table shows the credit risk for the various components of the statement of financial position:

	2019	2018
Cash with central banks	254,082	155,592
Financial assets at FVPL	1,473	1,323
Financial assets at FVOCI	240,018	116,528
Financial assets at amortized cost		
-Securities at amortized cost	40,476	42,354
-Loans and advances – banks	40,642	183,308
-Loans and advances – customers	961,943	1,096,685
<b>Total on-balance sheet items</b>	<b>1,538,634</b>	<b>1,595,790</b>
Contingent liabilities L/G	1,512	1,286
Contingent liabilities L/C	-	3,612
<b>Total off-balance sheet items</b>	<b>1,512</b>	<b>4,898</b>
<b>Total credit risk</b>	<b>1,540,146</b>	<b>1,600,688</b>

The amounts stated in the table represent the maximum accounting loss, net of allowances, if all counterparties failed completely to perform as contracted, and if any collateral or security proved to be of no value.

## Notes to the Financial Statements

### **Collateral and other credit enhancement**

Mitigating risks in the credit portfolio is a key element of the bank's credit policies. Important means of risk mitigation are collaterals and guarantees received. The bank determines the amount and type of collateral that a customer is required to provide as a security to the bank. Collaterals are valued and obtained prior to the disbursement of the approved loans. As a general rule, the lower the perceived

creditworthiness of a borrower, the more collateral the customer would be required to provide. The bank regularly reassesses the value of the collateral.

The following table shows the credit risk by types of collateral:

31 December 2019	Total credit risk	Loans guaranteed by sovereigns	Loans guaranteed by banks	Loans guaranteed by mortgage	Loans guaranteed by securities	Loans guaranteed by cash collateral	Loans guaranteed by third parties	Total collaterals obtained	Collaterals to total credit risk
Cash with central banks	<b>254,082</b>	-	-	-	-	-	-	-	0%
Financial assets at FVPL	<b>1,473</b>	-	-	-	-	-	-	-	0%
Financial assets at FVOCI	<b>240,018</b>	5,000	-	-	-	-	-	<b>5,000</b>	2%
<i>Financial assets at amortized cost</i>									
- Securities at amortized cost	<b>40,476</b>	9,500	-	-	-	-	-	<b>9,500</b>	23%
- Loans and advances – banks	<b>40,642</b>	3,880	-	-	-	-	-	<b>3,880</b>	10%
- Loans and advances – customers	<b>961,943</b>	13,689	8,501	250,453	-	24,422	522,947	<b>820,012</b>	85%
<b>Total on balance sheet items</b>	<b>1,538,634</b>	<b>32,069</b>	<b>8,501</b>	<b>250,453</b>	-	<b>24,422</b>	<b>522,947</b>	<b>838,392</b>	<b>54%</b>
Contingent liabilities L/G	<b>1,512</b>	-	-	-	-	631	881	<b>1,512</b>	100%
Contingent liabilities L/C	-	-	-	-	-	-	-	-	0%
<b>Total off-balance sheet items</b>	<b>1,512</b>	-	-	-	-	<b>631</b>	<b>881</b>	<b>1,512</b>	<b>100%</b>
 <b>Total credit risk</b>	<b>1,540,146</b>	<b>32,069</b>	<b>8,501</b>	<b>250,453</b>	-	<b>25,053</b>	<b>523,828</b>	<b>839,904</b>	<b>55%</b>

Significant changes in the quality of collateral due to deterioration or change in policy: none.

## Notes to the Financial Statements

	<b>Total credit risk</b>	Loans guaranteed by sovereigns	Loans guaranteed by banks	Loans guaranteed by mortgage	Loans guaranteed by securities	Loans guaranteed by cash collateral	Loans guaranteed by third parties	<b>Total collaterals obtained</b>	Collaterals to total credit risk
<b>31 December 2018</b>									
Cash with central banks	<b>155,592</b>	-	-	-	-	-	-	-	0%
Financial assets at FVPL	<b>1,323</b>	-	-	-	-	-	-	-	0%
Financial assets at FVOCI	<b>116,528</b>	5,000	-	-	-	-	-	<b>5,000</b>	4%
<i>Financial assets at amortized cost</i>									
- Securities at amortized cost	<b>42,354</b>	9,500	-	-	-	-	-	<b>9,500</b>	22%
- Loans and advances – banks	<b>183,308</b>	4,509	-	-	-	-	15,000	<b>19,509</b>	11%
- Loans and advances – customers	<b>1,096,685</b>	14,264	-	237,981	-	41,671	644,261	<b>938,177</b>	86%
<b>Total on-balance sheet items</b>	<b>1,595,790</b>	<b>33,273</b>	-	<b>237,981</b>	-	<b>41,671</b>	<b>659,261</b>	<b>972,186</b>	<b>61%</b>
Contingent liabilities L/G	<b>1,286</b>	-	-	-	-	620	665	<b>1,285</b>	100%
Contingent liabilities L/C	<b>3,612</b>	-	-	-	-	-	3,612	<b>3,612</b>	100%
<b>Total off-balance sheet items</b>	<b>4,898</b>	-	-	-	-	620	4,277	<b>4,897</b>	<b>100%</b>
<b>Total credit risk</b>	<b>1,600,688</b>	<b>33,273</b>	-	<b>237,981</b>	-	<b>42,291</b>	<b>663,538</b>	<b>977,083</b>	<b>61%</b>

### Credit risk concentration

Concentrations of credit risk (either on- or off-statement of financial position) arise when exposures share similar characteristics due to which their ability to meet contractual obligations is likely to be affected in a similar way by changes in economic or other factors. The bank manages its portfolio especially for individual countries by determining the credit risk appetite and limit for each country on the basis of total exposure, country risk and outlook. Both limits and utilization at the obligor and the portfolio levels are monitored and reviewed periodically.

In line with the strategic realignment targets the bank continues to reduce its exposure to developing countries.

Nevertheless, DHB Bank's largest exposure (excluding cash with central banks) remains to banks and companies in Turkey. As of year-end 2019 DHB Bank further reduced its exposure to Turkey compared to 2018 by around EUR 44.3 million. Loans and advances to banks reduced by EUR 88.9 million whereas loans and advances to customers decreased by EUR 52.1 million compared to the previous financial year. Financial assets at FVOCI increased by EUR 87.2 million whereas securities at amortized cost increased by EUR 9.4 million compared to the previous financial year.

## Notes to the Financial Statements

Country exposures are managed through internal limits set by the Supervisory Board, on which the monitoring process is based. In the following table, exposures are split by important exposure classes and main geographical areas, based on where the credit risk is referable, according to the ultimate ownership criterion:

<b>31 December 2019</b>	Cash with central banks	Financial assets at FVPL	Financial assets at FVOCI	Securities at amortized cost(*)	Loans and advances - banks(*)	Loans and advances - customers(*)	Derivatives financial instruments - hedge accounting	Commitments and contingent liabilities	Total	%
The Netherlands (**)	211,660	406	56,552	-	20,654	154,917	-	114	<b>444,303</b>	28.8%
Turkey	-	-	87,237	9,438	310	95,019	-	-	<b>192,004</b>	12.5%
Germany	42,421	209	36,866	-	2,227	104,729	-	881	<b>187,333</b>	12.2%
Belgium	1	204	-	-	402	137,595	-	-	<b>138,202</b>	9.0%
France	-	-	20,807	9,724	-	16,640	-	-	<b>47,171</b>	3.1%
Romania	-	-	-	-	-	44,145	-	-	<b>44,145</b>	2.9%
United States	-	-	-	-	-	48,084	-	-	<b>48,084</b>	3.1%
United Kingdom	-	572	-	-	1,756	42,620	-	-	<b>44,948</b>	2.9%
Malta	-	-	-	-	10,232	39,970	-	-	<b>50,202</b>	3.3%
Bulgaria	-	-	-	-	-	58,314	-	-	<b>58,314</b>	3.8%
Italy	-	-	-	-	7	37,240	-	-	<b>37,247</b>	2.4%
Hungary	-	-	-	-	-	31,571	-	-	<b>31,571</b>	2.0%
Macedonia	-	-	5,489	-	-	21,089	-	-	<b>26,578</b>	1.7%
Spain	-	82	-	16,076	-	7,986	-	-	<b>24,144</b>	1.6%
Finland	-	-	14,464	-	-	-	-	-	<b>14,464</b>	0.9%
Greece	-	-	-	-	-	13,093	-	-	<b>13,093</b>	0.9%
Others	-	-	18,603	5,238	5,054	108,931	-	517	<b>138,343</b>	8.9%
<b>Total</b>	<b>254,082</b>	<b>1,473</b>	<b>240,018</b>	<b>40,476</b>	<b>40,642</b>	<b>961,943</b>	-	<b>1,512</b>	<b>1,540,146</b>	<b>100.0%</b>

(\*) Financial assets at amortized cost

(\*\*) Balances with ECB amounting to EUR 212 million are classified in the Netherlands.

<b>31 December 2018</b>	Cash with central banks	Financial assets at FVPL	Financial assets at FVOCI	Securities at amortized cost(*)	Loans and advances - banks(*)	Loans and advances - customers(*)	Derivatives financial instruments - hedge accounting	Commitments and contingent liabilities	Total	%
The Netherlands (**)	155,569	36	16,585	-	10,881	158,631	-	1,030	<b>342,731</b>	21.40%
Turkey	-	-	-	-	89,209	147,141	-	-	<b>236,350</b>	14.80%
Germany	23	-	11,527	-	25,822	128,905	-	3,307	<b>169,584</b>	10.60%
Belgium	-	21	-	10,393	743	110,205	-	-	<b>121,362</b>	7.60%
France	-	-	25,531	9,842	-	41,884	-	-	<b>77,257</b>	4.80%
Romania	-	-	-	-	-	54,332	-	-	<b>54,332</b>	3.40%
United States	-	-	-	-	-	51,532	-	-	<b>51,532</b>	3.20%
United Kingdom	-	1,165	-	-	4,316	43,679	-	-	<b>49,160</b>	3.10%
Malta	-	-	-	-	15,346	28,052	-	-	<b>43,398</b>	2.70%
Bulgaria	-	-	-	-	-	42,726	-	-	<b>42,726</b>	2.70%
Italy	-	-	-	-	3,886	34,964	-	-	<b>38,850</b>	2.40%
Hungary	-	-	-	-	-	35,347	-	-	<b>35,347</b>	2.20%
Macedonia	-	-	-	-	-	33,657	-	-	<b>33,657</b>	2.10%
Multilateral Development Banks	-	-	-	-	30,585	-	-	-	<b>30,585</b>	1.90%
Spain	-	101	-	16,641	-	13,689	-	-	<b>30,431</b>	1.90%
Finland	-	-	28,506	-	-	-	-	-	<b>28,506</b>	1.78%
Greece	-	-	-	-	-	27,275	-	-	<b>27,275</b>	1.70%
Others	-	-	34,379	5,478	2,520	144,667	-	561	<b>187,605</b>	11.72%
<b>Total</b>	<b>155,592</b>	<b>1,323</b>	<b>116,528</b>	<b>42,354</b>	<b>183,308</b>	<b>1,096,685</b>	-	<b>4,898</b>	<b>1,600,688</b>	<b>100.0%</b>

(\*) Financial assets at amortized cost

(\*\*) Balances with ECB amounting to EUR 156 million are classified in the Netherlands.

## Notes to the Financial Statements

<a href="#">Table of Contents</a>
<a href="#">About DHB Bank</a>
<a href="#">Report of the Supervisory Board</a>
<a href="#">Report of the Managing Board</a>
<a href="#">DHB Bank Overview</a>
<a href="#">Corporate Governance</a>
<a href="#">Statement of Financial Position</a>
<a href="#">Statement of Profit or Loss</a>
<a href="#">Statement of Comprehensive Income</a>
<a href="#">Statement of Changes in Equity</a>
<a href="#">Statement of Cash Flows</a>
<a href="#">Notes to the Financial Statements</a>
<a href="#">Other Information</a>
<a href="#">DHB Bank Locations and Contact Details</a>

In the following table, loans and advances and the off-balance sheet exposures to non-bank customers are split by economic sectors.

Sectors	2019		2018	
	On-balance	Off-balance	On-balance	Off-balance
Manufacturing	180,545	881	169,912	655
Financial institutions and insurance	145,930	3	191,704	3
Construction	119,691	-	118,162	-
Real estate activities	91,836	-	101,912	-
Electricity, gas, steam and air conditioning supply	65,016	-	80,792	62
Transport and storage	58,647	-	56,875	-
Wholesale and retail trade	53,338	500	69,167	4,050
Accommodation and food service activities	39,719	-	67,135	-
Professional, scientific and technical activities	21,040	-	21,812	-
Human health services and social work activities	17,750	106	14,439	107
Administrative and support service activities	14,872	-	22,962	10
Information and communication	13,039	-	13,038	-
Arts, entertainment and recreation	1,791	-	34,960	-
Agriculture, forestry and fishing	-	-	7,010	-
Mining and quarrying	-	-	17,291	-
Water supply	-	-	1,311	-
Other services	-	-	1	-
<b>Total</b>	<b>823,214</b>	<b>1,490</b>	<b>988,483</b>	<b>4,887</b>
Private individuals / self-employed	144,444	22	119,866	11
<b>Total</b>	<b>967,658</b>	<b>1,512</b>	<b>1,108,349</b>	<b>4,898</b>
Collective loan impairment allowances	(2,574)	-	(1,939)	-
Individual loan impairment allowances	(3,141)	-	(9,725)	-
<b>Total loans and advances – customers</b>	<b>961,943</b>	<b>1,512</b>	<b>1,096,685</b>	<b>4,898</b>

### Credit quality of financial assets

The bank performs monitoring of credit portfolio throughout the life cycle of the loan facility. Credits are classified into different categories in order to optimise monitoring and review of these loans.

One of the credit quality indicators is the extent to which concessions in terms of interests/maturities are given to a borrower that is in (or considered to face) financial difficulties. The goal of providing the forbearance measures

in the form of modification of contracts or refinancing is to allow the borrowers to regain its financial health within its means. Forbearance also triggers impairment testing as per the bank's internal policies.

As indicated by the following table, forbearance measures can be applied to a contract that has defaulted on its obligations as well as to a contract that is still performing. The following tables include all existing modifications.

## Notes to the Financial Statements

As at 31 December 2019

### Summary forbearance – Loans and receivables

Gross carrying amount	Performing assets			Non-performing assets			Total forbore assets	Forbearance ratio
	Modification of the contract	Refinancing	Total performing forbore assets	Modification of the contract	Refinancing	Total non-performing forbore assets		
1,008,306	59,574	-	59,574	2,816	-	2,816	62,390	6.2%

There are no loss allowances changed from lifetime ECL to 12-month ECL for modified financial assets.

As at 31 December 2018

### Summary forbearance – Loans and receivables

Gross carrying amount	Performing assets			Non-performing assets			Total forbore assets	Forbearance ratio
	Modification of the contract	Refinancing	Total performing forbore assets	Modification of the contract	Refinancing	Total non-performing forbore assets		
1,291,780	2,116	-	2,116	10,321	-	10,321	12,437	1.0%

Another indication of the overall credit quality of the bank's financial assets and financial guarantee contracts can be derived from the table below, which shows exposures that are neither past due nor impaired, past due but not impaired, impaired loans and respective provisions.

	2019	2018
Neither past due nor impaired	1,476,062	1,546,391
Past due but not impaired	43,982	47,366
Impaired (*)	25,824	18,615
Impairment allowances	(5,722)	(11,684)
<b>Total</b>	<b>1,540,146</b>	<b>1,600,688</b>

(\*) Impaired amount does not include the fully insured impaired retail loans in Belgium.

## Notes to the Financial Statements

The credit quality of the portfolio of financial assets by external rating is presented in the following table:

	2019	2018
<b>Investment grade</b>	<b>432,190</b>	<b>357,789</b>
AAA	265,494	166,113
AA+	-	-
AA	23,320	33,824
AA-	66,864	70,575
A+	21,323	12,113
A	3,660	6,629
A-	21,791	40,811
BBB+	16,076	16,641
BBB	-	-
BBB-	13,662	11,083
<b>Non-investment grade</b>	<b>127,490</b>	<b>104,244</b>
BB+	-	-
BB	-	5,018
BB-	15,490	14,974
B+	40,068	83,993
B	4,524	259
B-	67,408	-
<b>Unrated</b>	<b>980,466</b>	<b>1,138,655</b>
<b>Total</b>	<b>1,540,146</b>	<b>1,600,688</b>

On top of external ratings DHB Bank also makes its own assessment of the risk that an obligor will default on its financial obligations to the bank. The bank's internal credit rating model reflects the probability of default by an obligor.

There are 7 sub-models for corporates and banks. Points of quantitative and qualitative sections are converted to scores from 0 to 100 by model. These scores are converted into one of 22 rating results from "AAA" to "D". Suffixes "+" or "-" are appended to a rating, except for the highest, "C", "CC", "CCC" and default categories, to indicate the relative position of a credit within the rating class. "AAA" rated obligors possess superior intrinsic financial strength and extremely strong capacity to meet financial commitments. The rating represents the highest credit quality and by itself

denotes the lowest expectation of default risk. "D" rated obligors have entered into bankruptcy filings, administration, receivership, liquidation, or formal winding-up procedure or which have otherwise ceased business. As the rating of an obligor moves down the scale, it shows gradually decreasing financial strength and repayment capacity.

The assessment and administration of past due and impaired loans, write-offs and specific provisions fall under the responsibilities of the credit risk management units and the Credit Committee.

The credit policies require an exposure to be transferred immediately to the past due obligation category if the principal or interest of this exposure is not paid.

## Notes to the Financial Statements

<a href="#">Table of Contents</a>
<a href="#">About DHB Bank</a>
<a href="#">Report of the Supervisory Board</a>
<a href="#">Report of the Managing Board</a>
<a href="#">DHB Bank Overview</a>
<a href="#">Corporate Governance</a>
<a href="#">Statement of Financial Position</a>
<a href="#">Statement of Profit or Loss</a>
<a href="#">Statement of Comprehensive Income</a>
<a href="#">Statement of Changes in Equity</a>
<a href="#">Statement of Cash Flows</a>
<a href="#">Notes to the Financial Statements</a>
<a href="#">Other Information</a>
<a href="#">DHB Bank Locations and Contact Details</a>

The credit quality of the portfolio of financial assets by internal rating is presented in the following table:

	<b>2018</b>	<b>2018</b>
<b>Investment grade</b>	<b>557,477</b>	<b>461,682</b>
AAA	277,829	187,434
AA+	-	-
AA	11,145	31,697
AA-	37,957	63,905
A+	53,682	11,649
A	3,666	1,060
A-	27,204	16,270
BBB+	16,474	17,587
BBB	101,886	80,131
BBB-	27,634	51,949
<b>Non-investment grade</b>	<b>840,947</b>	<b>1,022,276</b>
BB+	49,925	93,847
BB	84,113	453,100
BB-	340,604	132,050
B+	105,071	32,494
B	22,332	30,793
B-	185,744	235,864
CCC	28,633	31,704
DDD	23,902	10,574
DD	623	950
D	-	900
<b>Unrated</b>	<b>141,722</b>	<b>116,730</b>
<b>Total</b>	<b>1,540,146</b>	<b>1,600,688</b>

## Notes to the Financial Statements

	Gross carrying as at <b>31 December 2019</b>	Gross amount as at <b>1 January 2018</b>	Allowance as at <b>31 December 2019</b>	Allowance as at <b>1 January 2018</b>	Net Values as at <b>31 December 2019</b>	Net Values as at <b>31 December 2018</b>
<b>Financial assets at FVOCI (*)</b>	<b>240,018</b>	<b>116,528</b>	<b>29</b>	<b>6</b>	<b>239,989</b>	<b>116,522</b>
Stage 1	240,018	116,528	29	6	239,989	116,522
Stage 2	-	-	-	-	-	-
Stage 3	-	-	-	-	-	-
<b>Financial assets at amortized cost-Total</b>	<b>1,048,784</b>	<b>1,334,137</b>	<b>5,723</b>	<b>11,683</b>	<b>1,043,061</b>	<b>1,322,454</b>
<b>- Securities at amortized cost</b>	<b>40,478</b>	<b>42,357</b>	<b>2</b>	<b>3</b>	<b>40,476</b>	<b>42,354</b>
Stage 1	40,478	42,357	2	3	40,476	42,354
Stage 2	-	-	-	-	-	-
Stage 3	-	-	-	-	-	-
<b>- Loans and advances - Banks</b>	<b>40,648</b>	<b>183,324</b>	<b>6</b>	<b>16</b>	<b>40,642</b>	<b>183,308</b>
Stage 1	40,648	68,806	6	4	40,642	68,802
Stage 2	-	114,518	-	12	-	114,506
Stage 3	-	-	-	-	-	-
<b>- Loans and advances - Customers</b>	<b>967,658</b>	<b>1,108,456</b>	<b>5,715</b>	<b>11,664</b>	<b>961,943</b>	<b>1,096,792</b>
Stage 1	808,652	828,302	1,266	1,127	807,386	827,175
Stage 2	133,182	260,429	1,308	812	131,874	259,617
Stage 3	25,824	19,725	3,141	9,725	22,683	10,000
<b>Financial guarantee contracts</b>	<b>1,512</b>	<b>4,898</b>	<b>1</b>	<b>1</b>	<b>1,511</b>	<b>4,897</b>
Stage 1	1,512	4,898	1	1	1,511	4,897
Stage 2	-	-	-	-	-	-
Stage 3	-	-	-	-	-	-
<b>Total</b>	<b>1,290,314</b>	<b>1,455,563</b>	<b>5,753</b>	<b>11,690</b>	<b>1,284,561</b>	<b>1,443,873</b>

The distribution of expected credit losses under a range of plausible scenarios (Base, Downside and Upside), along with their respective weights are presented in the following table. The table shows the impact of different scenario outcome on the expected credit losses.

## Notes to the Financial Statements

Scenarios 31 December 2019	Base	Downside	Upside
Financial assets at FVOCI (*)	27,590	34,596	22,458
Financial assets at amortized cost	2,602,830	2,890,429	2,332,062
Securities	1,111	1,195	1,069
Loans and advances	2,601,719	2,889,234	2,330,993
Financial guarantee contracts	1,469	1,733	1,311
Weighting assigned:	0.70	0.20	0.10
31 December 2019	Base	Probability weighted	Difference
Impairment allowances	2,632	5,753	(3,121)

Scenarios 31 December 2018	Base	Downside	Upside
Financial assets at FVOCI (*)	6	6	6
Financial assets at amortized cost	1,919	2,127	1,900
Securities	3	3	3
Loans and advances	1,916	2,124	1,896
Financial guarantee contracts	1	1	1
Weighting assigned:	0.70	0.20	0.10
31 December 2018	Base	Probability weighted	Difference
Impairment allowances	11,650	11,690	(40)

3,141 amount of ECL based on individual assessments of credit analysts of the bank through different provision allocation scenarios based on cash flow analysis is added to Stage 3 financial assets.

Rating grade, 31 December 2018	Financial assets at FVOCI	Financial assets at amortized cost	Financial assets at amortized cost	Financial assets at amortized cost	Financial guarantee contracts
	12 month ECL (Stage 1)	12 month ECL (Stage 1)	Lifetime ECL – non-credit impaired (Stage 2)	Lifetime ECL-credit impaired (Stage 3)	12 month ECL (Stage 1)
Investment grade (1 to 10)	11	23	-	-	-
Non-investment grade (11-18)	18	1,237	1,307	-	-
Non-performing grade (19 and higher)	-	-	-	2,591	-
Retail	-	15	-	550	-

## Notes to the Financial Statements

<a href="#">Table of Contents</a>
<a href="#">About DHB Bank</a>
<a href="#">Report of the Supervisory Board</a>
<a href="#">Report of the Managing Board</a>
<a href="#">DHB Bank Overview</a>
<a href="#">Corporate Governance</a>
<a href="#">Statement of Financial Position</a>
<a href="#">Statement of Profit or Loss</a>
<a href="#">Statement of Comprehensive Income</a>
<a href="#">Statement of Changes in Equity</a>
<a href="#">Statement of Cash Flows</a>
<a href="#">Notes to the Financial Statements</a>
<a href="#">Other Information</a>
<a href="#">DHB Bank Locations and Contact Details</a>

9,725 amount of ECL based on individual assessments of credit analysts of the bank through different provision allocation scenarios based on cash flow analysis is added to Stage 3 financial assets.

	Financial assets at FVOCI	Financial assets at amortized cost	Financial assets at amortized cost	Financial assets at amortized cost	Financial guarantee contracts
Rating grade, 31 December 2018	12 month ECL (Stage 1)	12 month ECL (Stage 1)	Lifetime ECL – non-credit impaired (Stage 2)	Lifetime ECL-credit impaired (Stage 3)	12 month ECL (Stage 1)
Investment grade (1 to 10)	2	7	13	-	-
Non-investment grade(11-18)	3	1,103	810	-	1
Non-performing grade (19 and higher)	-	-		9,031	-
Retail		24	2	694	

Purchased or originated financial asset(s) that are credit-impaired on initial recognition: None.

The movements of the individual allowances for impairments for the year 2019 and 2018 are as follows:

2019	Financial assets at FVOCI	Securities at amortized cost(*)	Loans and advances - banks(*)	Loans and advances - customers(*)	Total
<b>Opening balance</b>	-	-	-	<b>9,725</b>	<b>9,725</b>
Addition	-	-	-	1,872	<b>1,872</b>
Release	-	-	-	(586)	<b>(586)</b>
Write-off	-	-	-	(7,922)	<b>(7,922)</b>
Foreign exchange movement	-	-	-	52	<b>52</b>
<b>Closing balance</b>	-	-	-	<b>3,141</b>	<b>3,141</b>

2018	Financial assets at FVOCI	Securities at amortized cost(*)	Loans and advances - banks(*)	Loans and advances - customers(*)	Total
<b>Opening balance</b>	-	-	-	<b>8,049</b>	<b>8,049</b>
Addition	-	-	-	2,092	<b>2,092</b>
Release	-	-	-	(223)	<b>(223)</b>
Write-off	-	-	-	(409)	<b>(409)</b>
Foreign exchange movement	-	-	-	216	<b>216</b>
<b>Closing balance</b>	-	-	-	<b>9,725</b>	<b>9,725</b>

(\*)Financial assets at amortized cost

## Notes to the Financial Statements

The movements of the individual allowances for impairments for the year 2019 and 2018 are as follows:

<b>2019</b>	<b>Financial assets at FVOCI</b>	<b>Securities at amortized cost(*)</b>	<b>Loans and advances - banks(*)</b>	<b>Loans and advances - customers(*)</b>	<b>Total</b>
<b>Opening balance</b>	-	<b>3</b>	<b>17</b>	<b>1,939</b>	<b>1,959</b>
Addition	-	1	4	1,463	<b>1,468</b>
Release	-	(3)	(14)	(973)	<b>(990)</b>
Foreign exchange and other movements	-	-	(1)	145	<b>144</b>
<b>Closing balance</b>	-	<b>1</b>	<b>6</b>	<b>2,574</b>	<b>2,581</b>

<b>2018</b>	<b>Financial assets at FVOCI</b>	<b>Securities at amortized cost(*)</b>	<b>Loans and advances - banks(*)</b>	<b>Loans and advances - customers(*)</b>	<b>Total</b>
<b>Opening balance</b>	-	-	<b>6</b>	<b>1,572</b>	<b>1,578</b>
Addition	-	3	6	315	<b>324</b>
Release	-	-	(3)	(88)	<b>(91)</b>
Foreign exchange and other movements	-	-	8	140	<b>148</b>
<b>Closing balance</b>	-	<b>3</b>	<b>17</b>	<b>1,939</b>	<b>1,959</b>

(\*)Financial assets at amortized cost

The balance of individual allowances for impaired assets decreased from EUR 9.7 million in 2018 to EUR 3.1 million in 2019 which is mainly due to write-offs during the year. Although provisions for estimated loan losses are considered adequate, the use of different methods and assumptions could produce different provisions for loan losses, and amendments may be required in the future as a consequence of changes in the expected loss, the value of collateral and other economic events.

Provisions against a particular impaired loan may be released where there is improvement in the quality of the loan for Stage 3 loans. The bank's write-off decisions are determined on a case-by-case basis.

## Notes to the **Financial Statements**

<b>Loan impairment charges and allowances per stage:</b>	<b>Stage 1</b>	<b>Stage 2</b>	<b>Stage 3</b>	<b>Total</b>
<b>Balance at 1 January 2019</b>	<b>1,141</b>	<b>824</b>	<b>9,725</b>	<b>11,690</b>
Transfer to stage 1	-	(101)	(6)	(107)
Transfer to stage 2	72	-	-	72
Transfer to stage 3	-	(14)	-	(14)
Re-measurements	223	544	656	1,423
Originated	449	195	-	644
Matured	(332)	(108)	(74)	(514)
Reversal of impairment allowances	(254)	(41)	(75)	(370)
Write-offs	-	-	(7,140)	(7,140)
Recoveries	-	-	-	-
Other	5	9	55	69
<b>Balance at year end</b>	<b>1,304</b>	<b>1,308</b>	<b>3,141</b>	<b>5,753</b>

Financial assets at FVOCI	24	-	-	24
Securities at AC	(2)	-	-	(2)
Loans and advances - banks	(10)	-	-	(10)
Loans and advances - customers	71	504	1,330	1,905
<b>Impairment charges / (releases) on loans and advances</b>	<b>83</b>	<b>504</b>	<b>1,330</b>	<b>1,917</b>

## Liquidity risk

### Regulatory requirements and expectations

In its liquidity risk management, the bank has taken into consideration the 2011 DNB Liquidity Regulation, the Basel III migration plan as well as the Decree on Prudential Rules under the Wft ("Policy Rule") on Internal Liquidity Adequacy Assessment Process (ILAAP) entered into force on 1 July 2011. The Policy Rule has been translated into the DNB Supervision Manual for ILAAP ("Manual") in July 2011.

The Manual describes principles for the ILAAP based on all relevant EBA (European Banking Authority) and BCBS (Basel Committee on Banking Supervision) documents on liquidity risk management. Compliance will be gauged against these EBA and BCBS papers. The evaluation of DHB Bank's ILAAP by DNB is part of the Supervisory Review and Evaluation Process (SREP).

The Basel Committee introduced the 30-day liquidity coverage ratio (LCR) to ensure short term resilience against liquidity disturbances and the net stable funding ratio (NSFR) to address longer-term structural liquidity disparities. The proposals are implemented through the capital requirement directive (CRD IV) for European banks. DHB Bank's liquidity ratios are higher than the minimum requirements set by DNB in its SREP decision 2018.

Within its ILAAP, the bank has set its short-term liquidity risk appetite in terms of the LCR target and has additionally set a target for a minimum survival period of 6 months based on an internally developed cash flow risk framework. The internal survival horizon metric is composed of liquidity buffer and funding gap risk and includes expected behavioural cash flows from contingent liquidity drivers under bank-specific, market-wide, and hybrid stress scenarios with limited mitigation activities.

### Governance and management of liquidity risk

Liquidity risk is defined as the risk of being unable to meet the bank's current or future payment obligations without incurring unacceptable costs or losses. The ability to maintain a sufficient level of liquidity is crucial to financial institutions, particularly in maintaining appropriate levels of liquidity during periods of adverse conditions. The bank's funding strategy is to ensure adequate liquidity and various funding sources to meet actual and contingent liabilities during both stable and adverse conditions.

Liquidity risk is identified and evaluated in the bank through a combination of top-down and bottom-up risk assessment processes. The key top-down assessment process for liquidity risk is conducted as part of the quarterly bank-wide risk assessment, which is reflected in the risk assessment reports submitted also to the Supervisory Board Risk & Audit Committee. The top-down process focuses on broad risk drivers affecting liquidity risks and a forward-looking view of perceived threats over a longer horizon. The top-down approach is therefore closely linked with the ICAAP under Pillar 2 of the Capital Requirement Directive (CRD).

In both ALCO and the Risk Management Committee (RMC) meetings, top-down and bottom-up views of risk come together through a process of upward reporting of, and management response to, identified and emerging risks. This ensures that the bank's view of liquidity risk remains sensitive to emerging trends and common themes. Once a week, the ALCO Committee monitors liquidity trends, tracks historical and prospective on- and off-balance sheet liquidity obligations, and identifies and measures internal and external liquidity warning signals to allow the early detection of liquidity issues.

The Treasury Department is responsible for managing the liquidity risk in line with the guidance set by the ALCO and for compliance with the bank's liquidity risk limits determined by the bank. Along with the Treasury Department, the Risk Management Department develops the liquidity risk management framework, which consists of governance, policies and methodologies as well as guidelines for pricing the liquidity risk.

Liquidity risk management covers both short-term liquidity risk and long-term structural liquidity risk. With its stable customer deposit base and balanced composition of saving and time deposits, combined with relatively low average tenors of its banking assets, the bank has a healthy structural liquidity risk profile.

In order to manage short-term funding positions, the bank measures the funding gap risk which expresses the expected maximum accumulated need for raising liquidity in the course of the next 12 months. Cash flows from both on-balance sheet and off-balance sheet items are included. Funding gap risk is measured and limited for each currency and as a total figure for all currencies combined. To ensure funding in situations where the bank is in urgent need of cash and when the normal funding sources do not suffice,

## Notes to the Financial Statements

<a href="#">Table of Contents</a>
<a href="#">About DHB Bank</a>
<a href="#">Report of the Supervisory Board</a>
<a href="#">Report of the Managing Board</a>
<a href="#">DHB Bank Overview</a>
<a href="#">Corporate Governance</a>
<a href="#">Statement of Financial Position</a>
<a href="#">Statement of Profit or Loss</a>
<a href="#">Statement of Comprehensive Income</a>
<a href="#">Statement of Changes in Equity</a>
<a href="#">Statement of Cash Flows</a>
<a href="#">Notes to the Financial Statements</a>
<a href="#">Other Information</a>
<a href="#">DHB Bank Locations and Contact Details</a>

the bank holds a minimum liquidity buffer. The liquidity buffer largely consists of central bank eligible high-grade liquid securities that can be sold or used as collateral in funding operations.

The following table provides an overview that slots the balance sheet of the bank into maturity buckets based on the remaining contractual maturities. In this respect,

with a conservative approach, the total amount of savings accounts is placed in the on-demand maturity bucket even though they traditionally demonstrated a stable pattern. In a similar approach, financial assets at FVOCI sale are placed in maturity buckets according to their respective maturities even though they are readily available as a source of liquidity.

31 December 2019	On demand	Up to 3 months	3-12 months	1-5 years	Over 5 years	Undefined	Total
<b>Assets (undiscounted cash flows)</b>							
Cash and balances with central banks	245,952	-	-	-	-	8,183	254,135
Financial assets at FVOCI	-	5,595	116,924	116,586	1,542	-	240,647
Financial assets at amortized cost							
-Securities at amortized cost	-	9,639	5,790	25,160	-	-	40,589
-Loans and advances – banks	2,242	6,167	18,610	9,140	4,850	-	41,009
-Loans and advances – customers	1,382	161,567	269,278	524,934	89,035	-	1,046,196
Other assets	-	-	-	-	-	11,899	11,899
<b>Total assets (excluding derivatives)</b>	<b>249,576</b>	<b>182,968</b>	<b>410,602</b>	<b>675,820</b>	<b>95,427</b>	<b>20,082</b>	<b>1,634,475</b>
<b>Liabilities (undiscounted cash flows)</b>							
Due to banks	901	9,958	101,854	-	-	-	112,713
Deposits from customers	690,131	81,339	147,717	273,700	106	-	1,192,993
Other liabilities	-	-	1,310	-	-	7,918	9,228
<b>Total liabilities (excluding derivatives)</b>	<b>691,032</b>	<b>91,297</b>	<b>250,881</b>	<b>273,700</b>	<b>106</b>	<b>7,918</b>	<b>1,314,934</b>

The immediately available liquidity of DHB Bank consisting of cash and the ECB eligible securities valued after the ECB haircuts as of year-end 2019 was EUR 296 million, representing 19.1% of the statement of financial position size.

## Notes to the Financial Statements

31 December 2018	On demand	Up to 3 months	3-12 months	1-5 years	Over 5 years	Undefined	Total
<b>Assets (undiscounted cash flows)</b>							
Cash and balances with central banks	146,918	-	-	-	-	8,674	155,592
Financial assets at FVOCI	-	21,264	24,709	70,619	-	-	116,592
Financial assets at amortized cost							
-Securities at amortized cost	-	10,500	790	31,066	-	-	42,356
-Loans and advances – banks	4,945	35,252	131,148	10,380	4,509	-	186,234
-Loans and advances – customers	2,920	287,959	292,330	511,865	85,821	-	1,180,895
Other assets	-	-	-	-	-	10,515	10,515
<b>Total assets (excluding derivatives)</b>	<b>154,783</b>	<b>354,975</b>	<b>448,977</b>	<b>623,930</b>	<b>90,330</b>	<b>19,189</b>	<b>1,692,184</b>
<b>Liabilities (undiscounted cash flows)</b>							
Due to banks	1,522	36,236	15,000	102,802	-	-	155,560
Deposits from customers	673,837	115,354	178,105	239,838	212	-	1,207,346
Other liabilities	-	-	1,121	-	-	5,375	6,496
<b>Total liabilities (excluding derivatives)</b>	<b>675,359</b>	<b>151,590</b>	<b>194,226</b>	<b>342,640</b>	<b>212</b>	<b>5,375</b>	<b>1,369,402</b>

The immediately available liquidity of DHB Bank consisting of cash and the ECB eligible securities valued after the ECB haircuts as of year-end 2018 was EUR 253 million, representing 15.7% of the statement of financial position size

The following table presents gross settled receivables and payables related to the derivative financial instruments. The amounts disclosed in the table are the contractual undiscounted cash flows at 31 December 2019 and 2018.

31 December 2018	Up to 3 months	3-12 months	1-5 years	Over 5 years	Total
<b>Interest rate and cross-currency derivatives</b>					
<i>Derivatives used for trading</i>					
Receivables	107,850	12,191	44,613	-	164,654
Payables	107,511	12,548	44,444	-	164,503
<i>Derivatives used for hedging</i>					
Receivables	-	-	-	-	-
Payables	-	-	-	-	-

31 December 2018	Up to 3 months	3-12 months	1-5 years	Over 5 years	Total
<b>Interest rate and cross-currency derivatives</b>					
<i>Derivatives used for trading</i>					
Receivables	52,570	6,799	43,899	-	103,268
Payables	54,213	6,987	43,341	-	104,541
<i>Derivatives used for hedging</i>					
Receivables	-	-	43,333	-	43,333
Payables	-	-	43,333	-	43,333

## Market risk

Market risk is the exposure to an adverse impact on the bank's earnings and capital changes in market prices and rates. The bank has a very low risk appetite for market risks that arises either through positions in trading books (financial assets at FVPL and liabilities held for trading) or banking books.

The level of DHB Bank's trading activity is negligible. The bank mainly takes on market risk as part of its treasury management that supports the day-to-day management of liquidity. Any trading positions that might be taken involve relatively simple products and partially arise from servicing customers.

In cooperation with the Treasury Department, the Risk Management Department is responsible for updating the market risk policies and limit framework, and carries out active risk monitoring. The Risk Management Department also seeks to recommend efficient risk/return parameters, to reduce volatility in the operating performance, and presents the bank's market risk profile to the management. The bank makes use of a combination of risks, earnings and regulatory parameters to manage market risk. The market risk appetite statements for the trading book are defined in terms of Value at Risk (VaR) and maximum tolerated loss within a quarter.

The bank's primary statistical risk measure, Value-at-Risk (VaR), estimates the potential loss from adverse market moves in an ordinary market environment and provides a consistent cross-business measure of risk profiles. For internal management purposes, DHB Bank evaluates the market risk of the positions it holds using different VaR

methods, i.e. historical simulation and the exponentially weighted moving average (EWMA). The VaR approach is not applied to determine the solvency requirement for market risk but forms an integral part of the bank's risk management framework.

Over the last few years, the bank's market risk in trading book has mainly related to its FX open position, albeit on a small scale.

The following table reports the VaR of the bank's FX net open position based on historical simulation and EWMA for a confidence level of 99.9% and a 10 days holding period.

VaR of FX position	2019	2018
Max	(646)	(412)
Min	(1)	(2)
Average	(55)	(49)
End of year	(1)	(2)

VaR is a risk measure that has limitations. It quantifies potential losses under the assumption of normal market conditions. The model's shortcomings are especially material during exceptional market developments; therefore, to counter-balance this weakness, non-statistical tools are applied to control risk, including net open position monitoring and stop-loss limits. The bank also implements back testing to monitor the effectiveness of the VaR model in practice and carries out regular stress testing to evaluate the financial impact of a variety of exceptional market scenarios.

## Interest rate risk in the banking book

Interest rate risk is related to changes in the fair value or the future cash flows of interest-bearing financial instruments resulting from changes in the market rates of interest. The bank is exposed to interest rate risk when there are differences between amounts or interest rates in the interest earning assets and interest bearing liabilities within specified re-pricing bands. Using scenarios, duration indicators and the economic capital concept, a balance is struck between the interest rate risk and the current and future net interest income. This is achieved by active management of the assets and liabilities and the use of hedging instruments.

To evaluate interest rate risk from an earnings perspective, the bank uses scenario analyses involving various shifts in market rates in relevant currencies. Assuming a constant balance sheet position and an instantaneous shock of 2% parallel movement in market rates, the sensitivity of the net interest earnings by main currencies over a time period of one year is shown in the following table for the year ending 31 December 2019. For the year ending 31 December 2018 the sensitivity of the net earnings is presented based on 2% parallel movement in market rates:

## Notes to the Financial Statements

Table of Contents
About DHB Bank
Report of the Supervisory Board
Report of the Managing Board
DHB Bank Overview
Corporate Governance
Statement of Financial Position
Statement of Profit or Loss
Statement of Comprehensive Income
Statement of Changes in Equity
Statement of Cash Flows
Notes to the Financial Statements
Other Information
DHB Bank Locations and Contact Details

### Profit or loss sensitivity by major currencies at 31 December 2019

	Interest rate shock of +/- 200bp	
	200 bp decrease	200 bp increase
EUR	3,060	3,122
USD	58	(58)
Others	16	(16)
<b>Total</b>	<b>3,134</b>	<b>3,048</b>

### Profit or loss sensitivity by major currencies at 31 December 2018

	Interest rate shock of +/- 200bp	
	200 bp decrease	200 bp increase
EUR	(2,949)	3,342
USD	13	(13)
Others	(24)	24
<b>Total</b>	<b>(2,960)</b>	<b>3,353</b>

The scenarios assume pro-forma interest rate shocks and do not take any account of the possible effects of an active response on the part of the bank to avoid the downside effects of the shifts, or the response on the part of customers to interest rate movements.

Apart from the scenario-based analysis, the bank also estimates the effects of interest rate movements on the value of equity. The following table shows the effect of an instantaneous shock of various parallel movements in market rates for the year ending 31 December 2019 and 2018 respectively.

Fair value sensitivity to interest rate shocks at 31 December 2019 (in bps)	-200	+200
EUR	1,770	(3,886)
USD	(3)	1
Others	107	(158)
<b>Total</b>	<b>1,874</b>	<b>(4,043)</b>
Equity value (IFRS)	239,735	239,735
Standard 200 bps shock as % of the equity	0.78%	(1.69%)

Fair value sensitivity to interest rate shocks at 31 December 2018 (in bps)	-200	+200
EUR	1,751	(1,549)
USD	(500)	521
Others	60	(61)
<b>Total</b>	<b>1,311</b>	<b>(1,089)</b>
Equity value (IFRS)	238,105	238,105
Standard 200 bps shock as % of the equity	0.55%	(0.46%)

## Notes to the Financial Statements

Table of Contents
About DHB Bank
Report of the Supervisory Board
Report of the Managing Board
DHB Bank Overview
Corporate Governance
Statement of Financial Position
Statement of Profit or Loss
Statement of Comprehensive Income
Statement of Changes in Equity
Statement of Cash Flows
Notes to the Financial Statements
Other Information
DHB Bank Locations and Contact Details

### Currency risk

Foreign currency risk is the risk of changes in the fair value or the future cash flows of financial instruments resulting from changes in foreign currency exchange rates. The bank is exposed to currency risk, particularly to changes between EUR, USD and TRY rates. While currency risk is almost fully avoided through FX swap transactions, open positions are monitored and reviewed by the Asset & Liability Management

Committee, so that action can be taken when necessary. Considering the derivative transactions, the open currency positions are at insignificant levels as of 31 December 2019. The management sets the limits for such positions according to the net foreign currency position rules determined by the Dutch Central Bank (DNB).

<b>31 December 2019</b>	<b>EUR</b>	<b>USD</b>	<b>TRY</b>	<b>GBP</b>	<b>CHF</b>	<b>Others</b>	<b>Total</b>
Cash and balances with central banks	254,082	-	-	-	-	-	<b>254,082</b>
Financial assets at FVPL	1,473	-	-	-	-	-	<b>1,473</b>
Financial assets at FVOCI	235,494	4,524	-	-	-	-	<b>240,018</b>
Financial Assets at amortized cost		-	-	-	-	-	
-Securities at amortized cost	31,038	9,438	-	-	-	-	<b>40,476</b>
-Loans and advances – banks	37,782	1,297	297	1,265	1	-	<b>40,642</b>
-Loans and advances – customers	846,235	110,116	-	5,592	-	-	<b>961,943</b>
Property and equipment	3,841	-	-	-	-	-	<b>3,841</b>
Intangible assets	280	-	-	-	-	-	<b>280</b>
Current tax assets	118	-	-	-	-	-	<b>118</b>
Deferred tax assets	24	-	-	-	-	-	<b>24</b>
Other assets	7,633	-	3	-	-	-	<b>7,636</b>
Non-current assets held for sale	-	-	-	-	-	-	-
<b>Total assets</b>	<b>1,418,000</b>	<b>125,375</b>	<b>300</b>	<b>6,857</b>	<b>1</b>	<b>-</b>	<b>1,550,533</b>

Due to banks	112,489	102	-	175	-	-	<b>112,766</b>
Financial liabilities held for trading	243	964	-	119	-	-	<b>1,326</b>
Deposits from customers	1,172,930	14,264	187	96	1	-	<b>1,187,478</b>
Provisions	1,310	-	-	-	-	-	<b>1,310</b>
Current tax liabilities	271	-	-	-	-	-	<b>271</b>
Deferred tax liabilities	254	-	-	-	-	-	<b>254</b>
Other liabilities	6,463	821	108	-	1	-	<b>7,393</b>
<b>Total non-equity liabilities</b>	<b>1,293,960</b>	<b>16,151</b>	<b>295</b>	<b>390</b>	<b>2</b>	<b>-</b>	<b>1,310,798</b>

Net gap	124,040	109,224	5	6,467	(1)	-	<b>239,735</b>
Net open currency position after derivatives	(55)	23	31	1	-	-	-

## Notes to the Financial Statements

<b>31 December 2018</b>	<b>EUR</b>	<b>USD</b>	<b>TRY</b>	<b>GBP</b>	<b>CHF</b>	<b>Others</b>	<b>Total</b>
Cash and balances with central banks	155,592	-	-	-	-	-	<b>155,592</b>
Financial assets at FVPL	1,323	-	-	-	-	-	<b>1,323</b>
Financial assets at FVOCI	116,528	-	-	-	-	-	<b>116,528</b>
Financial Assets at amortized cost		-	-	-	-	-	
-Securities at amortized cost	42,354	-	-	-	-	-	<b>42,354</b>
-Loans and advances – banks	178,439	3,998	264	563	27	17	<b>183,308</b>
-Loans and advances – customers	970,832	105,548	16,136	4,276	-	-	<b>1,096,792</b>
Property and equipment	1,258	-	-	-	-	-	<b>1,258</b>
Intangible assets	354	-	-	-	-	-	<b>354</b>
Current tax assets	501	-	-	-	-	-	<b>501</b>
Deferred tax assets	5	-	-	-	-	-	<b>5</b>
Other assets	8,365	17	15	-	-	-	<b>8,397</b>
<b>Total assets</b>	<b>1,475,551</b>	<b>109,563</b>	<b>16,415</b>	<b>4,839</b>	<b>27</b>	<b>17</b>	<b>1,606,412</b>
Due to banks	130,843	24,343	-	374	-	-	<b>155,560</b>
Financial liabilities held for trading	119	1,802	167	-	-	-	<b>2,088</b>
Deposits from customers	1,182,711	16,611	3,521	1,118	26	-	<b>1,203,987</b>
Derivative financial instruments – hedge accounting	176	-	-	-	-	-	<b>176</b>
Provisions	1,121	-	-	-	-	-	<b>1,121</b>
Current tax liabilities	885	-	-	-	-	-	<b>885</b>
Deferred tax liabilities	157	-	-	-	-	-	<b>157</b>
Other liabilities	3,984	334	14	-	1	-	<b>4,333</b>
<b>Total non-equity liabilities</b>	<b>1,319,996</b>	<b>43,090</b>	<b>3,702</b>	<b>1,492</b>	<b>27</b>	<b>-</b>	<b>1,368,307</b>
Net gap	155,555	66,473	12,713	3,347	-	17	<b>238,105</b>
Net open currency position after derivatives	(44)	22	4	1	-	17	-

### Operational risk

Operational risk is inherent in each of the bank's business and support activities, resulting from inadequate or failed internal processes, human resources and systems or external events.

DHB Bank pays the utmost attention to mitigating operational risk by maintaining a system of comprehensive internal policies and clear control procedures. The organizational framework of the bank, the segregation of duties between involved units, and independent control mechanisms are designed to provide a sound and well-controlled operational

environment. An active business continuity plan is in place. It focuses on IT-related risks in the management of operational risk and ensures a continuous workflow under plausible disruptions.

## Notes to the Financial Statements

<a href="#">Table of Contents</a>
<a href="#">About DHB Bank</a>
<a href="#">Report of the Supervisory Board</a>
<a href="#">Report of the Managing Board</a>
<a href="#">DHB Bank Overview</a>
<a href="#">Corporate Governance</a>
<a href="#">Statement of Financial Position</a>
<a href="#">Statement of Profit or Loss</a>
<a href="#">Statement of Comprehensive Income</a>
<a href="#">Statement of Changes in Equity</a>
<a href="#">Statement of Cash Flows</a>
<a href="#">Notes to the Financial Statements</a>
<a href="#">Other Information</a>
<a href="#">DHB Bank Locations and Contact Details</a>

As part of the continuous efforts to improve its operational risk management, the bank continued its Operational Risk & Control Assessment Program in 2019. The bank's operational risk management process involves a structured approach based on a risk and self-assessment control methodology. The goal of the ongoing self-assessment process is for each

business unit to identify the key operational risks specific to its environment and evaluate the degree to which it maintains appropriate controls. Action plans are developed for identified issues, enabling the bank to improve its existing control measures and implement new measures where necessary.

### Legal, compliance, integrity and reputation risk

The reputation and integrity risk management framework is embedded in the policy and governance structure of the bank, with the Managing Board being ultimately responsible. The three lines of defense of DHB's governance framework are used to manage these risks effectively. These three lines of defense principles provide a clear division of activities and define roles and responsibilities for risk management at different levels within DHB.

The front office departments have the primary responsibility for day-to-day reputation and integrity risk management; they form the first line of defense. They are accountable for identifying, recording, reporting and managing the risks that occur while conducting their activities, including originating loans and taking deposits, within applicable frameworks. They also ensure that the right controls and assessments are in place to mitigate the risks in line with the Risk Appetite.

The second level of control, which embeds amongst other Compliance, Internal Control and Legal, is to make sure risks are properly identified, measured, managed and reported, if needed. In order to achieve that, they set policies and guidelines, facilitate implementations and operate control frameworks. Regulations continue to broaden and deepen; also the expectations of our regulators and the society at large are increasing. Compliance assists the first line and Managing Board with handling these challenges. Compliance has an independent reporting line to the Managing Board and the Supervisory Board.

The third level of control is with Internal Audit, with which department Compliance, Legal and Internal control, has an active working relationship.

## 8. PROFIT APPROPRIATION

Prior to approval by the General Meeting of Shareholders, the Board proposes that the net profit of 15,672 be retained as indicated here below:

Dividend 100%	-
Addition to the 'retained earnings'	15,672
	<b>15,672</b>

Rotterdam, 1 May 2020

### Supervisory Board

Frederik-Jan Umbgrove

Onur Bilgin

Nesrin Koçu de Groot

Ariel Hasson

Maarten Klessens

Kemal Has Cingillioğlu

### Managing Board

Kayhan Acardaş

Steven Prins

Okan Balköse

<a href="#">Table of Contents</a>	◀
<a href="#">About DHB Bank</a>	◀
<a href="#">Report of the Supervisory Board</a>	◀
<a href="#">Report of the Managing Board</a>	◀
<a href="#">DHB Bank Overview</a>	◀
<a href="#">Corporate Governance</a>	◀
<a href="#">Statement of Financial Position</a>	◀
<a href="#">Statement of Profit or Loss</a>	◀
<a href="#">Statement of Comprehensive Income</a>	◀
<a href="#">Statement of Changes in Equity</a>	◀
<a href="#">Statement of Cash Flows</a>	◀
<a href="#">Notes to the Financial Statements</a>	◀
<a href="#">Other Information</a>	◀
<a href="#">DHB Bank Locations and Contact Details</a>	◀

# Other INFORMATION

# Independent Auditor's Report

To: the shareholders and supervisory board of Demir-Halk Bank (Nederland) N.V.

## REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS 2019 INCLUDED IN THE ANNUAL REPORT

### Our opinion

We have audited the accompanying financial statements 2019 of Demir-Halk Bank (Nederland) N.V. ("DHB Bank" or "the company") based in Rotterdam.

In our opinion the accompanying financial statements give a true and fair view of the financial position of Demir-Halk Bank (Nederland) N.V. as at 31 December 2019, and of its result and its cash flows for 2019 in accordance with International Financial Reporting Standards as adopted by the European Union (EU-IFRS) and with Part 9 of Book 2 of the Dutch Civil Code.

The financial statements comprise:

- The statement of financial position as at 31 December 2019.
- The following statements for 2019: the statement of profit or loss, the statement of comprehensive income, the statement of changes in equity and the statement of cash flows.
- The notes comprising a summary of the significant accounting policies and other explanatory information.

### Basis for our opinion

We conducted our audit in accordance with Dutch law, including the Dutch Standards on Auditing. Our responsibilities under those standards are further described in the "Our responsibilities for the audit of the financial statements" section of our report.

We are independent of Demir-Halk Bank (Nederland) N.V. in accordance with the EU Regulation on specific requirements regarding statutory audit of public-interest entities, the

Wet toezicht accountantsorganisaties (Wta, Audit firms supervision act), the Verordening inzake de onafhankelijkheid van accountants bij assurance-opdrachten (ViO, Code of Ethics for Professional Accountants, a regulation with respect to independence) and other relevant independence regulations in the Netherlands. Furthermore, we have complied with the Verordening gedrags- en beroepsregels accountants (VGBA, Dutch Code of Ethics).

We believe the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Emphasis of the impact of the coronavirus

The coronavirus also impacts DHB Bank. Management's plans to deal with these events or circumstances are included in the notes on page 104 of the financial statements. Management also indicates that it is currently not possible for them to properly estimate the impact of the coronavirus on the financial performance and health of DHB Bank. Our opinion is not modified in respect of this matter.

### Materiality

Based on our professional judgement we determined the materiality for the financial statements as a whole at EUR 1.000.000. The materiality is based on 5% of operating profit before tax. We have also taken into account misstatements and/or possible misstatements that in our opinion are material for the users of the financial statements for qualitative reasons.

We agreed with the Supervisory Board that misstatements in excess of EUR 50.000, which are identified during the audit, would be reported to them, as well as smaller misstatements that in our view must be reported on qualitative grounds.

### Scope of the group audit

Demir-Halk Bank (Nederland) N.V. is at the head of a group of branches. The financial information of this group is

included in the financial statements of Demir-Halk Bank (Nederland) N.V.

Our group audit mainly focused on significant group branches.

We have:

- Performed audit procedures ourselves for the German branch.
- Used the work of other auditors when auditing the financial information of the Belgian branch.

By performing the procedures mentioned above at group branches, together with additional procedures at group level, we have been able to obtain sufficient and appropriate audit evidence about the group's financial information to provide an opinion about the financial statements.

### Scope of fraud and non-compliance with laws and regulations

In accordance with Dutch Standards on Auditing, we are responsible for obtaining reasonable assurance that the financial statements taken as a whole are free from material misstatements, whether due to fraud or error.

Owing to the inherent limitations of an audit, there is an unavoidable risk that some material misstatements in the financial statements may not be detected, even though the audit is properly planned and performed in accordance with the auditing standards. Also, we are not responsible for preventing and cannot be expected to detect non-compliance with all laws and regulations.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Our audit procedures differ from those performed as part of a specific forensic investigation, which often has a more in-depth scope.

In determining the audit procedures, we made use of the evaluation of management in relation to management's fraud risk assessment respectively the risk of non-compliance with laws and regulation (prevention, detection and response) including ethical standards that contribute to a culture of honesty.

We have exercised professional judgement and have

maintained professional skepticism throughout our audit in identifying and assessing the risks of material misstatement of the financial statements due to fraud or non-compliance, designing and performing audit procedures responsive to those risks, and obtaining audit evidence that is sufficient and appropriate to provide a basis for our opinion.

### ***Consideration of fraud***

In identifying fraud risks, we assessed fraud risk factors, which we discussed with the Managing Board and the Supervisory Board. Fraud risk factors are events or conditions that indicate an incentive or pressure to commit fraud or provide an opportunity to commit fraud. Based on the auditing standards, we considered the presumed fraud risk in relation to management override of controls relevant to our audit.

We have not identified and addressed any other fraud risks which could have a material impact on the financial statements.

As part of audit procedures to respond to fraud risks, we evaluated the internal controls relevant to mitigate these fraud risks and performed supplementary substantive audit procedures, including detailed testing of journal entries and supporting documentation in relation to post-closing adjustments. Data analytics, including testing journal entries based on certain risk-based characteristics, is part of our audit approach to address fraud risks, which could have a material impact on the financial statements.

### ***Consideration of laws and regulations***

We assessed factors related to the risks of non-compliance with law and regulations that could reasonably be expected to have a material effect on the financial statements taken as a whole. From our general and industry experience, through discussions with management and by the inspection of selected documents regarding compliance with law and regulations.

The potential effect of these laws and regulations on the financial statements varies considerably. Firstly, the company is subject to laws and regulations that directly affect the financial statements including corporate tax law, financial reporting regulations and requirements under Part 9 of Book 2 of the Dutch Civil Code. We assessed the compliance with these laws and regulations as part of our procedures on the related financial statements.

## Other Information

<a href="#">Table of Contents</a>
<a href="#">About DHB Bank</a>
<a href="#">Report of the Supervisory Board</a>
<a href="#">Report of the Managing Board</a>
<a href="#">DHB Bank Overview</a>
<a href="#">Corporate Governance</a>
<a href="#">Statement of Financial Position</a>
<a href="#">Statement of Profit or Loss</a>
<a href="#">Statement of Comprehensive Income</a>
<a href="#">Statement of Changes in Equity</a>
<a href="#">Statement of Cash Flows</a>
<a href="#">Notes to the Financial Statements</a>
<a href="#">Other Information</a>
<a href="#">DHB Bank Locations and Contact Details</a>

Secondly, DHB Bank is subject to many other (sector specific) laws and regulations where the consequences of non-compliance with these laws could have a material effect on amounts and/or disclosures in the financial statements, for instance through imposing fines or litigation. We identified data and privacy legislation and the EU's fourth and fifth Anti-Money Laundering Directive ("AMLD4" and "AMLD5" respectively) as those most likely to have such an effect.

As required by auditing standards, we performed certain audit procedures that address the risk of non-compliance with these laws and regulations, including inquiries of the Managing Board and the Supervisory Board, and inspecting (board) minutes, correspondence with the regulators and lawyers' letters. We also remained alert to indications of (suspected) non-compliance throughout the audit.

Furthermore, we performed corroborative inquiry with the Head of Compliance, Internal Control and Legal Affairs and Internal Audit. Finally, we obtained written representations

that all known instances of (suspected) non-compliance with laws and regulations have been disclosed to us.

We refer to the audit procedures as described in the separate Key Audit Matter in addressing the risk of regulatory compliance.

### Our key audit matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements. We have communicated the key audit matters to the Supervisory Board. The key audit matters are not a comprehensive reflection of all matters discussed.

These matters were addressed in the context of our audit of the financial statements as a whole and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

### **Key audit matters**

Allowance for impairments for loans and advances	
Description	How the key audit matter was addressed in the audit
<p>DHB Bank recognizes a loss allowance for expected credit losses ("ECL") on the loans and advances to customers. At 31 December 2019 the loans and advances to customers amounted to EUR 967.7 million with an associated impairment allowance for an amount of EUR 5.7 million.</p> <p>The ECL of stage 1 and stage 2 loans is calculated collectively. The ECL on the stage 3 loans is calculated individually.</p> <p>Because of the inherent uncertainty and risk in a number of areas when determining the impairment allowance for the loans and advances to customers, the impairment allowance is an important area of judgement and estimates by the Managing Board. Therefore, we have identified the impairment allowance for loans and advances to customers to be a key audit matter.</p> <p>DHB Bank's disclosures concerning the impairment allowance for loans and advances to customers are included in note 3.7 Impairment of financial assets, note 4.6 Loans and advances - Customers and note 7 Risk Management of the financial statements.</p>	<p>We have tested the design, implementation and operating effectiveness of the key controls in the loan origination process. In addition, we have obtained an understanding of the credit monitoring process and the provisioning process within DHB Bank. We have tested the design and implementation of the controls related to the timely recognition and measurement of the impairment allowances. For the stage 1 and stage 2 impairment allowance, we have tested the operating effectiveness of these controls.</p> <p>For the collective impairment allowance, we have tested the accuracy of the input data used by management to calculate the expected credit loss. We have involved internal specialist to assess the external validation of the IFRS 9 framework. For the macroeconomic variables, we have challenged management's macro-economic forecast and scenarios used.</p> <p>For individually assessed loan impairment allowances, we have obtained corroborating and contradicting evidence to substantiate and challenge management's assertions regarding the reasonableness of the accounting estimates and the used assumptions in the individual impairment analysis. For a selection of individual loan exposures, we have assessed whether DHB Bank correctly applied its provisioning and staging policy.</p> <p>Finally, we have assessed whether the disclosures are accurate and in compliance with EU-IFRS requirements.</p> <p><b>Our observations</b></p> <p>The scope and nature of the procedures performed were appropriate and sufficient to address the key audit matter. Our procedures performed on impairment allowance did not result in any reportable matters.</p>

Regulatory compliance	
Description	How the key audit matter was addressed in the audit
<p>DHB Bank operates in a highly regulated environment and is required to comply with different laws and regulations in several jurisdictions. Some of these laws and regulations have a direct effect on the financial statements, others do not have a direct effect but set the provisions under which the entity is allowed to conduct its business. During 2019 the Dutch regulator followed up on an examination concerning DHB Bank's compliance framework, for which the regulatory measures have not yet been concluded on as of 1 May 2020. As non-compliance with laws and regulations may result in fines, litigations or have effect on the company's ability to continue its operations, we have determined compliance with laws and regulations to be a key audit matter.</p>	<p>We have obtained an understanding of the legal and regulatory requirements for DHB Bank. We have taken notice of the policies, activities, internal controls and procedures the company has in place to comply with those requirements. Additionally, we have obtained an understanding of the actions defined in the improvement plan, which has been prepared by DHB Bank following the examination of the Dutch regulator into the compliance framework of the bank. We have assessed whether actions taken by management align with the report of the regulator and inquired management regarding the status and future timelines of the improvement plan. In addition, we have inspected correspondence with the regulators in order to validate managements' responses. Finally, we have assessed the appropriateness of the disclosures included in the financial statements, based on the relevant facts and circumstances.</p> <p>Notwithstanding the foregoing, we are not responsible for preventing non-compliance and cannot be expected to detect non-compliance with all laws and regulations.</p> <p><b>Our observations</b></p> <p>Based on our procedures performed we have assessed the appropriateness of the disclosures included in the financial statements, given the relevant facts and circumstances. We have not identified any material misstatements in the financial statements due to non-compliance with laws and regulations.</p>
Reliability and continuity of the automated systems	
Description	How the key audit matter was addressed in the audit
<p>An adequate infrastructure ensures the reliability and continuity of DHB Bank's business processes and financial reporting. In addition, the continuity of the operations is highly dependent on the IT-infrastructure as also explained in note 7 Risk Management of the financial statements. Therefore, reliability and continuity of the automated systems has been a key audit matter during our audit.</p>	<p>We have tested the reliability of the automated systems relevant for our audit of the financial statements. Furthermore, we have tested the implementation of key controls ensuring that IT systems can be recovered in case disruptions occur. For this purpose, we have made use of IT auditors within our audit team. These procedures included testing the design, implementation and operating effectiveness of the relevant general IT and application controls. Our audit approach relies on automated controls and therefore on the effectiveness of controls over IT systems.</p> <p><b>Our observations</b></p> <p>For the purpose of our audit of the financial statements we consider the reliability and continuity of the automated systems of DHB Bank to be at a sufficient level.</p>

### REPORT ON THE OTHER INFORMATION INCLUDED IN THE ANNUAL REPORT

In addition to the financial statements and our auditor's report thereon, the annual Report contain other information that consists of:

- About DHB Bank
- Report of the Supervisory Board
- Report of the Managing Board
- DHB Bank Overview
- Corporate Governance
- Other information

Based on the following procedures performed, we conclude that the other information:

- Is consistent with the financial statements and does not contain material misstatements.
- Contains the information as required by Part 9 of Book 2 of the Dutch Civil Code.

We have read the other information. Based on our knowledge and understanding obtained through our audit of the financial statements or otherwise, we have considered whether the other information contains material misstatements.

By performing these procedures, we comply with the requirements of Part 9 of Book 2 of the Dutch Civil Code and the Dutch Standard 720. The scope of the procedures performed is substantially less than the scope of those performed in our audit of the financial statements.

Management is responsible for the preparation of the other information, including the Report of the Managing Board in accordance with Part 9 of Book 2 of the Dutch Civil Code, and the other information as required by Part 9 of Book 2 of the Dutch Civil Code.

### REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS

#### Engagement

We were engaged by the Supervisory Board as auditor of Demir-Halk Bank (Nederland) N.V. on 20 May 2019 as of the audit for the year 2019.

#### No prohibited non-audit services

We have not provided prohibited non-audit services as referred to in Article 5(1) of the EU Regulation on specific requirements regarding statutory audit of public-interest entities.

### DESCRIPTION OF RESPONSIBILITIES REGARDING THE FINANCIAL STATEMENTS

#### Responsibilities of the Managing Board and the Supervisory Board for the financial statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with EU-IFRS and Part 9 of Book 2 of the Dutch Civil Code. Furthermore, management is responsible for such internal control as management determines is necessary to enable the preparation of the financial statements that are free from material misstatement, whether due to fraud or error.

As part of the preparation of the financial statements, management is responsible for assessing the company's ability to continue as a going concern. Based on the financial reporting frameworks mentioned, management should prepare the financial statements using the going concern basis of accounting unless management either intends to liquidate the company or to cease operations, or has no realistic alternative but to do so.

Management should disclose events and circumstances that may cast significant doubt on the company's ability to continue as a going concern in the financial statements.

The Supervisory Board is responsible for overseeing the company's financial reporting process.

#### Our responsibilities for the audit of the financial statements

Our objective is to plan and perform the audit assignment in a manner that allows us to obtain sufficient and appropriate audit evidence for our opinion.

Our audit has been performed with a high, but not absolute, level of assurance, which means we may not detect all material errors and fraud during our audit.

Misstatements can arise from fraud or error and are

considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. The materiality affects the nature, timing and extent of our audit procedures and the evaluation of the effect of identified misstatements on our opinion.

We have exercised professional judgement and have maintained professional skepticism throughout the audit, in accordance with Dutch Standards on Auditing, ethical requirements and independence requirements. Our audit included e.g.:

- Identifying and assessing the risks of material misstatement of the financial statements, whether due to fraud or error, designing and performing audit procedures responsive to those risks, and obtaining audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtaining an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control.
- Evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Concluding on the appropriateness of management's use of the going concern basis of accounting, and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern.
- Evaluating the overall presentation, structure and content of the financial statements, including the disclosures.

- Evaluating whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Because we are ultimately responsible for the opinion, we are also responsible for directing, supervising and performing the group audit. In this respect we have determined the nature and extent of the audit procedures to be carried out for group branches. Decisive were the size and/or the risk profile of the group branches or operations. On this basis, we selected group branches for which an audit or review had to be carried out on the complete set of financial information or specific items.

We communicate with the Supervisory Board regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant findings in internal control that we identified during our audit. In this respect we also submit an additional report to the Risk and Audit Committee of the Supervisory Board in accordance with Article 11 of the EU Regulation on specific requirements regarding statutory audit of public-interest entities. The information included in this additional report is consistent with our audit opinion in this auditor's report.

We provide the Supervisory Board with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the Supervisory Board, we determine the key audit matters: those matters that were of most significance in the audit of the financial statements. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, not communicating the matter is in the public interest.

Amsterdam, 1 May 2020

**Deloitte Accountants B.V.**

*Signed by A. den Hertog*

# Profit Appropriation

The profit appropriation that has been proposed in chapter 8 is made in conformity with article 22 of the Articles of Association, which states:

1. The company may make distributions to the shareholders and other persons entitled to the distributable profits only to the extent that the company's shareholders' equity exceeds the paid-up and called-up part of the company's capital, plus the reserves which must be maintained under the law.
2. The profits evidenced by the profit and loss accounts adopted by the general meeting of shareholders shall be at the disposal of the general meeting of shareholders.
3. The management may resolve to distribute an interim dividend against the dividend to be expected in respect of the financial year concerned, if the requirement of paragraph 1 has been met and this is evidenced by an interim net equity statement, showing the position of the own equity on, at the earliest, the first day of the third month prior to the month in which the resolution to make a distribution is announced.

4. There shall be no distribution of profits in favour of the company on the shares of depositary receipts issued therefore which the company has acquired in its own capital.
5. In computing the distribution of profits, the shares or depositary receipts issued therefore on which no distribution shall be made in favour of the company in pursuance of the provisions of paragraph 4 above, shall be disregarded.
6. The right to receive dividend shall be precluded by the lapse of five years, to be calculated from the day on which such a distribution became payable.

<a href="#">Table of Contents</a>	◀
<a href="#">About DHB Bank</a>	◀
<a href="#">Report of the Supervisory Board</a>	◀
<a href="#">Report of the Managing Board</a>	◀
<a href="#">DHB Bank Overview</a>	◀
<a href="#">Corporate Governance</a>	◀
<a href="#">Statement of Financial Position</a>	◀
<a href="#">Statement of Profit or Loss</a>	◀
<a href="#">Statement of Comprehensive Income</a>	◀
<a href="#">Statement of Changes in Equity</a>	◀
<a href="#">Statement of Cash Flows</a>	◀
<a href="#">Notes to the Financial Statements</a>	◀
<a href="#">Other Information</a>	◀
<a href="#">DHB Bank Locations and Contact Details</a>	◀

# DHB BANK LOCATIONS AND CONTACT DETAILS



Table of Contents
About DHB Bank
Report of the Supervisory Board
Report of the Managing Board
DHB Bank Overview
Corporate Governance
Statement of Financial Position
Statement of Profit or Loss
Statement of Comprehensive Income
Statement of Changes in Equity
Statement of Cash Flows
Notes to the Financial Statements
Other Information
DHB Bank Locations and Contact Details

## HEAD OFFICE

### Visiting Address

Weena 780  
3014 DA Rotterdam  
Switchboard: +31 10 436 9151  
General fax: +31 10 436 9252  
Internet: www.dhbbank.com  
e-mail: info@dhbbank.com

### Mailing Address

P.O. Box 23294  
3001 KG Rotterdam  
SWIFT: DHBN NL 2R  
Reuters Dealing : DHBN  
Commercial Register: Rotterdam 24199853

## GERMANY OPERATIONS

### Germany Main Branch

Benrather Str. 8  
40213 Düsseldorf  
Telephone: +49 211 867 280  
Fax: +49 211 867 2822  
SWIFT: DHBN DE DD  
e-mail: dusseldorf@dhbbank.com

## İSTANBUL REPRESENTATIVE OFFICE

Süzer Plaza, Askerocağı Cad.  
No: 15 K: 24 Oda: 2406  
34367 Elmadağ, Şişli - İstanbul  
Telephone: +90 212 292 1220  
Fax: +90 212 292 1940  
e-mail: IstRepOffice@dhbbank.com

## BELGIUM OPERATIONS

### Brussels Main Branch

66 Boulevard de l'Imperatrice  
1000 Bruxelles  
Telephone: +32 800 92 117  
Fax: +32 2 219 8789  
SWIFT: DHBN BE BB  
e-mail: brussels@dhbbank.com

### Antwerp Office

Britselei 10  
2000 Antwerp  
Telephone: +32 3 229 19 30  
Fax: +32 3 231 12 29  
e-mail: antwerp@dhbbank.com

### Charleroi Office

Boulevard Audent 4  
6000 Charleroi  
Telephone: +32 71 30 68 03  
Fax: +32 71 32 42 79  
e-mail: charleroi@dhbbank.com

### Liège Office

Boulevard de la Sauvenière 47  
4000 Liège  
Telephone: +32 4 222 95 21  
Fax: +32 4 223 29 41  
e-mail: liege@dhbbank.com

